## Entry 1 School Information and Cover Page (New schools that were not open for instruction for the 2018-19 school year are not required to complete or submit an annual report this year).

Created: 07/20/2019 • Last updated: 10/09/2019

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this cover page task, please ensure that you select the correct authorizer (as of June 30, 2019) or you may not be assigned the correct tasks.

BASIC INFORMATION
a. SCHOOL NAME
(Select name from the drop down menu)
a1. Popular School Name (Optional)
b. CHARTER AUTHORIZER (As of

June 30th, 2019)
Please select the correct authorizer as of June 30, 2019 or you may not be assigned the correct tasks.

ACADEMY CHARTER SCHOOL
(No response)

SUNY-Authorized Charter School
c. DISTRICT / CSD OF LOCATION
d. DATE OF INITIAL CHARTER
e. DATE FIRST OPENED FOR INSTRUCTION

Hempstead

02/2008

09/2009
h. SCHOOL WEB ADDRESS (URL) http://www.academycharterschool.org

# i. TOTAL MAX APPROVED 

ENROLLMENT FOR THE 2018-19
SCHOOL YEAR (exclude Pre-K program enrollment)

## j. TOTAL STUDENT ENROLLMENT <br> 1344

ON JUNE 30, 2019 (exclude Pre-Kprogram enrollment)
k. GRADES SERVED IN SCHOOL YEAR 2018-19 (does not include Pre-K program students)

Check all that apply
Grades Served
$K, 1,2,3,4,5,6,7,8,9,10,11$

I1. DOES THE SCHOOL CONTRACT No
WITH A CHARTER OR
EDUCATIONAL MANAGEMENT
ORGANIZATION?

## FACILITIES INFORMATION

## m. FACILITIES

Will the school maintain or operate multiple sites in 2019-20?

## m1. SCHOOL SITES

Please provide information on Site 1 for the upcoming school year.

|  | Physical Address | Phone Number | District/CSD | Grades to be <br> Served at Site <br> for coming year <br> (K-5, 6-9, etc.) | Receives Rental <br> Assistance for <br> Which Grades (If <br> yes, enter the <br> appropriate <br> grades. If no, |
| :--- | :--- | :--- | :--- | :--- | :--- |
| enter No). |  |  |  |  |  |

m1a. Please provide the contact information for Site 1.

|  | Name | Work Phone | Alternate Phone | Email Address |
| :--- | :--- | :--- | :--- | :--- |
| School <br> Leader | Dr. Nicholas <br> Stapleton | $516-408-2200$ | $516-902-7458$ | $\frac{\text { nstapleton@academy }}{\text { charterschool.org }}$ <br> Operati <br> onal <br> Leader <br> Sandrea O'Neil |
| Complia <br> nce <br> Contact | Wayne Haughton | $516-408-2200$ | $516-551-9127$ | soneil@academychar <br> terschool.org |
| Complai <br> nt <br> Contact | Sandrea O'Neil | $516-408-2200$ | $516-551-9127$ | $\frac{\text { soneil@academychar }}{\text { terschool.org }}$ |
| DASA <br> Coordin <br> ator | Nicole Carr | $516-408-2200$ | $516-410-1586$ | $\frac{\text { whaughton@academ }}{\text { ycharterschool.org }}$ |
| Phone <br> Contact <br> for After <br> Hours <br> Emerge <br> ncies | Dr. Nicholas <br> Stapleton | $516-408-2200$ | $516-902-7458$ | $\frac{\text { ncarr@academychart }}{}$ |

m1b. Is site 1 in public (co-
Private Space located) space or in private space?

## IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m1d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 1 if located in private space in NYC or located outside of NYC .

## Site 1 Certificate of Occupancy (COO)

https://nysed-cso-reports.fluidreview.com/resp/109850334/yFPTXS6fVy/

## Site 1 Fire Inspection Report

https://nysed-cso-reports.fluidreview.com/resp/109850334/nB/tmqxAKU/

## School Site 2

## m2. SCHOOL SITES

Please provide information on Site 2 for the upcoming school year.

|  | Physical Address | Phone Number | District/CSD | Grades to be <br> Served at Site <br> for coming year <br> (K-5, 6-9, etc.) | Receives Rental <br> Assistance for <br> Which Grades (If <br> yes, enter the <br> appropriate |
| :--- | :--- | :--- | :--- | :--- | :--- |
| grades. If no, |  |  |  |  |  |
| enter No). |  |  |  |  |  |$|$

m2a. Please provide the contact information for Site 2.

|  | Name | Work Phone | Alternate Phone | Email Address |
| :---: | :---: | :---: | :---: | :---: |
| School Leader | Dr. Nicholas Stapleton | 516-408-2200 | 516-902-7458 | nstapleton@academy charterschool.org |
| Operati onal Leader | Sandrea O'Neil | 516-408-2200 | 516-551-9127 | SOneil@academycha rterschool.org |
| Complia nce <br> Contact | Wayne Haughton | 516-408-2200 | 516-410-1586 | WHaughton@academ ycharterschool.org |
| Complai nt Contact | Sandrea O'Neil | 516-408-2200 | 516-551-9127 | SOneil@academycha rterschool.org |
| DASA <br> Coordin ator | Nicole Carr | 516-408-2200 |  |  |
| Phone Contact for After Hours Emerge ncies | Dr. Nicholas Stapleton | 516-408-2200 | 516-902-7458 | nstapleton@academy charterschool.org |

m2b. Is site 2 in public (co-
Private Space
located) space or in private space?

## IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m2d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 2 if located in private space in NYC or located outside of NYC .

## Site 2 Certificate of Occupancy (COO)

https://nysed-cso-reports.fluidreview.com/resp/109850334/s65IeHxILr/

## Site 2 Fire Inspection Report

https://nysed-cso-reports.fluidreview.com/resp/109850334/bZoeZBX06f/

## School Site 3

## m3. SCHOOL SITES

Please provide information on site 3 for the upcoming school year.

|  | Physical Address | Phone Number | District/CSD | Grades to be <br> Served at Site <br> for coming year <br> (K-5, 6-9, etc.) | Receives Rental <br> Assistance for <br> Which Grades (If <br> yes, enter the <br> appropriate <br> grades. If no, |
| :--- | :--- | :--- | :--- | :--- | :--- |
| enter No). |  |  |  |  |  |

m3a. Please provide the contact information for Site 3.

|  | Name | Work Phone | Alternate Phone | Email Address |
| :---: | :---: | :---: | :---: | :---: |
| School Leader | Dr. Nicholas Stapleton | 516-408-2200 | 516-902-7458 | nstapleton@academy charterschool.org |
| Operati onal Leader | Sandrea O'Neil | 516-408-2200 | 516-551-9127 | SOneil@academycha rterschool.org |
| Complia nce Contact | Wayne Haughton | 516-408-2200 | 516-410-1586 | WHaughton@academ ycharterschool.org |
| Complai nt Contact | Sandrea O'Neil | 516-408-2200 | 516-551-9127 | SOneil@academycha rterschool.org |
| DASA <br> Coordin ator | Nicole Carr | 516-408-2200 |  | ncarr@academychart erschool.org |
| Phone Contact for After Hours Emerge ncies | Dr. Nicholas Stapleton | 516-408-2200 | 516-902-7458 |  |

m3b. Is site 3 in public (co-
Private Space

## located) space or in private

## space?

## IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m3d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 3 if located in private space in NYC or located outside of NYC .

## Site 3 Certificate of Occupancy (COO)

https://nysed-cso-reports.fluidreview.com/resp/109850334/grgnexJaqo/

## Site 3 Fire Inspection Report

https://nysed-cso-reports.fluidreview.com/resp/109850334/kTf19ow766/

## School Site 4

m4. SCHOOL SITES
Please provide information on Site 4 for the upcoming school year.

|  | Physical Address | Phone Number | District/CSD | Grades to be <br> Served at Site <br> for coming year <br> (K-5, 6-9, etc.) | Receives Rental <br> Assistance for <br> Which Grades (If <br> yes, enter the <br> appropriate <br> grades. If no, |
| :--- | :--- | :--- | :--- | :--- | :--- |
| enter No). |  |  |  |  |  |$|$

m4a. Please provide the contact information for Site 4.

|  | Name | Work Phone | Alternate Phone | Email Address |
| :---: | :---: | :---: | :---: | :---: |
| School <br> Leader | Dr. Nicholas Stapleton | 516-408-2200 | 516-902-7458 | nstapleton@academy charterschool.org |
| Operati onal Leader | Sandrea O'Neil | 516-408-2200 | 516-551-9127 | SOneil@academycha rterschool.org |
| Complia nce Contact | Wayne Haughton | 516-408-2200 | 516-410-1586 | WHaughton@academ ycharterschool.org |
| Complai <br> nt <br> Contact | Sandrea O'Neil | 516-408-2200 | 516-551-9127 | SOneil@academycha rterschool.org |
| DASA Coordin ator | Nicole Carr | 516-408-2200 |  | ncarr@academychart erschool.org |
| Phone Contact for After Hours Emerge ncies | Dr. Nicholas Stapleton | 516-408-2200 | 516-902-7458 | nstapleton@academy charterschool.org |

m4b. Is site 4 in public (co-
Private Space
located) space or in private space?

## IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m4d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 4 if located in private space in NYC or located outside of NYC .

## Site 4 Certificate of Occupancy (COO)

https://nysed-cso-reports.fluidreview.com/resp/109850334/NBkNICF46G/

## Site 4 Fire Inspection Report

https://nysed-cso-reports.fluidreview.com/resp/109850334/4Pw|TyVveP/

## CHARTER REVISIONS DURING THE 2018-19 SCHOOL YEAR

n1. Were there any revisions to the school's charter during the 2018-19 school year? (Please include approved or pending material and non-material charter revisions).

## ATTESTATION

o. Individual Primarily Responsible for Submitting the Annual Report.

| Name | Dr. Nicholas Stapleton |
| :--- | :--- |
| Position | Chief Education Officer |
| Phone/Extension | $516-408-2200$ |
| Email | $\underline{\text { nstapleton@academycharterschool.orq }}$ |

p. Our signatures (Executive Director/School Leader/Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).

Yes

Signature, Head of Charter School


## Signature, President of the Board of Trustees



Thank you.

# CHECKMATE <br> SECURIITY 

# 65 JOHN STREET, BABYLON, NY 11702 <br> PHONE: (631) 669-3303 FAX: (631) 669-7259 

www. CheckmateSecurity.com
Licensed by the NYS Department of State
Lic. No. 12000017610

July 15, 2019

The Academy Charter School<br>127 N. Franklin Street<br>Hempstead, NY 11550

Dear Mr. John Williams:
This letter is to confirm that the fire alarm located at the above noted location is being monitored with a daily test signal to our Central Station and a full inspection was completed on June 12, 2019.

Thank you,


Corinne F.
Checkmate Security Systems, Inc.

## CHECIMMATE <br> SECURITY <br> Suctens? Ture.

# 65 JOHN STREET, BABYLON, NY 11702 <br> PHONE: (631) 669-3303 FAX: (631) 669-7259 

www.CheckmateSecurity.com
Licensed by the NYS Department of State
Lic. No. 12000017610

July 15, 2019

## The Academy Charter School

117 N. Franklin Street
Hempstead, NY 11550

Dear Mr. John Williams:

This letter is to confirm that the fire alarm located at the above noted location is being monitored with a daily test signal to our Central Station and scheduled for the annual inspection in August 2019.

Thank you,

Corinne F.
Checkmate Security Systems, Inc.

CERTIFICATE
Date NOV $7_{1} 2014$
No 52620

Approval of Building Alteration
ThrACE OR EREWRWTED
Building Department - Inspection Services
49 NICHOLS COURT, HENPSTEAD, N.

WHS IS TO CERTIEY that the Building Alteration and/or Addition in

has been completed in accord
and Zoning Ordinance of the Village of Hempstead, N. $X$
Type of Alteration
Convent Existing Bid to Chanted mode Sand
\& Construct new Expmasim




# CHECKMATE 

The Academy Charter School<br>159 N. Franklin Street<br>Hempstead, NY 11550

Dear Mr. John Williams:
This letter is to confirm that the fire alarm located at the above noted location is being monitored with a daily test signal to our Central Station and is scheduled for the annual inspection in
August 2019

Thank you,

## Corinne F.

Checkmate Security Systems, Inc.

# CHECRMATE SECURITY <br> Systems Ine. 

65 JOHN STREET, BABYLON, NY 11702
PHONE: (631) 669-3303 FAX: (631) 669-7259
www.CheckmateSecurity.com
Licensed by the NYS Department of State Lic. No. 12000017610

July 15, 2019

The Academy Charter School<br>94 Fulton Ave.<br>Hempstead, NY 11550

Dear Mr. John Williams:

This letter is to confirm that the fire alarm located at the above noted location is being monitored with a daily test signal to our Central Station and scheduled for the annual inspection in August 2019.

Thank you,

Corinne F.
Checkmate Security Systems, Inc.

$$
\begin{aligned}
& \text { BUILDING DEPARTMENT } \\
& 99 \text { NICHOLS COURT } \\
& \text { HaMPSTEAD, NaY. } \\
& \text { Jul. 19, } 2019
\end{aligned}
$$

$\qquad$ Blok No. $29!$
34 Sra Addaxes 127 No. Franklin St.

 and to all reanierenents of the Building Zone ordinance and Building Code of the village of Hempotead, N.Y.
zone BUS, B oxupanyy Construct 5-5tory nigh school
$\qquad$
 address 117 No. Franklin St., Hempstead, Ny

By Order Board of Trustees

VILLAGE OF HEMPSTEAD
Building Department - Inspection Services 99 NICHOLS COURT, HEMPSTEAD, N. Y.

THIS IS TO CERTIFY that the Building Alteration and/or Addition in premises

has been completed in accordance with the provisions of the Building Code
and Zoning Ordinance of the Village of Hempstead, N. Y.


## Fee $\$ 2.00$

\#gut acton and

Thutrat of 鲜ildithg No.

4232

(chita rertiftug that the building located on Lots
 Map of Aliecupture Location $5 / 5$ wilton ana Block No. $\qquad$ conforms substantially to and the requirement of 1948 and to all requirements of the Building Zone Ordinance and Building Code of the Village of Hempstead, N. Y.
ZONE
N2, fo , OCCUPANCY Address 16 Lunar of himplotiod hut


By Order Board of Trustees Village of Hempstead, N. Y.

## ACADEMY CHARTER SCHOOL

1. CHARTER AUTHORIZER (As of SUNY-Authorized Charter School

June 30th, 2019)
(For technical reasons, please re-select
authorizer name from the drop down
menu).

## 2. NEW YORK STATE REPORT https://data.nysed.gov/profile.php?instid=800000063985

 CARDProvide a direct URL or web link to the most recent New York

State School Report Card for the charter school (See https://reportcards.nysed.gov/).
(Charter schools completing year one will not yet have a School
Report Card or link to one. Please type "URL is not available" in the space provided.)

## The Academy Charter School

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

Submitted to the SUNY Charter Schools Institute on:
September 23, 2019
By: Wayne Haughton
117 North Franklin Street
Hempstead, NY 11550
516-408-2200

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

Wayne Haughton, Executive Director, prepared this 2018-19 Accountability Progress Report on behalf of the school's board of trustees:

| Trustee's Name | Board Position |
| :---: | :---: |
| Robert Stewart | Acting Chairman |
| Dawn West | Trustee |
| Stephen Rowley | Trustee |
| Peter J. Goodman | Trustee |
| Roderick Roberts | Trustee |
| Rishi Maharaj | PTO Representative |
| Beth McKenzie | Trustee |
| Marie Graham | Trustee |
| Dale James | Trustee |
| Roger Ball | Trustee |
| Dorothy Atkinson | Trustee |

Wayne Haughton has served as the Executive Director since 2012.

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

The Academy Charter School ("The Academy") opened in the fall of 2009 with 165 students in grades K-2. Located in Hempstead, NY, a school district with approximately $81 \%$ free and reduced price lunch students, The Academy continues to successfully serve a student population with a large percentage of English language learners, special education students, and economically disadvantaged students. To further the mission, The Academy expanded to serve students in grades K-11 in the 2018-2019 school year.

The Academy improves student academic achievement by focusing on the development of three important areas of children's growth: mastering core academic subjects, promoting character development, and fostering a lifelong behavior of giving back to the community. The Academy strives to have its children learn, lead, and serve.

The Mission of The Academy:
To create world class scholars who will learn today, lead tomorrow and serve in the future.

School Enrollment by Grade Level and School Year

| School <br> Year | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $2014-15$ | 109 | 111 | 79 | 77 | 81 | 75 | 78 | 47 | $\mathrm{~N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | N/A | 657 |
| $2015-16$ | 114 | 111 | 114 | 81 | 84 | 80 | 81 | 81 | 45 | N/A | N/A | N/A | N/A | 791 |
| $2016-17$ | 107 | 108 | 107 | 108 | 77 | 81 | 80 | 83 | 77 | 117 | N/A | N/A | N/A | 945 |
| $2017-18$ | 100 | 109 | 110 | 104 | 109 | 78 | 82 | 79 | 87 | 117 | 109 | N/A | N/A | 1,084 |
| $2018-19$ | 222 | 107 | 103 | 108 | 108 | 108 | 87 | 82 | 84 | 144 | 104 | 104 | N/A | 1,355 |

## HIGH SCHOOL COHORTS

## ACCOUNTABILITY COHORT

The state's Accountability Cohort consists specifically of students who are in their fourth year of high school after entering the $9^{\text {th }}$ grade. For example, the 2015 state Accountability Cohort consists of students who entered the $9^{\text {th }}$ grade anywhere sometime during the 2015-16 school year, were enrolled in the school on the state's annual enrollment-determination day (i.e., BEDS day) in the 2018-19 school year, and either remained in the school for the rest of the year or left for an acceptable reason. (See New York State Education Department's SIRS Manual for more details about cohort eligibility and acceptable exit reasons: http://www.p12.nysed.gov/irs/sirs/ht)

The following table indicates the number of students in the Accountability Cohorts who are in their fourth year of high school and were enrolled at the school on BEDS Day in October and remained in the school until June $30^{\text {th }}$ of that year.

## Fourth-Year High School Accountability Cohorts

| Fourth | Year Entered | Cohort | Number of Students | Number | Number in |
| :--- | :--- | :--- | :--- | :--- | :--- |

The Academy Charter School 2018-19 Accountability Plan Progress Report
Page 3 of 57

| Year <br> Cohort | $9^{\text {th }}$ Grade <br> Anywhere | Designation | Enrolled on BEDS Day in <br> October of the Cohort's <br> Fourth Year | Leaving <br> During the <br> School Year | Accountability <br> Cohort as of <br> June 30th |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $2016-17$ | $2013-14$ | 2013 | N/A | N/A | N/A |
| $2017-18$ | $2014-15$ | 2014 | N/A | N/A | N/A |
| $2018-19$ | $2015-16$ | 2015 | N/A | N/A | N/A |

## TOTAL COHORT FOR GRADUATION

Students are also included in the Total Cohort for Graduation (referred to as the Graduation Cohort, Total Graduation Cohort, or Total Cohort interchangeably throughout this report) based on the year they first enter the $9^{\text {th }}$ grade. Students enrolled for at least one day in the school after entering the $9^{\text {th }}$ grade are part of the school's Graduation Cohort. The school may remove students from the Graduation Cohort if the school has discharged those students for an acceptable reason listed in the SIRS manual, including the following: if they transfer to another public or private diploma-granting program with documentation, transfer to home schooling by a parent or guardian, transfer to another district or school, transfer by court order, leave the U.S., or are deceased.

| Fourth Year Total Cohort for Graduation |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fourth <br> Year <br> Cohort | Year <br> Entered <br> $9^{\text {th }}$ Grade <br> Anywhere | Cohort <br> Designation | Number of Students <br> Graduated or <br> Enrolled on June <br> $30^{\text {th }}$ of the Cohort's <br> Fourth Year <br> (a) | Number of Students No Longer <br> at the School Who Had Been <br> Enrolled for at Least One Day <br> Prior to Leaving the School and <br> Who Were Not Discharged for <br> an Acceptable Reason <br> (b) | Total <br> Graduation <br> Cohort <br> (a) + (b) |  |
| $2016-17$ | $2013-14$ | 2013 | N/A | N/A | N/A |  |
| $2017-18$ | $2014-15$ | 2014 | N/A | N/A | N/A |  |
| $2018-19$ | $2015-16$ | 2015 | N/A | N/A | N/A |  |

Fifth Year Total Cohort for Graduation

| Fifth Year Cohort | Year <br> Entered $9^{\text {th }}$ Grade Anywhere | Cohort Designation | Number of Students <br> Graduated or Enrolled on June $30^{\text {th }}$ of the Cohort's Fifth Year <br> (a) | Number of Students No Longer at the School Who Had Been Enrolled for at Least One Day Prior to Leaving the School and Who Were Not Discharged for an Acceptable Reason <br> (b) | Total Graduation Cohort (a) $+(b)$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2016-17 | 2012-13 | 2012 | N/A | N/A | N/A |
| 2017-18 | 2013-14 | 2013 | N/A | N/A | N/A |
| 2018-19 | 2014-15 | 2014 | N/A | N/A | N/A |

## GOAL 1: HIGH SCHOOL GRADUATION

## GOAL 1: HIGH SCHOOL GRADUATION

All students at the school will graduate from high school.

The Academy Charter School 2018-19 Accountability Plan Progress Report

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

## Goal 1: Leading Indicator

Each year, 75 percent of students in first and second year high school Total Graduation Cohorts will earn at least ten credits (if 44 needed for graduation) or five credits (if 22 needed for graduation) each year.

## METHOD

This measure serves as a leading indicator of the performance of the high school cohort and examines students' progress toward graduation based on annual credit accumulation. The measure requires that, based on the school's promotion requirements, 75 percent of the first- and secondyear high school Total Graduation Cohorts will earn the required number of credits.

Present the school's promotion requirements here; include a list of all core academic subjects and other relevant information, ensuring that the school's requirements are consistent with the State Commissioner's Part 100.5 Diploma Requirements.

Promotion decisions for scholars in grades 9-12 are based on credit accumulation, successful completion of coursework, and passing of Regents exams.

Our promotion in doubt process provides families with formal notifications (promotion in doubt letters) that their child is at risk of not meeting promotion standards and being retained in the same grade for the upcoming school year. This notification will occur at the conclusion of the first semester (mid-year) and will be provided along with the second quarter report cards.

Throughout the course of the school year, several parent-teacher conferences are held in which parents are able to discuss student progress with their child's teacher. Report cards are also distributed at the conclusion of each academic quarter. Additionally, school counselors monitor the academic progress of the students within their assigned cohorts and meet with both, students and parents, to discuss the supports necessary to ensure successful completion of the school year.

The school principal, in consultation with counselors, makes promotion decisions for all students in mid-June. Promotion decisions are communicated to scholars and families by the end of the school year. High school scholars who do not meet promotion requirements in June have the right to attend summer school and be promoted in August if promotion standards are met at that time.

The following are the grade-by-grade promotion standards for the Academy Charter High School and reflect the minimum criteria for promotion from the scholar's current grade to the next grade.

| Grade | Units of <br> Credit | Passed Regents |
| :---: | :---: | :---: |
| $\mathbf{9}$ | 5 | 1 |
| $\mathbf{1 0}$ | 11 | 3 |
| $\mathbf{1 1}$ | 17 | 4 |
| $\mathbf{1 2}$ | 22 | 5 |

The Academy Charter School 2018-19 Accountability Plan Progress Report Page 5 of 57

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served $9^{\text {th }}-11$ th grade. For these three graduation cohorts the Academy achieved this measure.
Percent of Students in First and Second Year Cohorts
Earning the Required Number of Credits in 2018-19

| Cohort <br> Designation | Number in <br> Cohort during <br> $2018-19$ | Percent <br> promoted |
| :---: | :---: | :---: |
| 2016 | 98 | $88.2 \%$ |
| 2017 | 100 | $95.0 \%$ |
| 2018 | 140 | $82.8 \%$ |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9th-11th grade students. For these two graduation cohorts the Academy achieved this measure.

## Goal 1: Leading Indicator

Each year, 75 percent of students in the second year high school Total Graduation Cohort will score at or above proficient on at least three different New York State Regents exams required for graduation.

## METHOD

This measure serves as a leading indicator of the performance of high school cohorts and examines their progress towards graduation based on Regents exam passage. The measure requires that 75 percent of students in each Graduation Cohort have passed at least three Regents exams by their second year in the cohort. In August of 2019, the 2017 cohort will have completed its second year.

## RESULTS AND EVALUATION

The school met its goal of having over $75 \%$ of students in the 2017 cohort passing three regents exams. The school provided extended learning time after school, on Saturdays, and during the Summer to provide academic support and preparation for the Regents examinations.

## Percent of Students in their Second Year Passing Three Regents Exams by Cohort

| Cohort <br> Designation | School Year | Number in <br> Cohort | Percent <br> Passing Three <br> Regents |
| :---: | :---: | :---: | :---: |
| 2015 | $2016-17$ | N/A | N/A |
| 2016 | $2017-18$ | N/A | $57.3 \%$ |
| 2017 | $2018-19$ | 100 | $81.0 \%$ |

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

## ADDITIONAL EVIDENCE

After every Regents administration period, the individual trajectories of every student are reviewed. In addition, the item analysis of each examination is reviewed as a component of evaluation of the instructional program. These reviews have resulted in the percentage of students in this cohort scoring at or above proficient on at least three different New York State Regents exams required for graduation increased over eight percentage points from the 2016-17 school year to the 2017-18 school year.

## Goal 1: Absolute Measures

Each year, 75 percent of students in the fourth year high school Total Graduation Cohort and 95 percent of students in the fifth year high school Total Graduation Cohort will graduate.

## METHOD

This measure examines students in two high school Graduation Cohorts: those who entered the $9^{\text {th }}$ grade as members of the 2015 cohort and graduated four years later and those who entered as members of the 2014 cohort and graduated five years later. These data reflect August graduation rates. At a minimum, these students have passed five Regents exams required for high school graduation in ELA, mathematics, science, U.S. History, and Global History or met the requirements for the $4+1$ pathway to graduation. ${ }^{1}$

The school's graduation requirements appear in this document below the graduation goal's first measure pertaining to annual grade-by-grade promotion or credit accumulation.

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

Percent of Students in the Total Graduation Cohort who have Graduated After Four Years

| Cohort <br> Designation | School <br> Year | Number in <br> Cohort | Percent <br> Graduating |
| :---: | :---: | :---: | :---: |
| 2013 | $2016-17$ | N/A | N/A |
| 2014 | $2017-18$ | N/A | N/A |
| 2015 | $2018-19$ | N/A | N/A |

Percent of Students in Total Graduation Cohort Who Have Graduated After Five Years

| Cohort <br> Designation | School <br> Year | Number in <br> Cohort | Percent <br> Graduating |
| :---: | :---: | :---: | :---: |
| 2012 | $2016-17$ | N/A | N/A |
| 2013 | $2017-18$ | N/A | N/A |
| 2014 | $2018-19$ | N/A | N/A |

[^0]The Academy Charter School 2018-19 Accountability Plan Progress Report

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

## ADDITIONAL EVIDENCE

This measurement does not apply to The Academy because the school does not serve students in these cohorts.

## Goal 1: Comparative Measure

Each year, the percent of students in the high school Total Graduation Cohort graduating after the completion of their fourth year will exceed that of the Total Graduation Cohort from the school district of comparison.

## METHOD

The school compares the graduation rate of students completing their fourth year in the charter school's Total Graduation Cohort to that of the respective cohort of students in the school district of comparison. ${ }^{2}$ Given that students may take Regents exams through the summer of their fourth year, district results for the current year are generally not available at this time. As such, for purposes of this report schools should include the district's 2017-18 results as a temporary placeholder for the district's 2018-19 results.

## RESULTS AND EVALUATION

This measurement does not apply to The Academy because the school does not serve students in these cohorts.

| Percent of Students in the Total Graduation Cohort who Graduate in Four Years Compared to the District |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | School Year | Charter School |  | School District |  |
| Designation |  | Number in Cohort | Percent Graduating | Number in Cohort | Percent Graduating |
| 2013 | 2016-17 | N/A | N/A | N/A | N/A |
| 2014 | 2017-18 | N/A | N/A | N/A | N/A |
| 2015 | 2018-19 | N/A | N/A | N/A | N/A |

## ADDITIONAL EVIDENCE

This measurement does not apply to The Academy because the school does not serve students in these cohorts.

## Goal 1: Absolute Measure

Each year, 75 percent of students in the high school Total Cohort pursuing an alternative graduation pathway (commonly referred to as the $4+1$ pathway) will achieve a Regents equivalency score and pass an approved pathway assessment required for graduation by the end of their fourth year in the cohort.

[^1]The Academy Charter School 2018-19 Accountability Plan Progress Report

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

## METHOD

The New York State Board of Regents approved regulations establishing alternative pathways to graduation for all students. Students may replace one of the required Social Studies Regents exams with an approved alternative assessment. For more information about requirements and approved assessments refer to the NYSED resource online: http://www.p12.nysed.gov/ciai/multiplepathways/. The school will document the names of the alternative assessments administered and success rate for students in the templates bellow.

## RESULTS AND EVALUATION

Percentage of the 2015 Graduation Cohort Pathway Students Demonstrating Success by Exam Type

| Exam | Number of <br> Graduation Cohort <br> Members Tested <br> (a) | Number Passing or <br> Achieving Regents <br> Equivalency <br> (b) | Percentage Passing <br> $=[(b) /(a)] * 100$ |
| :---: | :---: | :---: | :---: |
| N/A | N/A | N/A | N/A |
| N/A | N/A | N/A | N/A |
| N/A | N/A | N/A | N/A |
| Overall | N/A | N/A | N/A |


| Pathway Exam Passing Rate <br> by Fourth Year Accountability Cohort |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cohort Designation | School Year | Number in <br> Cohort | Percent Passing a Pathway <br> Exam |  |
| 2013 | $2016-17$ | N/A | N/A |  |
| 2014 | $2017-18$ | N/A | N/A |  |
| 2015 | $2018-19$ | N/A | N/A |  |

## ADDITIONAL EVIDENCE

This measurement does not apply to The Academy because the school does not serve students in these cohorts.

## SUMMARY OF THE HIGH SCHOOL GRADUATION GOAL

The Academy met both leading indicator goals, the only goals applicable to the school in the 2018-19 school year.

| Type | Measure | Outcome |
| :---: | :---: | :---: |

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| Leading <br> Indicator | Each year, 75 percent of students in first and second year high <br> school Total Graduation Cohorts will earn at least ten credits (if 44 <br> needed for graduation) or five credits (if 22 needed for graduation) <br> each year. | Met |
| :---: | :--- | :--- |
| Leading <br> Indicator | Each year, 75 percent of students in the high school Total <br> Graduation Cohort will score at least 65 on at least three different <br> New York State Regents exams required for graduation by the <br> completion of their second year in the cohort. | Met |
| Absolute | Each year, 75 percent of students in the fourth year high school <br> Total Graduation Cohort will graduate. | $\mathrm{N} / \mathrm{A}$ |
| Absolute | Each year, 95 percent of students in the fifth year high school Total <br> Graduation Cohort will graduate. | $\mathrm{N} / \mathrm{A}$ |
| Comparative | Each year, the percent of students in the high school Total <br> Graduation Cohort graduating after the completion of their fourth <br> year will exceed that of the Total Graduation Cohort from the school <br> district of comparison. | $\mathrm{N} / \mathrm{A}$ |
| Absolute | Each year, 75 percent of students in the high school Total Cohort <br> pursuing an alternative graduation pathway will achieve a Regents <br> equivalency score and pass an approved pathway assessment <br> required for graduation by the end of their fourth year. | $\mathrm{N} / \mathrm{A}$ |

## ACTION PLAN

To meet its goal of 75 percent of students in their second year scoring proficient on at least three different NYS Regents exams required for graduation, the school provides students the opportunity to complete three regents exams by the end of their $9^{\text {th }}$ grade year (one in math, one in science, and one in social studies). Students will have the additional opportunity to complete these exams during their August and January administration following their $9^{\text {th }}$ grade year. At the conclusion of the $10^{\text {th }}$ grade year, students will have the opportunity to complete two additional Regents examinations (one in math and one in science) for a total of 5 Regents examinations offered by the conclusion of their second year.

The teachers work with instructional leadership to align course goals with student achievement data collected during previous administration of regents examinations. Students requiring academic supports, based on Regents examination data, qualify and receive academic intervention services. Additional learning time and academic intervention services is provided in-school, after school, on Saturdays, and during the Summer months.

The school has also departmentalized instruction and made provisions for instructional coaching to include content leads and two Assistant Principals. Assistant Principals have been given specific content areas of instructional oversight and work with content leads to support student achievement through instructional practice.

To ensure on-time graduation for scholars, the school provides curriculum and support for students to complete Regents examination requirements by the conclusion of their $11^{\text {th }}$ grade

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year. For students requiring additional assistance in meeting the graduation requirements on time, the school provides additional learning time and academic intervention services in-school, after school, on Saturdays, and through credit recovery programming. To ensure students have multiple pathways to graduate on time, the school will also be providing students with Career and Technical Education (CTE) coursework.

Further, the school's counselors monitor student progress toward graduation regularly. They work with school principal, director of secondary education, assistant principals, students and families to identify the supports needed to assist students in graduating on time.

## GOAL 2: COLLEGE PREPARATION

## GOAL 2: COLLEGE PREPARATION

All students will be prepared to attend college

## Goal 2: Absolute Measure

Each year, 75 percent of graduating students will demonstrate their preparation for college by at least one or some combination of the following indicators:

```
- Passing an Advanced Placement ("AP") exam with a score of 3 or higher;
- Earning a score of 4 or higher on an International Baccalaureate ("IB") exam;
- Passing a College Level Examination Program ("CLEP") exam;
- Passing a college level course offered at a college or university or through a school
    partnership with a college or university;
- Achieving the college and career readiness benchmark on the SAT; or,
- Earning a Regents diploma with advanced designation; or,
```


## METHOD

Schools use any method listed here, or any combination thereof, to demonstrate that at least 75 percent of graduates are prepared to engage in rigorous college level coursework. The school should select only those methods listed here that it uses to demonstrate the college readiness of its students and eliminate those that it will not. For instance, high schools that do not deliver an IB Program as part of their high school design do not report on the IB option. The school reports on the number of students who attempted to achieve each indicator, the number who succeeded, and the corresponding percentage. Additionally, the school should report on the overall number of students who graduated after four years, the number of those graduates who achieved any of the relevant measures, and the overall percentage achieving the measure.

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

## RESULTS AND EVALUATION

This measurement does not apply to The Academy because the school does not serve students graduating in the 2018-19 school year.

## Percentage of the 2015 Total Cohort Graduates Demonstrating College Preparation by Indicator

| Indicator | Number of <br> Graduates who <br> Attempted the <br> Indicator | Number who Achieved <br> Indicator | Percentage of Graduates <br> who Achieved Indicator |
| :---: | :---: | :---: | :---: |
| N/A | N/A | N/A | N/A |
| N/A | N/A | N/A | N/A |
| N/A | N/A | N/A | N/A |
| N/A | N/A | N/A | N/A |
| N/A | N/A | N/A | N/A |
| Overall | N/A | N/A | N/A |

## ADDITIONAL EVIDENCE

This measurement does not apply to The Academy because the school does not serve students in these cohorts.

## Goal 2: Absolute Measure

Each year, the College, Career, and Civic Readiness Index ("CCCRI") for the school's Total Cohort will exceed the Measure of Interim Progress ("MIP") set forth in the state's ESSA accountability system.

## METHOD

The state's finalized ESSA plan includes a College, Career, and Civic Readiness Index that measures the rate of completion among the Total Cohort of a variety of indicators of readiness for the next step after high school. Indicators that are more rigorous and that are therefore more difficult to attain receive greater weight in the new CCCRI (e.g., attaining an Advanced Regents diploma and a score of 4 or higher on an IB exam). Conversely, some less rigorous indicators that were not included in the College and Career Readiness Index under the state's NCLB accountability system are included in the CCCRI (e.g., completion of a high school equivalency program). ${ }^{3}$

To achieve this measure, the school must have a CCCRI value that equals or exceeds the 2018-19 CCCRI MIP of 130 for all students. The CCCRI is calculated by multiplying the number of students in the cohort demonstrating college, career, and civic readiness by the weighting for the method by

[^2]
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which the student demonstrated college, career, and civic readiness, divided by the number of students in the Total Cohort. The highest possible CCCRI is 200.

## RESULTS AND EVALUATION

This measurement does not apply to The Academy because the school does not serve students in these cohorts.

CCCRI Performance by Cohort Year

| Graduation Year | Cohort | Number of <br> Students in <br> Cohort | MIP | School CCCRI |
| :---: | :---: | :---: | :---: | :---: |
| $2016-17$ | 2013 | N/A | N/A | N/A |
| $2017-18$ | 2014 | N/A | 128 | N/A |
| $2018-19$ | 2015 | N/A | 130 | N/A |

## ADDITIONAL EVIDENCE

This measurement does not apply to The Academy because the school does not serve students in these cohorts.

## Goal 2: Comparative Measure

Each year, the school's CCCRI for the Total Cohort will exceed that of the district of comparison's Total Cohort.

## METHOD

The school compares the CCCRI of students from the fourth year in the charter school Total Cohort to that of the respective cohort of students in the school district of comparison.

## RESULTS AND EVALUATION

This measurement does not apply to The Academy because the school does not serve students in these cohorts.

## CCRI of Fourth-Year Total Cohort by Charter School and School District

| Cohort | Charter School | School District |
| :---: | :---: | :---: |
| 2013 | N/A | N/A |
| 2014 | N/A | N/A |
| 2015 | N/A | N/A |

## Goal 2: Absolute Measure

Each year, 75 percent of graduating students will matriculate into a college or university in the year after graduation.

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## METHOD

The ultimate measure of whether a college prep high school has lived up to its mission is whether students actually enroll and succeed in college. Schools track and report the percentage of fourthyear Total Cohort graduates who matriculate into a two or four-year college program in the school year following graduation.

## RESULTS AND EVALUATION

This measurement does not apply to The Academy because the school does not serve students in these cohorts.

Matriculation Rate of Graduates by Year

| Cohort | Graduation Year | Number of Graduates <br> (a) | Number Enrolled in 2 or 4-year Program in Following Year <br> (b) | Matriculation Rate $=[(\mathrm{b}) /(\mathrm{a})] * 100$ |
| :---: | :---: | :---: | :---: | :---: |
| 2013 | 2016-17 | N/A | N/A | N/A |
| 2014 | 2017-18 | N/A | N/A | N/A |
| 2015 | 2018-19 | N/A | N/A | N/A |

## SUMMARY OF THE COLLEGE PREPARATION GOAL

This measurement does not apply to The Academy because the school does not serve students in these cohorts.

| Type | Measure (Accountability Plan from 2012-13 or later) | Outcome |
| :---: | :--- | :---: |
| Absolute | Each year, 75 percent of graduating students will demonstrate <br> their preparation for college by one or more possible <br> indicators of college readiness. | N/A |
| Absolute | Each year, the CCCRI for the school's Total Cohort will exceed <br> that year's state MIP set forth in the state's ESSA <br> accountability system. | N/A |
| Comparative | Each year, the school's CCCRI for the Total Cohort will exceed <br> that of the district's Total Cohort. | N/A |
| Absolute | Each year, 75 percent of graduating students will matriculate <br> into a college or university in the year after graduation. | N/A |

## ACTION PLAN

This measurement does not apply to The Academy because the school does not serve students in these cohorts.

## GOAL 3: ENGLISH LANGUAGE ARTS

## Goal 3: English Language Arts

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## All students at the school will be proficient in the reading and writing of the English language.

## BACKGROUND

The Integrated Language Arts Program of The Academy Charter School is based on the premise that students come to school with a wide range of language abilities. To this end, speaking, listening, reading and writing form the basis for the curriculum in the English Language Arts. Through a developmentally appropriate and rigorous approach to Integrated English Language Arts, students develop their ability to communicate ideas, feelings, and facts effectively while honing their skills in reading and writing. The Academy Charter School uses a balanced learning approach whereby we incorporate research-based literacy programs along with the New York State Next Generation Learning Standards to ensure that our students are prepared as they progress towards college and career readiness.

Teachers at every grade level plan and implement learning experiences aligned with the State Standards. Teachers utilize the ReadyGen (K-5), My Perspectives (6-8) and the Holt McDougal Literature (9-12) curriculums, and other standards-based supplementary texts from the EngageNY modules, the Scholastic Guided Reading Program ${ }^{\circledR}$, and the Heinemann Fountas and Pinnell ${ }^{\circledR}$ systems. The Teachers College Writers Workshop as a resource. in their balanced learning approach to instruction.

Students (K-8) receive 135 minutes of instructional daily while students in grade 9 receive 90 minutes, and students in grades $10-12$ receive 45 minutes of instruction daily. At-risk students also received forty-five minutes of pullout instructions in small groups three times per week. Moreover in grades 6-8, all students received an additional forty five minutes of instruction 4-5 days per week with the primary focus on re-teaching, practice, and mastery. The school utilizes the assessment data provided by the Renaissance STAR Reading (K-8), curriculum related unit assessments and schooldesigned interim assessments to measure students' progress and inform instructional planning.

Students complete multiple learning experiences in which they are able to utilize their classroom library, school library, and various media sources connected through various mulita-media systems. Each classroom library is leveled in accordance with best practices and students are able to choose from multiple genres, levels, and content when completing assigned tasks and/or independent reading activities.

Students in grade 9 receive 90 minutes of instruction daily while students in grades 10-12 receive 45 minutes. At-risk students also received forty-five minutes of pullout instructions in small groups two - three times per week. Moreover, the high school grades utilizes the assessment data provided by the, Regents exams, NWEA MAP diagnostic and progress monitoring assessment, unit assessments and school-designed interim assessments to measure students' progress and inform instructional planning.

## Goal 3: Absolute Measure

Each year, 75 percent of all tested students enrolled in at least their second year will perform at or above proficiency on the New York State English language arts examination for grades 3-8.

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## METHOD

The school administered the New York State Testing Program English language arts ("ELA") assessment to students in 3rd through 8th grade in April 2019. Each student's raw score has been converted to a grade-specific scaled score and a performance level.

The table below summarizes participation information for this year's test administration. The table indicates total enrollment and total number of students tested. It also provides a detailed breakdown of those students excluded from the exam. Note that this table includes all students according to grade level, even if they have not enrolled in at least their second year (defined as enrolled by BEDS day of the previous school year).

> 2018-19 State English Language Arts Exam
> Number of Students Tested and Not Tested

| Grade | Total <br> Tested | Total |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | ELL | Absent | Refused | Enrolled |  |
| 3 | 105 | 0 | 0 | 2 | 1 | 108 |
| 4 | 110 | 0 | 0 | 0 | 0 | 110 |
| 5 | 103 | 0 | 0 | 2 | 3 | 108 |
| 6 | 85 | 0 | 0 | 1 | 0 | 86 |
| 7 | 80 | 0 | 0 | 2 | 0 | 82 |
| 8 | 81 | 0 | 0 | 1 | 0 | 82 |
| All | 564 | 0 | 0 | 8 | 4 | 576 |

## RESULTS AND EVALUATION

The following table presents the English language arts test results for all third through eighth grade students and for those third through eighth grade students enrolled in at least their second year at The Academy. Overall, $68.8 \%$ of students, and $69.8 \%$ of students enrolled in at least their second year at the school, achieved a level of proficiency on the 2018-19 English language arts assessment exam.

Performance on 2018-19 State English Language Arts Exam
By All Students and Students Enrolled in At Least Their Second Year

| Grades | All Students |  | Enrolled in at least their <br> Second Year |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Percent <br> Proficient | Number <br> Tested | Percent <br> Proficient | Number <br> Tested |
|  | $71.4 \%$ | 105 | $71.7 \%$ | 92 |
| 4 | $75.5 \%$ | 110 | $75.8 \%$ | 99 |
| 5 | $47.6 \%$ | 103 | $49.5 \%$ | 97 |
| 6 | $70.6 \%$ | 85 | $72.6 \%$ | 73 |
| 7 | $78.8 \%$ | 80 | $80.9 \%$ | 68 |
| 8 | $71.6 \%$ | 81 | $73.1 \%$ | 67 |
| All | $68.8 \%$ | 564 | $69.8 \%$ | 496 |

[^3]The Academy Charter School 2018-19 Accountability Plan Progress Report

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## ADDITIONAL EVIDENCE

From the 2016-17 to 2018-19 school years, the overall percentage of students enrolled in at least their second year at the school preforming at a proficient level increased 11.7 percentage points on the English language arts exams. The most notable increase occurred in the $6^{\text {th }}$ through $8^{\text {th }}$ grades where there was a $33.5,26$, and 11.3 percentage point increase respectively.

## ELA Performance by Grade Level and Year

| Grade | Percent of Students Enrolled in At Least Their Second Year |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $2016-17$ |  |  | $2017-18$ |  | 2018-19 |  |
|  | Percent | Number <br> Tested | Percent | Number <br> Tested | Percent | Number <br> Tested |  |
| 3 | $70.9 \%$ | 86 | $77.0 \%$ | 87 | $71.7 \%$ | 92 |  |
| 4 | $72.9 \%$ | 59 | $76.1 \%$ | 88 | $75.8 \%$ | 99 |  |
| 5 | $47.3 \%$ | 74 | $56.9 \%$ | 58 | $49.5 \%$ | 97 |  |
| 6 | $39.1 \%$ | 64 | $75.8 \%$ | 66 | $72.6 \%$ | 73 |  |
| 7 | $54.9 \%$ | 71 | $63.1 \%$ | 65 | $80.9 \%$ | 68 |  |
| 8 | $61.8 \%$ | 68 | $75.0 \%$ | 57 | $73.1 \%$ | 67 |  |
| All | $58.1 \%$ | 422 | $74.8 \%$ | 421 | $69.8 \%$ | 496 |  |

## Goal 3: Absolute Measure

Each year, the school's aggregate Performance Index ("PI") on the State English language arts exam will meet that year's state Measure of Interim Progress ("MIP") set forth in the state's ESSA accountability system.

## METHOD

In New York State, ESSA school performance goals are met by showing that an absolute proportion of a school's students who have taken the English language arts test have scored at the partially proficient, or proficient and advanced performance levels (Levels 2 or $3 \& 4$ ). The percentage of students at each of these three levels is used to calculate a Pl and determine if the school has met the MIP set each year by the state's ESSA accountability system. To achieve this measure, all tested students must have a PI value that equals or exceeds the state's 2018-19 English language arts MIP for all students of 105. The PI is the sum of the percent of students in all tested grades combined scoring at Level 2, plus two times the percent of students scoring at Level 3, plus two-and-a-half times the percent of students scoring at Level 4. Thus, the highest possible PI is 250.

## RESULTS AND EVALUATION

The Academy's PI in the 2018-19 school year was 177, 72 points above the state's 2018-19 English language arts MIP goal.

English Language Arts 2018-19 Performance Index

| Number in <br> Cohort | Percent of Students at Each Performance Level |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Level 1 | Level 2 | Level 3 | Level 4 |
|  | 7 | 25 | 41 | 28 |

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| PI | = | 25 | + | 41 | + | 28 | $=$ | 94 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 41 | + | 28 | = | 69 |
|  |  |  |  |  | + | (.5)*[28] |  | 14 |
|  |  |  |  |  |  | PI | $=$ | 177 |

Goal 3: Comparative Measure
Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state English language arts exam will be greater than that of all students in the same tested grades in the school district of comparison.

## METHOD

A school compares tested students enrolled in at least their second year to all tested students in the public school district of comparison. Comparisons are between the results for each grade in which the school had tested students in at least their second year at the school and the total result for all students at the corresponding grades in the school district. ${ }^{5}$

## RESULTS AND EVALUATION

The chart below shows the results of this year's assessment of students who were enrolled in at least their second year at The Academy as compared to all tested students in the surrounding public school district, the Hempstead School District on the 2018-19 English language arts exam. The Academy's aggregate percentage of students enrolled in at least their second at the school testing at proficiency was $69.8 \%$. The local district's average was $25.9 \%$.

The Academy met this measure. The school's aggregate percentage of students performing at a proficient level on the English language arts exam was 43.9 percentage points above the Hempstead School District.
2018-19 State English Language Arts Exam
Charter School and District Performance by Grade Level

| Grade | Percent of Students at or Above Proficiency |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Charter School Students In At Least $2^{\text {nd }}$ Year |  | All District Students |  |
|  | Percent | Number Tested | Percent | Number Tested |
| 3 | 71.7\% | 92 | 33.0\% | 579 |
| 4 | 75.8\% | 99 | 30.6\% | 545 |
| 5 | 49.5\% | 97 | 24.7\% | 587 |
| 6 | 72.6\% | 73 | 23.4\% | 440 |
| 7 | 80.9\% | 68 | 13.5\% | 386 |
| 8 | 73.1\% | 67 | 25.8\% | 365 |

[^4]The Academy Charter School 2018-19 Accountability Plan Progress Report

| All | $69.8 \%$ | 496 | $25.9 \%$ | 2902 |
| :---: | :---: | :---: | :---: | :---: |

## ADDITIONAL EVIDENCE

As shown through the chart below, The Academy has had a significantly higher overall percentage of students enrolled in at least their second year at the school performing at a proficient level on the state English language arts exam for the past three years when compared to the Hempstead School District. Additionally, the percentage of students performing at a proficient level at each individual grade level has far exceeded the district average at every grade level over the past three years.

English Language Arts Performance of Charter School and Local District
by Grade Level and School Year

| Grade | Percent of Students Enrolled in at Least their Second Year Scoring at or <br> Above Proficiency Compared to District Students |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $2016-17$ |  | $2017-18$ |  | $2018-19$ |  |
|  | Charter <br> School | District | Charter <br> School | District | Charter <br> School | District |
| 3 | $70.9 \%$ | $20.5 \%$ | $77.0 \%$ | $29 \%$ | $71.7 \%$ | $33.0 \%$ |
| 4 | $72.9 \%$ | $30.5 \%$ | $76.1 \%$ | $30 \%$ | $75.8 \%$ | $30.6 \%$ |
| 5 | $47.3 \%$ | $15.6 \%$ | $56.9 \%$ | $24 \%$ | $49.5 \%$ | $24.7 \%$ |
| 6 | $39.1 \%$ | $5.5 \%$ | $75.8 \%$ | $21 \%$ | $72.6 \%$ | $23.4 \%$ |
| 7 | $54.9 \%$ | $11.8 \%$ | $63.1 \%$ | $16 \%$ | $80.9 \%$ | $13.5 \%$ |
| 8 | $61.8 \%$ | $13.1 \%$ | $75.0 \%$ | $22 \%$ | $73.1 \%$ | $25.8 \%$ |
| All | $58.1 \%$ | $16.9 \%$ | $74.8 \%$ | $24.4 \%$ | $69.8 \%$ | $25.9 \%$ |

## Goal 3: Comparative Measure

Each year, the school will exceed its predicted level of performance on the state English language arts exam by an effect size of 0.3 or above (performing higher than expected to a meaningful degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State.

## METHOD

The SUNY Charter Schools Institute ("Institute") conducts a comparative performance analysis, which compares the school's performance to that of demographically similar public schools statewide. The Institute uses a regression analysis to control for the percentage of economically disadvantaged students among all public schools in New York State. The Institute compares the school's actual performance to the predicted performance of public schools with a similar concentration of economically disadvantaged students. The difference between the school's actual and predicted performance, relative to other schools with similar economically disadvantaged statistics, produces an Effect Size. An Effect Size of 0.3, or performing higher than expected to a meaningful degree, is the requirement for achieving this measure.

Given the timing of the state's release of economically disadvantaged data and the demands of the data analysis, the 2018-19 analysis is not yet available. This report contains 2017-18 results, the most recent Comparative Performance Analysis available.

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

## RESULTS AND EVALUATION

The effect size of The Academy's predicted level of performance on the state English language arts exam was 1.92 , nearly two full point above the comparative goal of .3. The Academy's aggregate Effect Size exceeded the comparative measure. This is largely attributable to the high performance at each grade level. Individually, each tested grade at The Academy performed well, exceeding the state's goal by an impressive margin.

2017-18 English Language Arts Comparative Performance by Grade Level

| Grade | Percent <br> Economically <br> Disadvantaged | Number <br> Tested | Percent of Students <br> at Levels $3 \& 4$ |  | Difference <br> between Actual <br> and Predicted | Effect <br> Size |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Actual | Predicted |  |  |
| 3 | 93.3 | 109 | 74.3 | 36.7 | 37.6 | 2.10 |
| 4 | 84.4 | 103 | 71.8 | 37.8 | 34.1 | 1.80 |
| 5 | 79.5 | 77 | 51.9 | 28.4 | 23.5 | 1.45 |
| 6 | 91.5 | 79 | 72.2 | 34.0 | 38.2 | 2.37 |
| 7 | 89.9 | 79 | 57.0 | 26.6 | 30.3 | 1.97 |
| 8 | 81.6 | 84 | 75.0 | 38.9 | 36.1 | 1.78 |
| All | 86.9 | 531 | 67.8 | 34.1 | 33.6 | 1.92 |

## School's Overall Comparative Performance:

Higher than expected to large degree

## ADDITIONAL EVIDENCE

The Academy has exceeded the state's Effect Size goal in each of the last three years by an impressive amount.

## English Language Arts Comparative Performance by School Year

| School <br> Year | Grades | Percent <br> Economically <br> Disadvantaged | Number <br> Tested | Actual | Predicted | Effect <br> Size |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $2015-16$ | $3-8$ | 80.7 | 437 | 48.0 | 27.0 | 1.27 |
| $2016-17$ | $3-8$ | 93.5 | 488 | 56.9 | 24.2 | 2.04 |
| $2017-18$ | $3-8$ | 86.9 | 531 | 67.8 | 34.1 | 1.92 |

## Goal 3: Growth Measure ${ }^{6}$

Each year, under the state's Growth Model, the school's mean unadjusted growth percentile in English language arts for all tested students in grades 4-8 will be above the target of 50 .

[^5]The Academy Charter School 2018-19 Accountability Plan Progress Report

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

## METHOD

This measure examines the change in performance of the same group of students from one year to the next and the progress they are making in comparison to other students with the same score in the previous year. The analysis only includes students who took the state exam in 2017-18 and also have a state exam score from 2016-17 including students who were retained in the same grade. Students with the same 2016-17 score are ranked by their 2017-18 score and assigned a percentile based on their relative growth in performance (student growth percentile). Students' growth percentiles are aggregated school-wide to yield a school's mean growth percentile. In order for a school to perform above the target for this measure, it must have a mean growth percentile greater than 50.

Given the timing of the state's release of Growth Model data, the 2018-19 analysis is not yet available. This report contains $\underline{2017-18}$ results, the most recent Growth Model data available. ${ }^{7}$

## RESULTS AND EVALUATION

School wide, and at the $4^{\text {th }}, 6^{\text {th }}, 7^{\text {th }}$, and $8^{\text {th }}$ grade level, The Academy exceeded the statewide mean growth percentile. The Academy's $4^{\text {th }}$ grade missed the stated goal by less than one percentage point. The school's $5^{\text {th }}$ grade missed the stated goal by 0.1 percentage points.

## 2017-18 English Language Arts Mean Growth Percentile by Grade Level

| Grade | Mean Growth Percentile |  |
| :---: | :---: | :---: |
|  | School | Target |
| 4 | 50.4 | 50.0 |
| 5 | 49.9 | 50.0 |
| 6 | 51.9 | 50.0 |
| 7 | 60.2 | 50.0 |
| 8 | 68.2 | 50.0 |
| All | $\mathbf{5 6 . 1}$ | 50.0 |

## ADDITIONAL EVIDENCE

Over the last three years, the school's mean growth percentile exceeded the state's target at each individual grade level, with the exception of $4^{\text {th }}$ grade in the 2016-17 school year and the 2016-17 and 2018-19 school year.

## English Language Arts Mean Growth Percentile by Grade Level and School Year

| Grade | Mean Growth Percentile |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 1 5 - 1 6}$ | $\mathbf{2 0 1 6 - 1 7}$ | $\mathbf{2 0 1 7 - 1 8}$ | Target |
| 4 | 56.8 | 49.1 | 50.4 | 50.0 |
| 5 | 51.7 | 47.7 | 49.9 | 50.0 |
| 6 | 53.5 | 51.9 | 51.9 | 50.0 |
| 7 | 62.4 | 56.5 | 60.2 | 50.0 |
| 8 | 57.1 | 61.5 | 68.2 | 50.0 |
| All | $\underline{\mathbf{6 8 . 2}}$ | $\underline{\mathbf{5 3 . 5}}$ | $\underline{\mathbf{5 6 . 1}}$ | 50.0 |

[^6]The Academy Charter School 2018-19 Accountability Plan Progress Report

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

## SUMMARY OF THE ENGLISH LANGUAGE ARTS GOAL

The Academy achieved both comparative goals, one absolute goal, and its growth goal. The only goal the school did not achieve as the absolute goal of 75 percent of all students enrolled at the school in their second year perform at a proficient level on the State English language arts exam.

| Type | Measure | Outcome |
| :---: | :--- | :---: |
| Absolute | Each year, 75 percent of all tested students who are enrolled in at least <br> their second year will perform at proficiency on the New York State English <br> language arts exam for grades 3-8. | Not Met |
| Absolute | Each year, the school's aggregate PI on the state's English language arts <br> exam will meet that year's state MIP as set forth in the state's ESSA <br> accountability system. | Met |
| Comparative | Each year, the percent of all tested students who are enrolled in at least <br> their second year and performing at proficiency on the state English <br> language arts exam will be greater than that of students in the same tested <br> grades in the school district of comparison. | Met |
| Comparative | Each year, the school will exceed its predicted level of performance on the <br> state English language arts exam by an effect size of 0.3 or above <br> (performing higher than expected to a meaningful degree) according to a <br> regression analysis controlling for economically disadvantaged students <br> among all public schools in New York State. (Using 2017-18 results.) | Met |
| Growth | Each year, under the state's Growth Model the school's mean unadjusted <br> growth percentile in English language arts for all tested students in grades <br> 4-8 will be above the target of 50. (Using 2017-18 results.) | Met |

## ACTION PLAN

The Academy will continue to improve its academic performance by strengthening the English language arts curriculum to align with the New York State Next Generation English Language Arts Learning Standards and responsive to data. Strategic intervention will continue to occur based on going comprehensive data analysis from various sources including Fountas and Pinnell, STAR Reading, and writing samples, and in-house created interim assessments. The school will continue integrate reading and writing across content areas, and provide students with extended learning time to achieve its goal in English Language Arts.

## HIGH SCHOOL ENGLISH LANGUAGE ARTS

## Goal 3: Absolute Measure

Each year, 65 percent of students in the high school Accountability Cohort will exceed Common Core expectations (currently scoring at or above Performance Level 4 on the Regents Exam in English Language Arts (Common Core)) by the completion of their fourth year in the cohort.

## METHOD

The school administered the Regents English exam that students must pass to graduate. The school scores Regents on a scale from 0 to 100. The State Education Department currently defines the

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college and career readiness standard as scoring at or above Performance Level 4 (meeting Common Core expectations) on the Regents Exam in English Language Arts (Common Core). This measure examines the percent of the Accountability Cohort that achieved at least Performance Level 4 by the completion of their fourth year in the cohort.

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## Percent Scoring at Least Level 4 on Regents English Common Core Exam <br> by Fourth Year Accountability Cohort ${ }^{8}$

| Cohort <br> Designation | Fourth <br> Year | Number <br> in <br> Cohort | Percent Scoring at Least <br> Level 4 on Common Core <br> ELA Exam |
| :---: | :---: | :---: | :---: |
| 2013 | $2016-17$ | N/A | N/A |
| 2014 | $2017-18$ | N/A | N/A |
| 2015 | $2018-19$ | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

Percent Achieving at Least Level 4 by Cohort and Year

| Cohort <br> Designation | 2016-17 |  | 2017-18 |  | 2018-19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number <br> in Cohort | Percent <br> Level 4 | Number <br> in Cohort | Percent <br> Level 4 | Number <br> in Cohort | Percent <br> Level 4 |
| 2015 | N/A | N/A | N/A | N/A | N/A | N/A |
| 2016 | N/A | N/A | N/A | N/A | 98 | $43.9 \%$ |
| 2017 |  |  | N/A | N/A | 100 | $16.0 \%$ |
| 2018 |  |  |  |  | 140 | N/A |

## Goal 3: Absolute Measure

Each year, 80 percent of students in the high school Accountability Cohort will at least partially meet Common Core expectations (currently scoring at or above Performance Level 3 on the Regents Exam in English Language Arts (Common Core)) by the completion of their fourth year in the cohort.

[^7]The Academy Charter School 2018-19 Accountability Plan Progress Report

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## METHOD

The school administered the Regents English exam that students must pass to graduate. The school scores Regents on a scale from 0 to 100. The State Education Department currently defines the cut off for passing and meeting the requirement for graduation as scoring at or above Performance Level 3 (partially meeting Common Core expectations) on the Regents Exam in English Language Arts (Common Core). This measure examines the percent of the Accountability Cohort that achieved at least Performance Level 3 by the completion of their fourth year in the cohort.

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

| Percent Scoring at Least Level 3 on Regents English Common Core Exam by Fourth Year Accountability Cohort ${ }^{9}$ |  |  |  |
| :---: | :---: | :---: | :---: |
| Cohort Designation | Fourth Year | Number in Cohort | Percent Scoring at Least Level 3 on the Regents English Exam |
| 2013 | 2016-17 | N/A | N/A |
| 2014 | 2017-18 | N/A | N/A |
| 2015 | 2018-19 | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

Percent Achieving at Least Level 3 by Cohort and Year

| Cohort <br> Designation | $2016-17$ |  | 2017-18 |  | 2018-19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number <br> in Cohort | Percent <br> Passing | Number <br> in Cohort | Percent <br> Passing | Number <br> in Cohort | Percent <br> Passing |
| 2015 | N/A | N/A | N/A | N/A | N/A | N/A |
| 2016 | N/A | N/A | N/A | N/A | 98 | $88.8 \%$ |
| 2017 |  |  | N/A | N/A | 100 | $19.0 \%$ |
| 2018 |  |  |  |  | N/A | N/A |

## Goal 3: Absolute Measure

Each year, the Performance Index ("PI") on the Regents English exam of students completing their fourth year in the Accountability Cohort will meet the state's Measure of Interim Progress ("MIP") set forth in the state's ESSA accountability system.

[^8]The Academy Charter School 2018-19 Accountability Plan Progress Report

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

## METHOD

In the state's revised calculation of the high school Performance Index, schools now receive additional credit for students scoring at Accountability Level $4 .{ }^{10}$ To achieve this measure, all tested students in the Accountability Cohort must have a PI that equals or exceeds the state's 2019-19 English language arts MIP for all students of 191.
The Performance Index is calculated as such: (percent of students scoring at Accountability Level 2 ) $+2 *$ (percent of students scoring at Accountability Level 3) +2.5 * (percent of students scoring at Accountability Level 4). Thus, the highest possible PI is 250 . The basis for the percent of students is the school's fourth year Accountability Cohort. The Regents Examination in English Language Arts (Common Core) is scored on a scale from 0 to 100; 0 to 64 is Accountability Level 1,65 to 78 is Accountability Level 2; 79 to 84 is Accountability Level 3, and 85 to 100 is Accountability Level 4.

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.


## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## Goal 3: Comparative Measure

Each year, the percent of students in the high school Total Cohort meeting or exceeding Common Core expectations on the Regents Exam in English Language Arts (Common Core) will exceed the percentage of comparable students in the district meeting or exceeding Common Core expectations.

[^9]
## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

## METHOD

The school compares the performance of students in their fourth year in the charter school Total Cohort to that of the respective Total Cohort of students in the school district of comparison. Due to availability of comparative data, this measure uses the school's Total Cohort results and not the Accountability Cohort results. In order to meet or exceed Common Core expectations, a student must achieve Performance Level 4 or 5 . Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available school district results.

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

| Percent Achieving Performance Level 4 or Higher on English Regents of Fourth-Year Total Cohorts by Charter School and School District |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cohort | Fourth Year | Charter School |  | School District |  |
|  |  | Percent Level 4 or 5 | Number in Cohort | Percent Level 4 or 5 | Number in Cohort |
| 2013 | 2016-17 | N/A | N/A | N/A | N/A |
| 2014 | 2017-18 | N/A | N/A | N/A | N/A |
| 2015 | 2018-19 | N/A | N/A | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## Goal 3: Comparative Measure

Each year, the percent of students in the high school Total Cohort at least partially meeting Common Core expectations on the Regents Exam in English Language Arts (Common Core) will exceed the percentage of comparable students in the district at least partially meeting Common Core expectations.

## METHOD

The school compares the performance of students in their fourth year in the charter school Total Cohort to that of the respective Total Cohort of students in the school district of comparison. Due to availability of comparative data, this measure uses the school's Total Cohort results and not the Accountability Cohort results. In order to at least partially meet Common Core expectations, a student would need to pass the exam and score at Performance Level 3 or higher (i.e. scoring at least 65). Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available school district results.

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

Percent Achieving Performance Level 3 or Higher on English Regents
of Fourth-Year Total Cohorts by Charter School and School District

| Cohort | Fourth | Charter School |  | School District |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Percent Level <br> Yor Higher | Number in <br> Cohort | Percent Level <br> 3 or Higher | Number in <br> Cohort |  |
| 2013 | $2016-17$ | N/A | N/A | N/A | N/A |
| 2014 | $2017-18$ | N/A | N/A | N/A | N/A |
| 2015 | $2018-19$ | N/A | N/A | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## Goal 3: Comparative Measure

Each year, the Performance Index ("PI") in Regents English of students in the fourth year of their high school Accountability Cohort will exceed that of comparable students from the school district of comparison.

## METHOD

The school compares the performance of students in their fourth year in the charter school Accountability Cohort to that of the respective cohort of students in the school district of comparison. Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available school district results.

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.
English Regents Performance Index (PI) ${ }^{11}$
of Fourth-Year Accountability Cohorts by Charter School and School District

| Cohort | Fourth <br> Year | PI | Cohort <br> Size | PI | Cohort <br> Size |
| :---: | :---: | :---: | :---: | :---: | :---: |

[^10]The Academy Charter School 2018-19 Accountability Plan Progress Report

| 2013 | $2016-17$ | N/A | N/A | N/A | N/A |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 2014 | $2017-18$ | N/A | N/A | N/A | N/A |
| 2015 | $2018-19$ | N/A | N/A | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## Goal 3: Growth Measure

Each year, 50 percent of students in the high school Accountability Cohort who did not score proficient on their New York State $8^{\text {th }}$ grade English language arts exam will meet the college and career readiness standard (currently scoring at Performance Level 4 and fully meeting Common Core expectations on the Regents Exam in English Language Arts (Common Core)) by the completion of their fourth year in the cohort.

## METHOD

The school demonstrates the effectiveness of its English language arts program by enabling students who were not meeting proficiency standards in the eighth grade to meet the English requirement for the college and career readiness standard.

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

Percent Achieving at Least Performance Level 4 on Common Core exam among Students Who Were Not Proficient in the $8^{\text {th }}$ Grade by Fourth Year Accountability Cohort ${ }^{12}$

| Cohort <br> Designation | Fourth <br> Year | Number in <br> Cohort | Percent Achieving Level 4 <br> on Common Core exam |
| :---: | :---: | :---: | :---: |
| 2013 | $2016-17$ | N/A | N/A |
| 2014 | $2017-18$ | N/A | N/A |
| 2015 | $2018-19$ | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

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## Goal 3: Growth Measure

Each year, 75 percent of students in the high school Accountability Cohort who did not score proficient on their New York State $8^{\text {th }}$ grade English language arts exam will at least partially meet Common Core expectations (currently scoring at Performance Level 3 on the Regents Exam in English Language Arts (Common Core)) by the completion of their fourth year in the cohort.

## METHOD

The school demonstrates the effectiveness of its English language arts program by enabling students who were not meeting proficiency standards in the eighth grade to meet the English requirement for graduation.

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

Percent Achieving at Least Performance Level 3 on Common Core exam among Students Who Were Not Proficient in the $8^{\text {th }}$ Grade by Fourth Year Accountability Cohort ${ }^{13}$

| Cohort <br> Designation | Fourth <br> Year | Number in <br> Cohort | Percent Achieving Level 3 <br> on Regents English Exam |
| :---: | :---: | :---: | :---: |
| 2013 | $2016-17$ | $\mathrm{~N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |
| 2014 | $2017-18$ | $\mathrm{~N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |
| 2015 | $2018-19$ | $\mathrm{~N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## SUMMARY OF THE HIGH SCHOOL ENGLISH LANGUAGE ARTS GOAL

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

| Type | Measure | Outcome |
| :---: | :--- | :---: |
| Absolute | Each year, 65 percent of students in the high school Accountability Cohort <br> will meet or exceed Common Core expectations (currently scoring at or <br> above Performance Level 4 on the Regents Exam in English Language Arts <br> (Common Core)) by the completion of their fourth year in the cohort. | N/A |
| Absolute | Each year, 80 percent of students in the high school Accountability Cohort <br> will at least partially meet Common Core expectations (currently scoring at <br> or above Performance Level 3 on the Regents Exam in English Language Arts | N/A |

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|  | (Common Core)) by the completion of their fourth year in the cohort. |  |
| :--- | :--- | :--- |
| Absolute | Each year, the Performance Index (PI) on the Regents English exam of <br> students completing their fourth year in the Accountability Cohort will meet <br> the state Measure of Interim Progress (MIP) set forth in the state's ESSA <br> accountability system. | N/A |
| Comparative | Each year, the percentage of students in the Total Cohort meeting or <br> exceeding Common Core expectations on the Regents Exam in English <br> Language Arts (Common Core) will exceed the percentage of comparable <br> students from the district meeting or exceeding Common Core expectations. | N/A |
| Comparative | Each year, the percentage of students in the Total Cohort partially meeting <br> Common Core expectations on the Regents Exam in English Language Arts <br> (Common Core) will exceed the percentage of comparable students in the <br> district at least partially meeting Common Core expectations. | N/A |
| ComparativeEach year, the Performance Index (PI) in Regents English of students in the <br> fourth year of their high school Accountability Cohort will exceed that of <br> comparable students from the school district of comparison. (Using 2016-17 <br> school district results.) <br> Each year, 50 percent of students in the high school Accountability Cohort <br> who did not score proficient on their New York State 8th grade English <br> language arts exam will meet or exceed Common Core expectations <br> (currently scoring at or above Performance Level 4 on the Regents Exam in <br> English Language Arts (Common Core)) by the completion of their fourth <br> year in the cohort. <br> Each year, 75 percent of students in the high school Accountability Cohort <br> who did not score proficient on their New York State 8th grade English <br> language arts exam will at least partially meet Common Core expectations <br> (currently scoring at least Performance Level 3 on the Regents Exam in <br> Englis Language Arts (Common Core)) by the completion of their fourth <br> year in the cohort. N/A | N/A |  |
| Growth |  |  |

## ACTION PLAN

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## GOAL 4: MATHEMATICS

## Goal 4: Mathematics <br> All students at the school will demonstrate competency in the understanding and application of mathematics computation and problem solving.

## BACKGROUND

The Mathematics program at The Academy Charter School is based on the premise that students come to school with a wide range of abilities. Through a developmentally appropriate and rigorous approach in Mathematics, students develop their ability to communicate ideas, feelings, and facts effectively while honing their skills in Mathematics. The Academy Charter School uses a

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combination of the Envision 2.0 and Eureka Math in grades K-8; and Amsco series in grades 9-11 for Algebra and Geometry, and supplementary materials from the EngageNY modules in meeting the New York State Next Generation Learning Standards. Students complete multiple learning experiences in which they are able to utilize their classroom technology, and manipulatives for practice. Students in grades K-8 receive 90 minutes of instruction daily; and at the high school, Algebra 1 receive 90 minutes of instructional daily while students in other mathematics courses receive 45 minutes of instruction daily. At-risk students also receive forty-five minutes of pullout instructions in small groups at least two-three times per week. The school utilizes the assessment data provided by Renaissance STAR and NWEA MAP diagnostic and progress monitoring assessment, unit assessments and school-designed interim assessments to measure students' progress and inform instructional planning.

## Goal 4: Absolute Measure

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State mathematics examination for grades 3-8.

## METHOD

The school administered the New York State Testing Program mathematics assessment to students in 3rd through 8th grade in April 2019. Each student's raw score has been converted to a gradespecific scaled score and a performance level.

The table below summarizes participation information for this year's test administration. The table indicates total enrollment and total number of students tested. It also provides a detailed breakdown of those students excluded from the exam. Note that this table includes all students according to grade level, even if they have not enrolled in at least their second year.

2018-19 State Mathematics Exam
Number of Students Tested and Not Tested

| Grade | Total <br> Tested | Not Tested $^{14}$ |  |  |  | Total <br> Enrolled |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | IEP | ELL | Absent | Refused | (108 |
| 3 | 105 | 0 | 0 | 2 | 1 | 108 |
| 4 | 109 | 0 | 0 | 1 | 0 | 110 |
| 5 | 103 | 0 | 0 | 2 | 3 | 108 |
| 6 | 85 | 0 | 0 | 1 | 0 | 86 |
| 7 | 79 | 0 | 0 | 3 | 0 | 82 |
| 8 | 81 | 0 | 0 | 2 | 0 | 83 |
| All | 562 | 0 | 0 | 11 | 4 | 577 |

## RESULTS AND EVALUATION

The following table presents the mathematics assessment results for all third through eighth grade students and for those third through eighth grade students enrolled in at least their second year at The Academy. Overall, $69.6 \%$ of the students who took the 2018-19 state mathematics exam performed

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at a proficient level. $70.9 \%$ of students enrolled in at least their second year performed at the school tested at a proficient level.

The Academy's students performed at a proficient level on the 2017-18 mathematics assessment exam. $70.9 \%$ of students in at least their second year scored at or above level three on the state mathematics assessment exam. The school missed its goal of $75 \%$ proficiency by 4.1 percentage points.

Performance on 2018-19 State Mathematics Exam
By All Students and Students Enrolled in At Least Their Second Year

| Grades | All Students |  | Enrolled in at least their <br> Second Year |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Percent <br> Proficient | Number <br> Tested | Percent <br> Proficient | Number <br> Tested |
| 3 | $72.4 \%$ | 105 | $76.1 \%$ | 92 |
| 4 | $67.9 \%$ | 109 | $69.7 \%$ | 99 |
| 5 | $64.1 \%$ | 103 | $67.0 \%$ | 97 |
| 6 | $78.8 \%$ | 85 | $74.0 \%$ | 73 |
| 7 | $58.2 \%$ | 79 | $61.2 \%$ | 67 |
| 8 | $76.5 \%$ | 81 | $77.6 \%$ | 67 |
| All | $69.6 \%$ | 562 | $70.9 \%$ | 495 |

## ADDITIONAL EVIDENCE

The Academy showed a slight overall decline in the percentage of students performing at a proficient level on the state mathematics assessment exam from the previous year. However, the school experienced growth in the percentage of students achieving proficiency in the $5^{\text {th }}, 6^{\text {th }}$, and $8^{\text {th }}$ grade when compared to the previous school year. Further, the percentage of students achieving proficiency on the state mathematics exam as $5^{\text {th }}$ graders in the 2017-18 school year increased by 13.6 percentage points when the same cohort took the mathematics exam as $6^{\text {th }}$ grade students in the 2018-19 school year.

Mathematics Performance by Grade Level and School Year

| Grade | Percent of Students Enrolled in At Least Their Second Year Achieving Proficiency |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016-17 |  | 2017-18 |  | 2018-19 |  |
|  | Percent | Number Tested | Percent | Number Tested | Percent | Number Tested |
| 3 | 73.0\% | 89 | 87.1\% | 85 | 76.1\% | 92 |
| 4 | 55.2\% | 58 | 70.1\% | 87 | 69.7\% | 99 |
| 5 | 40.2\% | 82 | 61.4\% | 57 | 67.0\% | 97 |
| 6 | 48.4\% | 62 | 65.2\% | 69 | 74.0\% | 73 |
| 7 | 41.4\% | 70 | 68.2\% | 66 | 61.2\% | 67 |
| 8 | 43.3\% | 67 | 70.1\% | 75 | 77.6\% | 67 |
| All | 50.9\% | 428 | 71.3\% | 439 | 70.9\% | 495 |

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## Goal 4: Absolute Measure

Each year, the school's aggregate Performance Index ("PI") on the state mathematics exam will meet that year's state Measure of Interim Progress ("MIP") set forth in the state's ESSA accountability system.

## METHOD

In New York State, ESSA school performance goals are met by showing that an absolute proportion of a school's students who have taken the mathematics test have scored at the partially proficient, or proficient and advanced performance levels (Levels 2 or $3 \& 4$ ). The percentage of students at each of these three levels is used to calculate a PI and determine if the school has met the MIP set each year by the state's ESSA accountability system. To achieve this measure, all tested students must have a PI value that equals or exceeds the state's 2018-19 mathematics MIP for all students of 107. The PI is the sum of the percent of students in all tested grades combined scoring at Level 2 , plus two times the percent of students scoring at Level 3, plus two-and-a-half times the percent of students scoring at Level 4. Thus, the highest possible PI is 250.

## RESULTS AND EVALUATION

The Academy's PI in the 2018-19 school year was 181, 74.5 points above the state's 2018-19 mathematics MIP.

Mathematics 2017-18 Performance Level Index (PI)


## Goal 4: Comparative Measure

Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state mathematics exam will be greater than that of all students in the same tested grades in the school district of comparison.

## METHOD

A school compares the performance of tested students enrolled in at least their second year to that of all tested students in the public school district of comparison. Comparisons are between the

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results for each grade in which the school had tested students in at least their second year at the school and the total result for all students at the corresponding grades in the school district. ${ }^{15}$

## RESULTS AND EVALUATION

The chart below shows the percentage of students performing at or above level three on the state mathematics assessment exam enrolled in at least their second year at The Academy as compared to the average of all tested students in the surrounding public school district, the Hempstead School District.

The Academy met this measure. The school's aggregate percentage of students performing at a proficient level on the 2018-19 state mathematics assessment exam exceeded the district average by an impressive 45.3 percentage points. Additionally, each grade level tested at The Academy had a significantly higher percentage of students performing at a proficient level when compared to the Hempstead School District.

2018-19 State Mathematics Exam
Charter School and District Performance by Grade Level

| Grade | Percent of Students at or Above ProficiencyCharter School Students <br> In At Least 2nd Year |  |  | All District Students |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Percent | Number <br> Tested | Percent | Number <br> Tested |  |
|  | $76.1 \%$ | 92 | $36.1 \%$ | 606 |  |
| 4 | $69.7 \%$ | 99 | $30.8 \%$ | 572 |  |
| 5 | $67.0 \%$ | 97 | $27.7 \%$ | 610 |  |
| 6 | $74.0 \%$ | 73 | $14.9 \%$ | 458 |  |
| 7 | $61.2 \%$ | 67 | $12.7 \%$ | 386 |  |
| 8 | $77.6 \%$ | 67 | $0.0 \%$ | 30 |  |
| All | $70.9 \%$ | 495 | $\underline{\mathbf{2 5 . 6 \%}}$ | 2662 |  |

## ADDITIONAL EVIDENCE

As shown through the chart below, The Academy has had a significantly higher overall percentage of students performing at a proficient level on the state mathematics exam for the past three years compared to the Hempstead School District. Additionally, the percentage of students performing at a proficient level at each individual grade level has far exceeded the district average at every grade level over the past three years.

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## Mathematics Performance of Charter School and Local District <br> by Grade Level and School Year

| Grade | Percent of Students Enrolled in at Least their Second Year Who Are at <br> Proficiency Compared to Local District Students |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $2016-17$ |  | $2017-18$ |  | $2018-19$ |  |
|  | Charter <br> School | District | Charter <br> School | District | Charter <br> School | District |
| 3 | $73.0 \%$ | $28.6 \%$ | $87.1 \%$ | $33 \%$ | $76.1 \%$ | $36.1 \%$ |
| 4 | $55.2 \%$ | $28.3 \%$ | $70.1 \%$ | $26 \%$ | $69.7 \%$ | $30.8 \%$ |
| 5 | $40.2 \%$ | $20.4 \%$ | $61.4 \%$ | $29 \%$ | $67.0 \%$ | $27.7 \%$ |
| 6 | $48.4 \%$ | $6.8 \%$ | $65.2 \%$ | $11 \%$ | $74.0 \%$ | $14.9 \%$ |
| 7 | $41.4 \%$ | $7.6 \%$ | $68.2 \%$ | $14 \%$ | $61.2 \%$ | $12.7 \%$ |
| 8 | $43.3 \%$ | $.4 \%$ | $70.1 \%$ | $1 \%$ | $77.6 \%$ | $0.0 \%$ |
| All | $50.9 \%$ | $\underline{\mathbf{1 7 . 9 \%}}$ | $71.3 \%$ | $\underline{\mathbf{2 2 \%}}$ | $70.9 \%$ | $\underline{\mathbf{2 5 . 6 \%}}$ |

## Goal 4: Comparative Measure

Each year, the school will exceed its predicted level of performance on the state mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a meaningful degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State.

## METHOD

The Institute conducts a Comparative Performance Analysis, which compares the school's performance to that of demographically similar public schools statewide. The Institute uses a regression analysis to control for the percentage of economically disadvantaged students among all public schools in New York State. The Institute compares the school's actual performance to the predicted performance of public schools with a similar concentration of economically disadvantaged students. The difference between the school's actual and predicted performance, relative to other schools with similar economically disadvantaged statistics, produces an Effect Size. An Effect Size of 0.3, or performing higher than expected to a meaningful degree, is the requirement for achieving this measure.

Given the timing of the state's release of economically disadvantaged data and the demands of the data analysis, the 2017-18 analysis is not yet available. This report contains $\underline{2017-18}$ results, the most recent Comparative Performance Analysis available.

## RESULTS AND EVALUATION

The Effect Size of The Academy's predicted level of performance on the state mathematics exam 1.87 points above the predicted comparative performance goal.

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## 2017-18 Mathematics Comparative Performance by Grade Level

| Grade | Percent Economically Disadvantaged | Number Tested | Percent of Students at Levels 3\&4 |  | Difference between Actual and Predicted | Effect Size |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Actual | Predicted |  |  |
| 3 | 93.3 | 108 | 82.4 | 39.5 | 42.9 | 2.08 |
| 4 | 84.4 | 103 | 68.0 | 36.6 | 31.3 | 1.49 |
| 5 | 79.5 | 77 | 50.6 | 33.5 | 17.2 | 0.93 |
| 6 | 91.5 | 79 | 64.6 | 26.8 | 37.8 | 2.20 |
| 7 | 89.9 | 80 | 66.3 | 24.1 | 42.1 | 2.27 |
| 8 | 81.6 | 83 | 73.5 | 22.5 | 51.0 | 2.24 |
| All | 87.0 | 530 | 68.5 | 31.2 | 37.3 | 1.87 |


| School's Overall Comparative Performance: |
| :---: |
| Higher than expected to large degree |

## ADDITIONAL EVIDENCE

As the table below shows, The Academy has exceeded the state's Effect Size goal in each of the last three years by an impressive amount.

## Mathematics Comparative Performance by School Year

| School <br> Year | Grades | Percent <br> Economically <br> Disadvantaged | Number <br> Tested | Actual | Predicted | Effect <br> Size |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $2015-16$ | $3-8$ | 80.7 | 428 | 54.8 | 27.3 | 1.41 |
| $2016-17$ | $3-8$ | 93.5 | 482 | 51.8 | 22.1 | 1.67 |
| $2017-18$ | $3-8$ | 87.0 | 530 | 68.5 | 31.2 | 1.87 |

## Goal 4: Growth Measure ${ }^{16}$

Each year, under the state's Growth Model, the school's mean unadjusted growth percentile in mathematics for all tested students in grades 4-8 will be above the target of 50 .

## METHOD

This measure examines the change in performance of the same group of students from one year to the next and the progress they are making in comparison to other students with the same score in the previous year. The analysis only includes students who took the state exam in 2017-18 and also have a state exam score in 2016-17 including students who were retained in the same grade. Students with the same 2016-17 scores are ranked by their 2017-18 scores and assigned a percentile based on their relative growth in performance (student growth percentile). Students' growth percentiles are aggregated school-wide to yield a school's mean growth percentile. In order

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for a school to meet the measure, the school would have to achieve a mean growth percentile above the target of 50 .

Given the timing of the state's release of Growth Model data, the 2018-19 analysis is not yet available. This report contains 2017-18 results, the most recent Growth Model data available. ${ }^{17}$

## RESULTS AND EVALUATION

The Academy's overall mean growth percentile was above the statewide average. Additionally, with the exception of The Academy's $4^{\text {th }}$ grade, each individual grade level exceeded the state's mean growth percentile target.

## 2017-18 Mathematics Mean Growth Percentile by Grade Level

| Grade | Mean Growth Percentile |  |
| :---: | :---: | :---: |
|  | School | Target |
| 4 | 46.4 | 50.0 |
| 5 | 57.5 | 50.0 |
| 6 | 71.8 | 50.0 |
| 7 | 72.9 | 50.0 |
| 8 | 78.7 | 50.0 |
| All | $\underline{64.7}$ | 50.0 |

## ADDITIONAL EVIDENCE

Overall, The Academy's mean growth percentile has exceeded the state's target in each of the last three school years.

## Mathematics Mean Growth Percentile by Grade Level and School Year

| Grade | Mean Growth Percentile |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 1 5 - 1 6}$ | $\mathbf{2 0 1 6 - 1 7}$ | $\mathbf{2 0 1 7 - 1 8}$ | Target |
| 4 | 61.5 | 45.6 | 46.4 | 50.0 |
| 5 | 51.0 | 38.1 | 57.5 | 50.0 |
| 6 | 55.0 | 49.0 | 71.8 | 50.0 |
| 7 | 51.1 | 49.2 | 72.9 | 50.0 |
| 8 | 53.1 | 74.8 | 78.7 | 50.0 |
| All | $\underline{\mathbf{5 4 . 6}}$ | $\underline{\mathbf{5 0 . 8}}$ | $\underline{\mathbf{6 4 . 7}}$ | 50.0 |

## SUMMARY OF THE MATHEMATICS GOAL

On the 2018-19 accountability plan progress report, The Academy achieved of its both comparative goals, one absolute goal, and its growth goal. The only goal the school did not achieve as the absolute goal of 75 percent of all students enrolled at the school in their second year perform at a proficient level on the State English language arts exam.

| Type | Measure | Outcome |
| :---: | :--- | :---: |
| Absolute | Each year, 75 percent of all tested students who are enrolled in at least | Not Met |

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|  | their second year will perform at proficiency on the New York State <br> mathematics exam for grades 3-8. | Met on the state's English language arts |
| :---: | :--- | :---: |
| Absolute | Each year, the school's aggregate PI on <br> exam will meet that year's state MIP as set forth in the state's ESSA <br> accountability system. | Met |
| Comparative | Each year, the percent of all tested students who are enrolled in at least <br> their second year and performing at proficiency on the state mathematics <br> exam will be greater than that of students in the same tested grades in the <br> school district of comparison. | Met |
| Comparative | Each year, the school will exceed its predicted level of performance on the <br> state mathematics exam by an Effect Size of 0.3 or above (performing <br> higher than expected to a meaningful degree) according to a regression <br> analysis controlling for economically disadvantaged students among all <br> public schools in New York State. (Using 2017-18 results.) | Met |
| Growth | Each year, under the state's Growth Model the school's mean unadjusted <br> growth percentile in mathematics for all tested students in grades 4-8 will <br> be above the target of 50. (Using the 2017-18 results.) | Mer |

## ACTION PLAN

The school will continue to use the existing curriculums during the 2018-2019 school year. Teachers will incorporate materials from other sources including the EngageNY modules where necessary. There will be much focus on curriculum mapping and teachers will continue to use the data from Renaissance STAR assessments (K-8), and interim assessments (3-8) to measure student progress and inform instruction. Teachers will engage in re-teaching strategies with more frequency to ensure mastery. There will be more focus on hands on professional development based on review of data gleaned from item skills analysis report from various sources. Moreover, during the extended learning time (After School and Saturday School), there will be a greater focus on supporting struggling students in Mathematics.

## HIGH SCHOOL MATHEMATICS

Goal 4: Absolute Measure
Each year, 65 percent of students in the high school Accountability Cohort will exceed Common Core expectations (currently scoring at or above Performance Level 4 on a Regents mathematics exam) by the completion of their fourth year in the cohort.

## METHOD

The school administered the Regents mathematics exam(s) that students must pass to graduate. The school scores Regents on a scale from 0 to 100. The State Education Department currently defines the college and career readiness standard as scoring at or above Performance Level 4 (meeting Common Core expectations) on any Regents Common Core mathematics exams. This measure examines the percent of the Accountability Cohort that achieved at least Performance Level 4 by the completion of their fourth year in the cohort.

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## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

Percent Scoring at Least Level 4 on a Regents Mathematics Common Core Exam
by Fourth Year Accountability Cohort ${ }^{18}$

| Cohort <br> Designation | Fourth <br> Year | Number <br> in <br> Cohort | Percent Scoring at Least <br> Level 4 |
| :---: | :---: | :---: | :---: |
| 2013 | N/A | N/A | N/A |
| 2014 | N/A | N/A | N/A |
| 2015 | N/A | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

| Percent Achieving at Least Level 4 by Cohort and Year |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 201 |  |  |  |  |  |
| Designation | Number in Cohort | Percent Level 4 | Number in Cohort | Percent Level 4 | Number in Cohort | Percent Level 4 |
| 2015 | N/A | N/A | N/A | N/A | N/A | N/A |
| 2016 | N/A | N/A | 110 | 5.5\% | 98 | 28.6\% |
| 2017 |  |  | 119 | 7.6\% | 100 | 21.0\% |
| 2018 |  |  |  |  | 140 | 42.9\% |

## Goal 4: Absolute Measure

Each year, 80 percent of students in the high school Accountability Cohort will at least partially meet Common Core expectations (currently scoring at or above Performance Level 3 on a Regents mathematics exam) by the completion of their fourth year in the cohort.

## METHOD

The school administered the Regents mathematics exam(s) that students must pass to graduate. The school scores Regents on a scale from 0 to 100. The State Education Department currently defines the cut off for passing and meeting the requirement for graduation as scoring at or above Performance Level 3 (partially meeting Common Core expectations) on the Regents mathematics exams. This measure examines the percent of the Accountability Cohort that achieved at least Performance Level 3 by the completion of their fourth year in the cohort.

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## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served $9^{\text {th }}-11$ th grade students. Thus, this measurement is not applicable to the school.

Percent Scoring at Least Level 3 on a Regents Mathematics Common Core Exam
by Fourth Year Accountability Cohort ${ }^{19}$

| Cohort <br> Designation | Fumber <br> Fourth <br> Year | Percent Scoring at Least <br> in <br> Level 3 on a Regents <br> Mathematics Exam |  |
| :---: | :---: | :---: | :---: |
|  | $2016-17$ | N/A | N/A |
| 2014 | $2017-18$ | N/A | N/A |
| 2015 | $2018-19$ | N/A | N/A |

## ADDITIONAL EVIDENCE

As shown in the chart below, the school's 2016, 2017, and 2018 cohorts both had over 80 percent if students partially meeting Common Core expectations, scoring at Level 3 on a Regents mathematics exam, by the completion of their fourth year in the cohort.

Percent Achieving at Least Level 3 by Cohort and Year

| Cohort <br> Designation | 2016-17 |  | 2017-18 |  | 2018-19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number <br> in Cohort | Percent <br> Passing | Number <br> in Cohort | Percent <br> Passing | Number <br> in Cohort | Percent <br> Passing |
| 2015 | N/A | N/A | N/A | N/A | N/A | N/A |
| 2016 | 115 | $73.0 \%$ | 110 | $80.9 \%$ | 98 | $94.9 \%$ |
| 2017 |  |  | 119 | $80.7 \%$ | 100 | $95.0 \%$ |
| 2018 |  |  |  |  | 140 | $90.7 \%$ |

## Goal 4: Absolute Measure

Each year, the Performance Index ("PI") on the Regents mathematics exam of students completing their fourth year in the Accountability Cohort will meet the state's Measure of Interim Progress ("MIP") set forth in the state's ESSA accountability system.

## METHOD

In the state's revised calculation of the high school Performance Index, schools now receive additional credit for students scoring at Accountability Level $4 .{ }^{20}$ To achieve this measure, all tested

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students in the Accountability Cohort must have a PI that equals or exceeds the state's 2018-19 mathematics MIP for all students of 151.

The Performance Index is calculated as such: (percent of students scoring at Accountability Level 2) +2 (percent of students scoring at Accountability Level 3 ) $+2.5^{*}$ (percent of students scoring at Accountability Level 4). Thus, the highest possible PI is 250 . The basis for the percent of students is the school's fourth year Accountability Cohort. Regents Common Core mathematics exams are scored on a scale from 0 to 100; 0 to 64 is Accountability Level 1,65 to 79 is Accountability Level 2 ( 65 to 77 for Algebra II); 80 to 84 is Accountability Level 3 ( 78 to 84 for Algebra II), and 85 to 100 is Accountability Level 4.

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.


## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

Goal 4: Comparative Measure
Each year, the percent of students in the high school Total Cohort meeting or exceeding Common Core expectations on a Regents mathematics exams will exceed the percentage of comparable students in the district meeting or exceeding Common Core expectations.

## METHOD

The school compares the performance of students in their fourth year in the charter school Total Cohort to that of the respective Total Cohort of students in the school district of comparison. Due to availability of comparative data, this measure uses the school's Total Cohort results and not the Accountability Cohort results. In order to meet or exceed Common Core expectations, a student must achieve Performance Level 4 or 5 . Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available school district results.

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## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

Percent Achieving Performance Level 4 or Higher on a Mathematics Regents of Fourth-Year Total Cohorts by Charter School and School District

| Cohort | Fourth <br> Year | Percent Level 4 or 5 | Number in <br> Cohort | Pchool District |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | N/A | N/A | N/A |  |
| 2013 | $2016-17$ | N/A | N/A | N/A | N/A |
| 2014 | $2017-18$ | N/A | N/A | Noh in |  |
| 2015 | $2018-19$ | N/A | N/A | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## Goal 4: Comparative Measure

Each year, the percent of students in the high school Total Cohort at least partially meeting Common Core expectations on a Regents mathematics exams will exceed the percentage of comparable students in the district at least partially meeting Common Core expectations.

## METHOD

The school compares the performance of students in their fourth year in the charter school Total Cohort to that of the respective Total Cohort of students in the school district of comparison. Due to availability of comparative data, this measure uses the school's Total Cohort results and not the Accountability Cohort results. In order to at least partially meet Common Core expectations, a student would need to pass the exam and score at Performance Level 3 or higher (i.e. scoring at least 65).Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available school district results.

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

Percent Achieving Performance Level 3 or Higher on a Mathematics Regents of Fourth-Year Total Cohorts by Charter School and School District

| Cohort | Charter School |  | School District |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Percent Level 3 or | Number in | Percent Level 3 or | Number in |

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|  | Fourth <br> Year | Higher | Cohort | Higher | Cohort |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | $2016-17$ | N/A | N/A | N/A | N/A |
| 2014 | $2017-18$ | N/A | N/A | N/A | N/A |
| 2015 | $2018-19$ | N/A | N/A | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## Goal 4: Comparative Measure

Each year, the Performance Index ("PI") in Regents mathematics of students in the fourth year of their high school Accountability Cohort will exceed that of comparable students from the school district of comparison.

## METHOD

The school compares the performance of students in their fourth year in the charter school Accountability Cohort to that of the respective cohort of students in the school district of comparison. Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available school district results.

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

| Mathematics Regents Performance Index (PI) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Cha | hool | Sch |  |
| Cohort | Fourth Year | PI | Cohort Size | PI | Cohort Size |
| 2013 | 2016-17 | N/A | N/A | N/A | N/A |
| 2014 | 2017-18 | N/A | N/A | N/A | N/A |
| 2015 | 2018-19 | N/A | N/A | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## Goal 4: Growth Measure

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Each year, 50 percent of students in the high school Accountability Cohort who did not score proficient on their New York State $8^{\text {th }}$ grade mathematics exam will meet the college and career readiness standard (currently scoring at Performance Level 4 and fully meeting Common Core expectations on a Regents mathematics exam) by the completion of their fourth year in the cohort.

## METHOD

The school demonstrates the effectiveness of its mathematics program by enabling students who were not meeting proficiency standards in the eighth grade to grow to meeting the mathematics requirement for the college and career readiness standard.

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

Percent Achieving at Least Performance Level 4 on a Mathematics Regents Exam among Students Who Were Not Proficient in the $8^{\text {th }}$ Grade by Fourth Year Accountability Cohort ${ }^{21}$

| Cohort <br> Designation | Fourth <br> Year | Number in <br> Cohort | Percent Achieving Level 4 <br> on Common Core Exam |
| :---: | :---: | :---: | :---: |
| 2013 | $2016-17$ | N/A | N/A |
| 2014 | $2017-18$ | N/A | N/A |
| 2015 | $2018-19$ | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## Goal 4: Growth Measure

Each year, 75 percent of students in the high school Accountability Cohort who did not score proficient on their New York State $8^{\text {th }}$ grade mathematics exam will at least partially meet Common Core expectations (currently scoring at Performance Level 3 on a Regents mathematics exam) by the completion of their fourth year in the cohort.

## METHOD

The school demonstrates the effectiveness of its mathematics program by enabling students who were not meeting proficiency standards in the eighth grade to move to meeting the English requirement for graduation.

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## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

Percent Achieving at Least Performance Level 3 on a Mathematics Regents Exam among Students Who Were Not Proficient in the $8^{\text {th }}$ Grade by Fourth Year Accountability Cohort 22

| Cohort <br> Designation | Fourth <br> Year | Number in <br> Cohort | Percent Achieving Level 3 |
| :---: | :---: | :---: | :---: |
| 2013 | $2016-17$ | N/A | N/A |
| 2014 | $2017-18$ | N/A | N/A |
| 2015 | $2018-19$ | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## SUMMARY OF THE HIGH SCHOOL MATHEMATICS GOAL ${ }^{23}$

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

| Type | Measure | Outcome |
| :---: | :--- | :---: |
| Absolute | Each year, 65 percent of students in the high school Accountability Cohort <br> will meet or exceed Common Core expectations (currently scoring at or <br> above Performance Level 4 on a Regents mathematics exam) by the <br> completion of their fourth year in the cohort. | N/A |
| Absolute | Each year, 80 percent of students in the high school Accountability Cohort <br> will at least partially meet Common Core expectations (currently scoring at <br> or above Performance Level 3 on a Regents mathematics exam) by the <br> completion of their fourth year in the cohort. | N/A |
| Absolute | Each year, the Performance Index (PI) in mathematics of students <br> completing their fourth year in the Accountability Cohort will meet the state <br> Measure of Interim Progress (MIP) set forth in the state's ESSA <br> accountability system. | $\mathrm{N} / \mathrm{A}$ |
| Comparative | Each year, the percentage of students in the Total Cohort meeting or <br> exceeding Common Core expectations on a Regents mathematics exam will <br> exceed the percentage of comparable students from the district meeting or <br> exceeding Common Core expectations. | $\mathrm{N} / \mathrm{A}$ |
| Comparative | Each year, the percentage of students in the Total Cohort partially meeting <br> Common Core expectations on a Regents mathematics exam will exceed the | $\mathrm{N} / \mathrm{A}$ |

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|  | percentage of comparable students in the district at least partially meeting <br> Common Core expectations. |  |
| :---: | :--- | :---: |
| Comparative | Each year, the Performance Index (PI) in Regents mathematics of students in <br> the fourth year of their high school Accountability Cohort will exceed that of <br> comparable students from the school district of comparison. (Using 2016-17 <br> school district results.) | N/A |
| Growth | Each year, 50 percent of students in the high school Accountability Cohort <br> who did not score proficient on their New York State 8 <br> th grade mathematics <br> exam will meet or exceed Common Core expectations (currently scoring at <br> or above Performance Level 4 on a Regents mathematics exam) by the <br> completion of their fourth year in the cohort. | N/A |
| Growth | Each year, 75 percent of students in the high school Accountability Cohort <br> who did not score proficient on their New York State 8 ${ }^{\text {th }}$ grade mathematics <br> exam will at least partially meet Common Core expectations (currently <br> scoring at least Performance Level 3 on a Regents mathematics exam) by the <br> completion of their fourth year in the cohort. | N/A |

## ACTION PLAN

The Academy has departmentalized instruction. Each assistant principal has been given specific areas of instructional oversight. Content leads have been assigned for each area and work closely with the director of secondary education and assistant principals to change and improve academic programming. The director of secondary education also provides oversight and guidance to the school's counseling program.

Additionally, the Academy has increased the opportunities for teacher collaboration and coteaching to implement the math program. Academic intervention services are being provided three times per week through the specific design and implementation of additional math courses through the collaborative effort of math teachers and school leadership.

## GOAL 5: SCIENCE

## Goal 5: Science

All students at the school will demonstrate competency in the understanding and application of
scientific reasoning.

## BACKGROUND

The science curriculum used by the school during the 2018 - 2019 school year was the Macmillan/McGraw-Hill, Inspire textbook series in grades K-5, New York Science in grades 6-8, and Biology by Miller and Levine, for Living Environment in the high school. Students in grade K-8 receive three (3) forty-five minutes of instruction per week; one period is dedicated to lab activity and two (2) periods for theory. In the high school, the Science program at The Academy Charter School utilizes Biology by Miller and Levine, for Living Environment, Physics by Pearson for Physics, Chemistry by Pearson for Chemistry, Earth Science: The Physical Setting by Perfection Learning for Earth Science, and Marine Science by Pearson for Marine Biology to implement

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instruction. Students receive six (6) forty-five minute periods of instruction per week; one period is dedicated to lab activity and five (5) periods for theory. Unit assessments and school-designed interim assessments are used to measure students' progress and inform instructional planning.

## Goal 5: Absolute Measure

Each year, 75 percent of all tested students enrolled in at least their second year will perform at or above proficiency on the New York State science examination.

## METHOD

The school administered the New York State Testing Program science assessment to students in $4^{\text {th }}$ and $8^{\text {th }}$ grade in spring 2019. The school converted each student's raw score to a performance level and a grade-specific scaled score. The criterion for success on this measure requires students enrolled in at least their second year to score at proficiency.

## RESULTS AND EVALUATION

The Academy achieved this goal. $93.3 \%$ of The Academy's students in at least their second year at the school tested at a proficient level on the State Science exam, 18.3 percentage points above the stated goal.

Charter School Performance on 2018-19 State Science Exam
By All Students and Students Enrolled in At Least Their Second Year

| Grade | Percent of Students at Proficiency of Students in At <br> Least 2 |  |
| :---: | :---: | :---: |
|  | Percent Proficient | Number Tested |$|$| 4 | $99.0 \%$ | 66 |  |
| :---: | :---: | :---: | :---: |
| 8 | $84.9 \%$ | 165 |  |
| All | $93.3 \%$ |  |  |

## ADDITIONAL EVIDENCE

In the years in which the State Science exam scores have been available, the percentage of The Academy's students testing at a proficient level and enrolled in at least their second greatly exceeded the stated goal of $75 \%$ in two of the previous three years. Although The Academy did not meet their overall goal of $75 \%$ proficiency in the 2016-17 school year, this was solely because of the $8^{\text {th }}$ grade results. Since the 2016-17 school year, the 2016-17 $8^{\text {th }}$ grade is the only cohort who did not meet the goal of $75 \%$ proficiency on the state science exam.

| Science Performance by Grade Level and School Year |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Percent of Students Enrolled in At Least Their Second Year at Proficiency |  |  |  |  |  |
|  | 2016-17 |  | 2017-18 |  | 2018-19 |  |
|  | Percent <br> Proficient | Number Tested | Percent | Number Tested | Percent <br> Proficient | Number Tested |
| 4 | 98.3\% | 59 | 95.3\% | 86 | 99.0\% | 99 |
| 8 | 46.3\% | 67 | 86.7\% | 75 | 84.9\% | 66 |
| All | 70.6\% | 126 | 91.3\% | 161 | 93.3\% | 165 |

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## Goal 5: Comparative Measure

Each year, the percent of all tested students enrolled in at least their second year and performing at proficiency on the state science exam will be greater than that of all students in the same tested grades in the school district of comparison.

## METHOD

The school compares tested students enrolled in at least their second year to all tested students in the public school district of comparison. Comparisons are between the results for each grade in which the school had tested students in at least their second year and the results for the respective grades in the school district of comparison. Given the timing of the state's release of district science data, the 2018-19 comparative data may not yet be available. If not, schools should report comparison to the district's 2017-18 data.

## RESULTS AND EVALUATION

At the time of this report's submission, the district state science exam results were not available.

> 2018-19 State Science Exam
> Charter School and District Performance by Grade Level

| Grade | Percent of Students at Proficiency |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Charter School Students In At Least $2^{\text {nd }}$ Year |  | All District Students ${ }^{24}$ |  |
|  | Percent <br> Proficient | Number Tested | Percent <br> Proficient | Number Tested |
| 4 | 99.0\% | 99 | N/A | N/A |
| 8 | 84.9\% | 66 | N/A | N/A |
| All | 93.3\% | 165 | N/A | N/A |

## ADDITIONAL EVIDENCE

At the time of this report's submission, the district state science exam results were not available.

| Science Performance of Charter School and Local District by Grade Level and School Year |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Percent of Charter School Students at Proficiency and Enrolled in At Least their Second Year Compared to Local District Students |  |  |  |  |  |
|  | 2016-17 |  | 2017-18 |  | 2018-19 |  |
|  | Charter School | District | Charter School | District | Charter School | District |
| 4 | 98.3\% | 59 | 95.3\% | N/A | 99.0\% | N/A |
| 8 | 46.3\% | 67 | 86.7\% | N/A | 84.9\% | N/A |
| All | 70.6\% | 126 | 91.3\% | N/A | 93.3\% | N/A |

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## SUMMARY OF THE SCIENCE GOAL

The Academy met the absolute goal and the comparative goal could not be measured because the district's science score was not available at the time of this report's submission.

| Type | Measure | Outcome |
| :---: | :--- | :---: |
| Absolute | Each year, 75 percent of all tested students enrolled in at <br> least their second year will perform at or above proficiency <br> on the New York State examination. | Met |
| Comparative | Each year, the percent of all tested students enrolled in at <br> least their second year and performing at proficiency on the <br> state exam will be greater than that of all students in the <br> same tested grades in the school district of comparison. | N/A |

## ACTION PLAN

For the 2018-2019 school year, the school will continue to use New York Science in grades 6-8 but adopt the Mc Graw-Hill, Inspire Science in grades K-5 which are more clearly aligned to the Next Generation Science Standards. For the 2018 - 2019 school year, the school (K-8) will continue improve the quality of instruction by focusing more on lab instruction.

## HIGH SCHOOL SCIENCE

Goal 5: Absolute Measure
Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on a New York State Regents science exam by the completion of their fourth year in the cohort.

## METHOD

New York State schools administer multiple high school science assessments; current Regent exams are Living Environment, Earth Science, Chemistry and Physics. The school administered Living Environment, Earth Science, Chemistry and Physics. It scores Regents on a scale from 0 to 100; students must score at least 65 to pass. This measure requires students in each Accountability Cohort to pass any one of the Regents science exams by their fourth year in the cohort. Students may have taken a particular Regents science exam multiple times or have taken multiple science exams. Students have until the summer of their fourth year to pass a science exam.

## RESULTS AND EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

> Science Regents Passing Rate with a Score of 65
> by Fourth Year Accountability Cohort ${ }^{25}$

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| Cohort <br> Designation | Fourth <br> Year | Number in <br> Cohort | Percent <br> Passing with <br> a score of 65 |
| :---: | :---: | :---: | :---: |
| 2013 | $2016-17$ | N/A | N/A |
| 2014 | $2017-18$ | N/A | N/A |
| 2015 | $2018-19$ | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year. However, in the three cohorts The Academy served in the 2018-19 school year, a significant percentage of each grade level scored a 65 or above on the state Science exam.

Science Regents Passing Rate with a score of 65 by Cohort and Year

| Cohort <br> Designation | 2016-17 |  | 2017-18 |  | 2018-19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number <br> in Cohort | Percent <br> Passing | Number <br> in Cohort | Percent <br> Passing | Number <br> in Cohort | Percent <br> Passing |
| 2015 | N/A | N/A | N/A | N/A | N/A | N/A |
| 2016 | N/A | N/A | 110 | $65.5 \%$ | 98 | $81.6 \%$ |
| 2017 |  |  | 119 | $76.5 \%$ | 100 | $85.0 \%$ |
| 2018 |  |  |  |  | 140 | $74.3 \%$ |

## Goal 5: Comparative Measure

Each year, the percent of students in the high school Total Cohort passing a Regents science exam with a score of 65 or above will exceed that of the high school Total Cohort from the school district of comparison.

## METHOD

The school compares the performance of students in their fourth year in the charter school high school Total Cohort to that of the respective cohort of students in the school district of comparison. Due to the availability of comparative data, this measure uses the school's Total Cohort results and not the Accountability Cohort results. Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available district results.

## RESULTS AND EVALUATION

the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## Science Regents Passing Rate <br> of the High School Total Cohort by Charter School and School District

| Cohort | Charter School | School District |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  | Percent | Cohort | Percent | Cohort |

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|  | Year | Passing | Size | Passing | Size |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | $2016-17$ | N/A | N/A | N/A | N/A |
| 2014 | $2017-18$ | N/A | N/A | N/A | N/A |
| 2015 | $2018-19$ | N/A | N/A | N/A | N/A |

## ADDITIONAL EVIDENCE

In the 2017-18 school year, the Academy was in its second year of offering high school classes and only served 9 th and 10 th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## GOAL 6: SOCIAL STUDIES

## Goal 6: Social Studies

All students at the school will demonstrate competency in the understanding and application of social studies.

## Goal 6: Absolute Measure

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on the New York State Regents U.S. History exam by the completion of their fourth year in the cohort.

## METHOD

New York State administers two high school social studies assessments: U.S. History and Global History. In order to graduate, students must pass both of these Regents exams with a score of 65 or higher. This measure requires students in each Accountability Cohort to pass the two exams by the completion of their fourth year in the cohort. Students may have taken the exams multiple times and have until the summer of their fourth year to pass it. Once students pass it, performance on subsequent administrations of the same exam do not affect their status as passing.

## RESULTS

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.
U.S. History Regents Passing Rate with a Score of 65
by Fourth Year Accountability Cohort ${ }^{26}$

| Cohort <br> Designation | Fourth <br> Year | Number in <br> Cohort | Percent <br> Passing with <br> a score of 65 |
| :---: | :---: | :---: | :---: |
| 2013 | $2016-17$ | N/A | N/A |
| 2014 | $2017-18$ | N/A | N/A |

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| 2015 | $2018-19$ | N.A | N/A |
| :--- | :--- | :--- | :--- |

## EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## U.S. History Regents Passing Rate with a score of 65 by Cohort and Year

| Cohort <br> Designation | $2016-17$ |  | 2017-18 |  | 2018-19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number <br> in Cohort | Percent <br> Passing | Number <br> in Cohort | Percent <br> Passing | Number <br> in Cohort | Percent <br> Passing |
| 2015 | N/A | N/A | 110 | $62.7 \%$ | N/A | N/A |
| 2016 | N/A | N/A | 119 | $80.7 \%$ | 98 | $74.5 \%$ |
| 2017 |  |  | N/A | N/A | 100 | $88.0 \%$ |
| 2018 |  |  |  |  | 140 | $77.1 \%$ |

## Goal 6: Comparative Measure

Each year, the percent to students in the high school Total Cohort passing the Regents U.S. History exam with a score of 65 or above will exceed that of the high school Total Cohort from the school district of comparison.

## METHOD

The school compares the performance of students in their fourth year in the charter school high school Total Cohort to that of the respective cohort of students in the school district of comparison. Due to the availability of comparative data, this measure uses the school's Total Cohort results and not the Accountability Cohort results. Given that students may take Regents exam up through the summer of their fourth year, school presents the most recently available district results.

## RESULTS

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.
U.S. History Passing Rate
of the High School Total Cohort by Charter School and School District

| Cohort | Fourth <br> Year | Percent <br> Passing | Cohort <br> Size | Percent <br> Passing | Cohort <br> Size |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | N/A | N/A | N/A | N/A |

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| 2014 | $2017-18$ | N/A | N/A | N/A | N/A |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 2015 | $2018-19$ | N/A | N/A | N/A | N/A |

## EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## Goal 6: Absolute Measure

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on the New York State Regents Global History exam by the completion of their fourth year in the cohort.

## METHOD

This measure requires students in each Accountability Cohort to pass the Global History exam by the completion of their fourth year in the cohort. Students may have taken the exam multiple times, and had until the summer of their fourth year to pass it. Once students pass it, performance on subsequent administrations of the same exam do not affect their status as passing.

## RESULTS

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## Global History Regents Passing Rate with a Score of 65 <br> by Fourth Year Accountability Cohort ${ }^{27}$

| Cohort <br> Designation | Fourth <br> Year | Number in <br> Cohort | Percent <br> Passing with <br> a score of 65 |
| :---: | :---: | :---: | :---: |
| 2013 | $2016-17$ | N/A | N/A |
| 2014 | $2017-18$ | N/A | N/A |
| 2015 | $2018-19$ | N/A | N/A |

## EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

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## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

Global History Regents Passing Rate with a score of 65 by Cohort and Year

| Cohort <br> Designation | $2016-17$ |  | 2017-18 |  | 2018-19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number <br> in Cohort | Percent <br> Passing | Number <br> in Cohort | Percent <br> Passing | Number <br> in Cohort | Percent <br> Passing |
| 2015 | N/A | N/A | N/A | N/A | N/A | N/A |
| 2016 | N/A | N/A | N/A | N/A | 98 | 86.7 |
| 2017 |  |  | N/A | N/A | 100 | N/A |
| 2018 |  |  |  |  | 140 | N/A |

## Goal 6: Comparative Measure

Each year, the percent of students in the high school Total Cohort passing the Regents Global History exam with a score of 65 or above will exceed that of the high school Total Cohort from the school district of comparison.

## METHOD

The school compares the performance of students in their fourth year in the charter school high school Total Cohort to that of the respective cohort of students in the school district of comparison. Due to the availability of comparative data, this measure uses the school's Total Cohort results and not the Accountability Cohort results. Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available district results.

## RESULTS

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

> Global History Passing Rate of the High School Total Cohort by Charter School and School District

| Cohort | Fourth Year | Charter School |  | School District |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Percent Passing | Number in Cohort | Percent Passing | Number in Cohort |
| 2013 | 2016-17 | N/A | N/A | N/A | N/A |
| 2014 | 2017-18 | N/A | N/A | N/A | N/A |
| 2015 | 2018-19 | N/A | N/A | N/A | N/A |

## EVALUATION

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9 th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## 2018-19 ACCOUNTABILITY PLAN PROGRESS REPORT

## ADDITIONAL EVIDENCE

In the 2018-19 school year, the Academy was in its third year of offering high school classes and only served 9th-11th grade students. Thus, this measurement is not applicable to the school. The school will expand to serve 9th through 12th grade by the 2019-20 school year.

## 2018-19 ACCCOUNTABILITY PLAN PROGRESS REPORT

## GOAL 7: ESSA

## Goal 7: ESSA

The Academy will be in good standing pursuant to the state's ESSA accountability system

## Goal 7: Absolute Measure

Under the state's ESSA accountability system, the school is in good standing: the state has not identified the school for comprehensive or targeted improvement.

## METHOD

Because all students are expected to meet the state's performance standards, the federal statute stipulates that various sub-populations and demographic categories of students among all tested students must meet the state standard in and of themselves aside from the overall school results. As New York State, like all states, is required to establish a specific system for making these determinations for its public schools, charter schools do not have latitude in establishing their own performance levels or criteria of success for meeting the ESSA accountability requirements. Each year, the state issues School Report Cards that indicate a school's status under the state accountability system.

## RESULTS AND EVALUATION

The school met its goal of good standing for the 2018-19 school year.

## ADDITIONAL EVIDENCE

The Academy has been in good standing in each of the last three school years.
Accountability Status by Year

| Year | Status |
| :---: | :---: |
| $2016-17$ | Good standing |
| $2017-18$ | Good standing |
| $2018-19$ | Good standing |

## Entry 4 Expenditures per Child

## ACADEMY CHARTER SCHOOLSection Heading

Financial Information
This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

## 1. Total Expenditures Per Child

To calculate 'Total Expenditures per Child' take total expenditures (from the unaudited 2018-
19 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: Audit Guide available within the portal or on the NYSED website at: http://www.p12.nysed.gov/psc/regentsoversightplan/otherdocuments/auditguide2018.pdf.

| Line 1: Total Expenditures | 2723275 |
| :--- | :--- |
| Line 2: Year End FTE student enrollment | 1348 |

Line 3: Divide Line 1 by Line 2

## 2. Administrative Expenditures per Child

To calculate 'Administrative Expenditures per Child' To calculate "Administrative Expenditures per Child" first add together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2018-19 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

## Notes:

The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:

## http://www.p12,nysed,gov/psc/AuditGuide.htmI.

Employee benefit costs or expenditures should not be reported in the above calculations.

| Line 1: Relevant Personnel Services <br> Cost (Row) | 1908685 |
| :--- | :--- |
| Line 2: Management and General Cost <br> (Column) | 1816733 |
| Line 3: Sum of Line 1 and Line 2 | 3725418 |
| Line 5: Divide Line 3 by the Year End <br> FTE student enrollment | 2764 |

## Thank you.

## THE ACADEMY CHARTER SCHOOL

Financial Statements and Single Audit
For the years ended June 30, 2019 and 2018

## THE ACADEMY CHARTER SCHOOL

## Financial Statements

June 30, 2019 and 2018
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## Independent Auditors' Report

To the Board of Trustees of
The Academy Charter School
Hempstead, New York

We have audited the accompanying financial statements of The Academy Charter School, which comprise the statements of financial position as of June 30, 2019 and 2018, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

## Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to The Academy Charter School's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Academy Charter School as of June 30, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## Other matters

## Report on supplementary information required by New York State

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information shown on pages 18 to 23 are required by the New York State Department of Education who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information shown on pages 18 to 23 is fairly stated, in all material respects, in relation to the financial statements as a whole.

## Other Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of bonds covenants calculations, shown on Page 24, is presented for purposes of additional analysis and is not a required part of the financial statements. The accompanying schedule of expenditures of federal awards, shown on Page 25, as required by the Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards is presented for purposes of additional analysis and is also not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

## Other reporting required by government auditing standards

In accordance with Government Auditing Standards, we have also issued our report dated October 25, 2019 on our consideration of The Academy Charter School internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering The Academy Charter School internal control over financial reporting and compliance.


New York, New York
October 25, 2019

## THE ACADEMY CHARTER SCHOOL

## Statements of Financial Position

As of June 30,

|  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | \$ | 2,993,403 | \$ | 2,564,817 |
| Accounts and grants receivable - net |  | 1,605,782 |  | 602,391 |
| Due from government agencies |  | 524,576 |  | 132,815 |
| Prepaid expenses |  | 17,418 |  | 110,029 |
| Total current assets |  | 5,141,179 |  | 3,410,052 |
| Property and equipment, net - Note 5 |  | 67,653,014 |  | 43,597,972 |
| Other assets |  |  |  |  |
| Restricted cash and escrow reserves - Note 4 |  | 18,882,379 |  | 41,670,702 |
| Security deposits |  | 182,345 |  | 182,345 |
| Total assets | \$ | 91,858,917 |  | 88,861,071 |
| $\underline{\text { Liabilities and Net Assets }}$ |  |  |  |  |
| Current liabilities |  |  |  |  |
| Accounts and accrued expenses payable | \$ | 4,004,182 | \$ | 3,678,661 |
| Accrued salaries and other payroll-related expenses |  | 2,150,089 |  | 1,671,372 |
| Accrued interest payable |  | 2,398,694 |  | 1,835,238 |
| Bonds payable - current portion |  | 910,000 |  | 335,000 |
| Line of credit - Note 9 |  | 650,000 |  | 445,387 |
| Obligations under capital lease - current portion |  | 13,282 |  | 271,362 |
| Total current liabilities |  | 10,126,247 |  | 8,237,020 |
| Bonds payable (less current portion; net of unamortized deferred financing costs of \$3,903,241 for 2019 and $\$ 4,040,494$ in 2018) - Note 6 |  | 77,951,760 |  | 78,724,506 |
| Obligations under capital lease, net of current portion - Note 7 |  | - |  | 4,525 |
| Total liabilities |  | 88,078,007 |  | 86,966,051 |
| Net assets without donor restrictions |  |  |  |  |
| Undesignated |  | 3,600,574 |  | 1,815,873 |
| Reserve - contingency |  | 180,336 |  | 79,147 |
| Total net assets without donor restrictions |  | 3,780,910 |  | 1,895,020 |
| Total liabilities and net assets without donor restrictions | \$ | 91,858,917 |  | 88,861,071 |

The accompanying notes are an integral part of these financial statements.

## THE ACADEMY CHARTER SCHOOL

Statements of Activities
For the years ended June 30,

## Operating revenue and other support

Public school district
General education
Total state and local per pupil operating revenue
Grants, contracts and other support
Federal and state grants
Contributions
Interest and other income
Total operating revenue and other support

| 2019 | 2018 |
| :---: | :---: |
| \$ 29,588,720 | \$ 20,254,448 |
| 29,588,720 | 20,254,448 |
| $\begin{array}{r} 2,943,739 \\ 695,206 \\ 994,702 \\ \hline \end{array}$ | $\begin{array}{r} 1,146,561 \\ 15,600 \\ 221,029 \\ \hline \end{array}$ |
| 34,222,367 | 21,637,638 |
| $\begin{array}{r} 24,524,597 \\ 979,261 \\ 1,477,487 \\ \hline \end{array}$ | $\begin{array}{r} 16,797,506 \\ 737,152 \\ 1,091,265 \\ \hline \end{array}$ |
| 26,981,345 | 18,625,923 |
| 5,355,132 | 3,371,544 |
| 32,336,477 | 21,997,467 |
| $\begin{aligned} & 1,885,890 \\ & 1,895,020 \end{aligned}$ | $\begin{gathered} (359,829) \\ 2,254,849 \end{gathered}$ |
| \$ 3,780,910 | \$ 1,895,020 |

The accompanying notes are an integral part of these financial statements.

THE ACADEMY CHARTER SCHOOL

## Statement of Functional Expenses

For the year ended June 30, 2019

|  | Program expenses |  |  |  |  | $\begin{array}{r} \begin{array}{r} \text { Supporting } \\ \text { services } \end{array} \\ \hline \text { Management } \\ \text { \& general } \\ \hline \end{array}$ | $\begin{array}{r} \text { Total } \\ \text { program and } \\ \text { supporting } \\ \text { services } \\ \hline \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Regular education |  | Special education | $\begin{array}{r} \text { Food } \\ \text { service } \end{array}$ | $\begin{array}{r} \text { Total } \\ \text { programs } \end{array}$ |  |  |  |
| Salaries - - - - - - - |  |  |  |  |  |  |  |  |
| Administrative staff personnel | \$ 2,928,942 | \$ | 234,316 | \$ - | \$ 3,163,258 | \$ 741,999 | \$ | 3,905,257 |
| Instructional personnel | 9,368,043 |  | 147,797 |  | 9,515,840 |  |  | 9,515,840 |
| Noninstructional personnel | 94,271 |  | - | 511,002 | 605,273 | 1,589,847 |  | 2,195,120 |
| Total salaries | 12,391,256 |  | 382,113 | 511,002 | 13,284,371 | 2,331,846 |  | 15,616,217 |
| Operating expenses |  |  |  |  |  |  |  |  |
| Payroll taxes and fringe benefits | 2,730,325 |  | 84,776 | 111,253 | 2,926,354 | 509,642 |  | 3,435,996 |
| Retirement benefits | 232,159 |  | 7,324 | 9,193 | 248,676 | 42,507 |  | 291,183 |
| Financial and administrative | 337,000 |  | 29,560 |  | 366,560 | 283,427 |  | 649,987 |
| Administrative | 212,134 |  | 6,413 |  | 218,547 | 49,885 |  | 268,432 |
| Marketing and recruitment | 41,787 |  | 1,348 | - | 43,135 | 9,025 |  | 52,160 |
| Insurance | 371,569 |  | 11,707 | - | 383,276 | 82,877 |  | 466,153 |
| Legal and professional | 320,745 |  | 10,045 | - ${ }^{-}$ | 330,790 | 386,036 |  | 716,826 |
| Repairs and maintenance | 514,445 |  | 14,569 | 24,215 | 553,229 | 106,113 |  | 659,342 |
| Equipment leasing and maintenance | 652,540 |  | 20,755 |  | 673,295 | 143,703 |  | 816,998 |
| Staff development | 470,938 |  | 14,234 | 654, ${ }^{-}$ | 485,172 | 110,785 |  | 595,957 |
| Food costs |  |  |  | 654,810 | 654,810 |  |  | 654,810 |
| Student services and related activities | 513,110 |  | 131,352 | - | 644,462 | - |  | 644,462 |
| Supplies and instructional materials | 909,210 |  | 26,887 | - | 936,097 | 219,521 |  | 1,155,618 |
| Telephone and Internet services | 136,947 |  | 4,217 | - | 141,164 | 31,479 |  | 172,643 |
| Occupancy | 1,331,243 |  | 33,255 |  | 1,364,498 | 379,490 |  | 1,743,988 |
| Other expenses | 167,718 |  | 4,724 | 7,955 | 180,397 | 34,785 |  | 215,182 |
| Interest expense - facilities loans | 1,866,619 |  | 149,329 | 99,553 | 2,115,501 | 373,324 |  | 2,488,825 |
| Interest expense - equipment lease | 40,549 |  | 3,244 | 2,163 | 45,956 | 8,110 |  | 54,066 |
| Depreciation | 1,179,576 |  | 35,031 | 51,758 | 1,266,365 | 231,632 |  | 1,497,997 |
| Amortization | 104,727 |  | 8,378 | 5,585 | 118,690 | 20,945 |  | 139,635 |
| Total operating expenses | 12,133,341 |  | 597,148 | 966,485 | 13,696,974 | 3,023,286 |  | 16,720,260 |
| Total expenses | \$ 24,524,597 | \$ | 979,261 | \$ 1,477,487 | \$ 26,981,345 | \$ 5,355,132 | \$ | 32,336,477 |

The accompanying notes are an integral part of these financial statements.

## THE ACADEMY CHARTER SCHOOL

## Statement of Functional Expenses

For the year ended June 30, 2018


The accompanying notes are an integral part of these financial statements.

## THE ACADEMY CHARTER SCHOOL

## Statements of Cash Flows

For the years ended June 30,

Cash flows from operating activities
Change in net assets
Adjustments to reconcile change in net assets to net cash provided by operating activities Depreciation
Amortization of debt issuance costs
Changes in operating assets and liabilities
Accounts and grants receivable
Due from government agencies
Security deposits
Prepaid expenses
Accounts payable
Accrued salaries and other payroll-related expenses
Accrued interest payable
Net cash provided by operating activities
Cash flows from investing activities
Increase in restricted cash and escrow reserves
Acquisition of property, plant and equipment
Net cash used in investing activities
Cash flows from financing activities
Repayments
Proceeds from bonds issuance
Draws on line of credit
Payments on line of credit
Obligations under capital leases
Net cash (used in)/provided by financing activities
Net increase in cash and cash equivalents
Cash and cash equivalents - beginning of year
Cash and cash equivalents - end of year

## Supplemental cash flow disclosures

Interest paid
Interest capitalized

|  | 2019 | 2018 |
| :---: | :---: | :---: |
| \$ | ,890 | 29 |

$$
1,497,997 \quad 1,236,809
$$

$$
139,635
$$

$$
113,232
$$

| $(1,003,391)$ |  | 121,754 |
| ---: | ---: | ---: |
| $(391,761)$ | 1,851 |  |
| - | $(29,925)$ |  |
| 92,611 |  | $(110,029)$ |
| 325,521 |  | $2,270,984$ |
| 476,335 |  | 514,920 |
| 563,456 |  | $1,065,899$ |
|  |  | $4,586,293$ |
|  |  |  |


| 22,788,323 | $(38,227,524)$ |
| :---: | :---: |
| $(25,553,039)$ | (22,217,021) |
| $(2,764,716)$ | (60,444,545) |


|  | $(335,000)$ |  | $(305,000)$ |
| :---: | :---: | :---: | :---: |
|  | - |  | 57,302,706 |
|  | 2,464,100 |  | 445,387 |
|  | $(2,259,486)$ |  |  |
|  | $(262,605)$ |  | $(322,914)$ |
|  | $(392,991)$ |  | 57,120,179 |
|  | 428,586 |  | 1,501,300 |
|  | 2,564,817 |  | 1,063,517 |
| \$ | 2,993,403 | \$ | 2,564,817 |


| $\$$ | $5,087,870$ |
| :--- | :--- |$\xlongequal{\$ 3,049,173}$

The accompanying notes are an integral part of these financial statements.

## THE ACADEMY CHARTER SCHOOL

## Notes to the Financial Statements

June 30, 2019 and 2018

## Note 1 Organization

The Academy Charter School ("TACS"), a 501(c)(3) tax-exempt organization, is a public charter school located in Hempstead, New York. The School opened in February 2009 and commenced operating classes for kindergarten through second grade in September 2009, and added third through eleventh grade classes in 2010 through 2019. In fiscal year 2020, TACS added twelfth grade reaching full capacity during the 2019-20 school year. The TACS charter was renewed in 2019 for an additional five years. The mission of TACS is to offer an interdisciplinary curriculum in a technology-rich environment that challenges students to explore connections across subjects and use experiential learning to bridge the gaps between theory and practice. Enrollment is open to all potential student candidates, with a preference for those residing in the immediate area.

Effective December 2017, The Academy Charter School - Uniondale location received its charter approval from The State University of New York Charter School Institute. In September 2018, The Academy Charter School - Uniondale began to operate classes from kindergarten to second grade and added a third grade in 2019-20 school year.

The Academy Charter School, Hempstead location, is referred to as "The Academy Hempstead" and The Academy Charter School - Uniondale is referred to as "The Academy Uniondale". Collectively, The Academy - Hempstead and The Academy - Uniondale will be referred to as "The School".

## Note 2 Summary of significant accounting policies

Basis of presentation. The financial statements of the School have been prepared in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP").

Financial statement presentation. The School reports information regarding its financial position and activities according to the following net asset classifications:

Net assets without donor restrictions. Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization.

Net assets with donor restrictions. Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the School or by the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds be maintained in perpetuity.

## THE ACADEMY CHARTER SCHOOL

Notes to the Financial Statements

June 30, 2019 and 2018

## Note 2 Summary of significant accounting policies - (continued)

Reclassifications. Certain accounts in the prior year financial statements have been reclassified for comparative purposes to conform with the presentation in the current year financials. These reclassifications have no effect on the changes in net assets.

Use of estimates. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Cash and cash equivalents. The School considers all short-term, highly liquid investments, such as money market funds, to be cash equivalents.

Revenue recognition. The School recognizes revenue from the state and local governments based on the School's charter status and the number of students enrolled. Such revenue is recorded when services are performed, in accordance with the charter agreement. The New York State Department of Education mandates the rate per pupil. Such revenue is recognized ratably over the related school year in which it is earned.

Grants and contracts revenue is recognized when qualifying expenditures are incurred and/or services are provided to the students during the applicable school year. Funds received in advance or any unspent funds for which qualifying expenditures have not been incurred are recorded as refundable advances. Any unspent amounts might be returned to the granting agency or the granting agency can approve that those amounts be applied to a future grant period.

Accounts and grants receivable. Accounts and grants receivables are recorded at net realizable value. The allowance for doubtful accounts is the School's best estimate of the amount of probable credit losses in existing receivables. Management determines the allowance based on historical write-off experience and reviews its allowance for doubtful accounts periodically. Past due balances are reviewed individually for collectability. Allowances recorded at June 30, 2019 and 2018 are \$170,210 and \$293,598, respectively.

Restricted cash and escrow reserves. Restricted cash and escrow reserves relate to reserve and escrow accounts that are required to be maintained by the School in accordance with the bond indenture and charter requirements.

## THE ACADEMY CHARTER SCHOOL

Notes to the Financial Statements

June 30, 2019 and 2018

## Note 2 Summary of significant accounting policies - (continued)

Property and equipment. Property and equipment are recorded at cost. Donated assets are capitalized at the estimated fair value at date of receipt. Maintenance and repairs are charged to expense as incurred; significant improvements are capitalized. The School capitalizes additions and significant improvements in excess of $\$ 500$. Depreciation is computed using the straight-line method over estimated useful lives of the respective asset. The estimated depreciable lives of the different classes of property are as follows:

| Asset |
| :--- |
| Building |
| Building improvements |
| Furniture and fixtures |
| Machinery and equipment |
| Computer and office equipment |


| Useful Life |
| ---: |
| 39 years |
| 39 years |
| 7 years |
| 3 years |
| 3 years |

Depreciation charges for computer equipment financed through capitalized lease obligations are included in depreciation expense. Depreciation for construction-in-progress will commence over the estimated useful lives of the respective assets when the assets are placed in service.

Debt issuance costs. Debt issuance costs, net of accumulated amortization, are reported as a direct deduction from the face amount of the bonds payable to which such costs relate. Amortization of debt issuance costs is reported as a component of interest expense and is computed using a straight-line method over the term of the related debt. Accounting principles generally accepted in the United States of America require that the effective yield method be used to amortize financing costs; however, the effect of using the straight-line method is not materially different from the results that would have been obtained under the effective yield method. Amortization expenses for the years ended June 30, 2019 and 2018 was \$139,635 and $\$ 113,232$, respectively.

Refundable advances. Funds received in advance for which qualifying expenditures have not been incurred are reflected as refundable advances from state and local government grants in the accompanying statements of financial position.

Donated goods and services. The School receives donated services from unpaid volunteers. No amounts have been recognized in the accompanying statement of activities, since the services do not meet the specialized skill criteria for recognition under U.S. GAAP.

## THE ACADEMY CHARTER SCHOOL

Notes to the Financial Statements

June 30, 2019 and 2018

Note 2 Summary of significant accounting policies - (continued)

## Functional allocation of expenses.

The costs of providing program and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among program and supporting services benefited. Such allocations are determined by management on an equitable basis. The expenses that are allocated include the following:

| Expense |  | Method of allocation |
| :--- | :--- | :--- |
| Salaries and benefits |  | Direct allocation; then time and effort |
| Legal and professional fees |  | Direct allocation; then time and effort |
| Financial and administrative |  | Direct allocation; then time and effort |
| Supplies and instructional materials | Direct allocation |  |
| Student services | Direct allocation |  |
| Occupancy | Direct allocation |  |
| Repairs and maintenance |  | Time and effort |
| Food costs | Direct allocation |  |
| Depreciation and amortization | Direct allocation |  |
| Equipment leasing and maintenance | Time and effort |  |

Income taxes. The School is tax-exempt under Section 501(c)(3) of the Internal Revenue Code (IRC) and has been classified as a publicly supported organization as described in IRC sections 509(A)(1) and $170(\mathrm{~B})(1)(\mathrm{A})(\mathrm{II})$.

Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken and recognize a tax liability (or asset) if the School has taken an uncertain position that more likely than not would not be sustained upon examination by taxing authorities. Management has analyzed the tax positions taken and has concluded that, as of June 30, 2018, there are no uncertain positions taken or expected to be taken that would require recognition or disclosure in the accompanying financial statements.

The School is no longer subject to income tax examination by tax authorities for years before June 30, 2016.

New accounting pronouncement. On August 18, 2016, FASB issued ASU 2016-14, Not-for-Profit Entities (Topic 958) - Presentation of Financial Statements of Not-for-Profit Entities. The update addresses the complexity and understandability of net asset classification, deficiencies in information about liquidity and availability of resources, and the lack of consistency in the type of information provided about expenses and investment return. The School has implemented ASU 2016-14 and has adjusted the presentation of these financial statements accordingly. The ASU has been applied retrospectively to all periods presented.

## THE ACADEMY CHARTER SCHOOL

Notes to the Financial Statements
June 30, 2019 and 2018

## Note 3 Liquidity and availability

At June 30, 2019, financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the balance sheet date, comprise the following:

| Cash and cash equivalents | $\$ 2,993,403$ |
| :--- | ---: |
| Accounts and grants receivable - net | $1,605,782$ |
| Receivables from government agencies | 524,576 |
| Total financial assets available for general expenditures within <br> one year | $\$ 5,123,761$ |

None of the financial assets are subject to donor or other contractual restrictions which would make them unavailable for general expenditures within one year of the balance sheet date. To meet obligations and cash liquidity needs, the School may borrow from the available credit line.

## Note 4 Restricted cash and escrow reserves

Restricted cash and escrow reserve accounts as of June 30, 2019 and 2018 were as follows:

|  | 2019 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | The Academy <br> - Uniondale |  | The Academy - Hempstead |  | Total |  |
| Restricted cash - contingency | \$ | 100,244 | \$ | 80,092 | \$ | 180,336 |
| Restricted cash - held by trustee |  | 2,478,485 |  | 6,043,321 |  | 8,521,806 |
| Interest reserve |  | 2,155,110 |  | 996,357 |  | 3,151,467 |
| Debt Service |  | 1,768,455 |  | 5,185,394 |  | 6,953,849 |
| Repairs and replacement |  | - |  | 74,921 |  | 74,921 |
| Total | \$ | 6,502,294 | \$ | 12,380,085 | \$ | 18,882,379 |
|  | 2018 |  |  |  |  |  |
|  |  | e Academy Uniondale |  | Academy Hempstead |  | Total |
| Restricted cash - contingency | \$ | 250 | \$ | 78,897 | \$ | 79,147 |
| Restricted cash - held by trustee |  | 8,231,990 |  | 23,128,156 |  | 31,360,146 |
| Interest reserve |  | 2,316,625 |  | 995,183 |  | 3,311,808 |
| Debt Service |  | 1,741,475 |  | 5,117,719 |  | 6,859,194 |
| Repairs and replacement |  | - |  | 60,407 |  | 60,407 |
| Total | \$ | 12,290,340 | \$ | 29,380,362 | \$ | 41,670,702 |

## THE ACADEMY CHARTER SCHOOL

## Notes to the Financial Statements

June 30, 2019 and 2018

## Note 5 Property and equipment

Property and equipment consist of the following as of June 30,:

|  | 2019 |  |  |  |  |  |  |  |  |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | The Academy - Uniondale | The Academy - Hempstead |  | Total |  | The Academy - Uniondale |  | The Academy - Hempstead |  |  | Total |
| Land | \$ | - | \$ | 790,000 | \$ | 790,000 | \$ | - | \$ | 790,000 | \$ | 790,000 |
| Building |  | 10,590,055 |  | 17,507,416 |  | 28,097,471 |  | - |  | 17,507,416 |  | 17,507,416 |
| Building improvements |  | 95,163 |  | 3,955,414 |  | 4,050,577 |  | - |  | 3,955,414 |  | 3,955,414 |
| Furniture and fixtures |  | 112,380 |  | 2,129,463 |  | 2,241,843 |  | - |  | 2,087,480 |  | 2,087,480 |
| Machinery and equipment |  | 5,795 |  | 5,000 |  | 10,795 |  | - |  | 5,000 |  | 5,000 |
| Computer and office equipment |  | 256,029 |  | 2,762,992 |  | 3,019,021 |  | - |  | 2,311,640 |  | 2,311,640 |
| Construction in progress |  | 4,127,777 |  | 32,581,868 |  | 36,709,645 |  | 8,101,457 |  | 14,607,906 |  | 22,709,363 |
| Total property and equipment |  | 15,187,199 |  | 59,732,153 |  | 74,919,352 |  | 8,101,457 |  | 41,264,856 |  | 49,366,313 |
| Less: accumulated depreciation |  | $(291,314)$ |  | $(6,975,024)$ |  | $(7,266,338)$ |  | - |  | $(5,768,341)$ |  | $(5,768,341)$ |
| Total property and equipment, net | \$ | 14,895,885 | \$ | 52,757,129 | \$ | 67,653,014 | \$ | 8,101,457 | \$ | 35,496,515 |  | 43,597,972 |

## Note 6 Bonds payable

On March 23, 2011, The Town of Hempstead Local Development Corporation provided financing through the issuance of $\$ 10,505,000$ in Tax-Exempt Education Revenue Bonds (the "Series 2011A Bonds"), bearing interest at $8.25 \%$ per annum, with principal due at varying amounts annually through maturity on February 1, 2041, as well as $\$ 235,000$ in Taxable Education Revenue Bonds (the "Series 2011B Bonds"), bearing interest at 8\% per annum. The Series 2011B Bonds were repaid fully on February 1, 2014. The proceeds of the bonds were used to purchase and renovate a two-story building at Hempstead, New York, to be used as classroom, cafeteria, kitchen, and administration space for The Academy - Hempstead.

On December 23, 2013, The Town of Hempstead Local Development Corporation provided financing through the issuance of $\$ 12,970,000$ in Tax-Exempt Education Revenue Bonds (the "Series 2013A Bonds"), bearing interest at $7.65 \%$ per annum, with principal due at varying amounts annually through maturity on February 1, 2044, as well as \$545,000 in Taxable Education Revenue Bonds (the "Series 2013B Bonds"), bearing interest rate at $7.25 \%$ per annum, with principal due at varying amounts annually through maturity on February 1, 2019. The proceeds of the bonds were used to purchase and renovate a four-story building at Hempstead, New York, to be used as classroom and administration space for The Academy Hempstead.

## THE ACADEMY CHARTER SCHOOL

## Notes to the Financial Statements

June 30, 2019 and 2018

## Note 6 Bonds payable - (continued)

On August 10, 2017, The Town of Hempstead Local Development Corporation provided financing through the issuance of $\$ 35,900,000$ in Tax-Exempt Education Revenue Bonds (the "Series 2017A Bonds"), bearing interest from $5.45 \%$ to $6.24 \%$ per annum, with principal due at varying amounts annually through maturity on February 1, 2047, as well as $\$ 2,685,000$ in Taxable Education Revenue Bonds (the "Series 2017B Bonds"), bearing interest rate at $6.59 \% \%$ per annum, with principal due at varying amounts annually through maturity on February 1, 2024. The proceeds of the bonds were used for the acquisition, construction, equipment, and furnishing of an approximately 112,500 square foot building for The Academy - Hempstead.

On June 26, 2018, The Town of Hempstead Local Development Corporation provided financing through the issuance of $\$ 19,520,000$ in Tax-Exempt Education Revenue Bonds (the "Series 2018A Bonds"), bearing interest from $6.47 \%$ to $7.24 \%$ per annum, with principal due at varying amounts annually through maturity on February 1, 2048, as well as $\$ 1,945,000$ in Taxable Education Revenue Bonds (the "Series 2018B Bonds"), bearing interest rate at $7.24 \% \%$ per annum, with principal due at varying amounts annually through maturity on February 1, 2027. The proceeds of the bonds were used for the acquisition and renovation of building for The Academy - Uniondale.

Future minimum principal payments for the next five years and in the aggregate thereafter are as follows:

| June 30, | The Academy - Uniondale |  | The Academy - Hempstead |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2020 | \$ | - | \$ | 910,000 | \$ | 910,000 |
| 2021 |  | 100,000 |  | 975,000 |  | 1,075,000 |
| 2022 |  | 295,000 |  | 1,045,000 |  | 1,340,000 |
| 2023 |  | 315,000 |  | 1,125,000 |  | 1,440,000 |
| 2024 |  | 340,000 |  | 1,200,000 |  | 1,540,000 |
| Thereafter |  | 20,415,000 |  | 56,045,000 |  | 76,460,000 |
| Total |  | 21,465,000 |  | 61,300,000 |  | 82,765,000 |
| Less: current portion |  | - |  | (910,000 ) |  | (910,000 ) |
| Less: unamortized debt issuance costs |  | $(1,083,867)$ |  | (2,819,373) |  | (3,903,240) |
| Total long-term bonds payable | \$ | 20,381,133 | \$ | 57,570,627 |  | 77,951,760 |

As of June 30, 2019, the School was in compliance with all debt covenants pursuant to the bond agreements.

## THE ACADEMY CHARTER SCHOOL

## Notes to the Financial Statements

June 30, 2019 and 2018

## Note 7 Capital Leases

In August and September 2014, The Academy - Hempstead entered into five capital lease agreements for furniture and fixtures, and computer equipment. The leases, totaling $\$ 1,421,144$, require monthly payments of $\$ 30,230$, including interest at $8.25 \%$, and mature in September 2018 and August 2019. The remaining lease payable balance as of June 30, 2019 was \$13,282 which was paid off subsequently.

## Note 8 Concentrations of credit and revenue risks

The School maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The School has not experienced any losses in such accounts. The management of the School believes it is not exposed to significant credit risk on cash and cash equivalents.

The School received approximately $87 \%$ and $94 \%$ of its operating revenue, which is subject to specific requirements, from per pupil funding from the Districts of Hempstead and Uniondale during the years ended June 30, 2019 and 2018, respectively. Additionally, the School's grants receivable consists of approximately $100 \%$ from the New York State Department of Education and one organization.

## Note 9 Line of credit

The School has a $\$ 650,000$ unsecured revolving line of credit, with an interest rate of $5.75 \%$ per annum with a bank. The revolving line of credit is due and payable on demand by the bank. As of June 30, 2019 and 2018, the outstanding balance was $\$ 650,000$ and $\$ 445,387$, respectively.

## Note 10 Contingency

The School participates in a number of federal and state programs. These programs require that the School comply with certain laws, regulations, contracts, and agreements applicable to the programs in which it participates. All funds expended in connection with government grants and contracts are subject to audit by government agencies. While the ultimate liability, if any, from such audits of government grants and contracts by government agencies is presently not determinable, it should not, in the opinion of the management, have a material effect on the financial position or results of operations. Accordingly, no provision for any such liability that may result has been made in the accompanying financial statements.

## THE ACADEMY CHARTER SCHOOL

Notes to the Financial Statements
June 30, 2019 and 2018

## Note 11 Retirement plan

The School offers a 401(k) plan for all qualifying employees. Employees are eligible for the plan immediately upon employment. Participation in the plan is voluntary. Employees can make pretax contributions, up to IRS limits for each calendar year. The School matches an employee's contribution up to $4 \%$ of the employee's annual compensation. For the years ended June 30, 2019 and 2018, the School's matching contributions were $\$ 291,183$ and $\$ 225,793$. Such plan assets are held in a separate trust and are not included in the accompanying financial statements. All plan assets are held for the exclusive benefit of the plan's participants and beneficiaries.

## Note 12 Accrued salary and other payroll expenses

Accrued payroll and benefits consist of amounts earned by the staff during the school year, but paid over the summer months. As of June 30, 2019 and 2018, accrued payroll amounted to $\$ 1,749,471$ and $\$ 1,243,136$, respectively. Also included are other payroll accrual of $\$ 400,618$ and $\$ 428,236$ as of June 30, 2019 and 2018, respectively.

## Note 13 Ground lease agreement

The School assumed a ground lease for the land on which the acquired Uniondale property is located. The ground lease is a 99 -year lease at the time it was originated in December of 1980. The School has assumed the lease in 2018 until the end of lease term in 2079. The lease payments are approximately $\$ 68,000$ per annum for the next 10 years.

## Note 14 Subsequent events

Management has evaluated events and transactions for potential recognition or disclosure through October 25, 2019, which is the date the financial statements were available to be issued. There were no events requiring adjustments or disclosure to the financial statements.

THE ACADEMY CHARTER SCHOOL
Statements of Financial Position: The Academy - Hempstead
As of June 30,

## Assets

Current assets
Cash and cash equivalents
Accounts and grants receivable - net
Due from government agencies
Due from The Academy - Uniondale
Prepaid expenses
Total current assets
Property and equipment, net
Other assets
Restricted cash and escrow reserves
Security deposits
Total assets

| 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: |
| \$ | 2,973,819 | \$ | 2,563,853 |
|  | 1,087,162 |  | 602,391 |
|  | 185,812 |  | 132,815 |
|  | 275,586 |  | 40,620 |
|  | 17,418 |  | 10,029 |
|  | 4,539,797 |  | 3,349,708 |
|  | 52,757,129 |  | 35,496,515 |
|  | 12,380,085 |  | 29,380,362 |
|  | 152,420 |  | 152,420 |
| \$ | 69,829,431 | \$ | 68,379,005 |

Liabilities and Net Assets
Current liabilities
Accounts payable
Accrued salaries and other payroll-related expenses
Accrued interest payable
Bonds payable - current portion
Line of credit
Obligations under capital lease - current portion
Total current liabilities
Bonds payable (less current portion; net of unamortized deferred financing costs of $\$ 2,819,373$ in 2019 and $\mathbf{\$ 2 , 9 2 1 , 6 3 5}$ in 2018)

Obligations under capital lease, net of current portion
Total liabilities
57,570,627 58,378,365

Net assets without donor restrictions
Undesignated
Reserve - contingency
Total net assets
Total liabilities and net assets

| \$ | 3,271,055 | \$ | 3,547,834 |
| :---: | :---: | :---: | :---: |
|  | 2,150,089 |  | 1,671,372 |
|  | 1,798,386 |  | 1,819,122 |
|  | 910,000 |  | 335,000 |
|  | 650,000 |  | 445,387 |
|  | 13,282 |  | 271,362 |
|  | 8,792,812 |  | 8,090,077 |

THE ACADEMY CHARTER SCHOOL
Statements of Activities: The Academy - Hempstead
For the years ended June 30,

|  |  | 2019 |  | 2018 |
| :---: | :---: | :---: | :---: | :---: |
| Operating revenue and other support $\quad \square$ |  |  |  |  |
| Public school district |  |  |  |  |
| General education | \$ | 26,045,182 | \$ | 20,254,448 |
| Total state and local per pupil operating revenue |  | 26,045,182 |  | 20,254,448 |
| Grants, contracts and other support |  |  |  |  |
| Federal and state grants |  | 1,813,405 |  | 1,146,561 |
| Contributions |  | 695,206 |  | 15,600 |
| Interest and other income |  | 342,600 |  | 221,029 |
| Total operating revenue and other support |  | 28,896,393 |  | 21,637,638 |
| Expenses |  |  |  |  |
| Program expenses |  |  |  |  |
| Regular education |  | 20,991,015 |  | 16,797,506 |
| Special education |  | 867,545 |  | 737,152 |
| Food service |  | 1,218,043 |  | 1,091,265 |
| Total program expenses |  | 23,076,603 |  | 18,625,923 |
| Supporting Services |  |  |  |  |
| Management and general |  | 4,259,836 |  | 3,360,526 |
| Total program and supporting services expenses |  | 27,336,439 |  | 21,986,449 |
| Change in net assets |  | 1,559,954 |  | $(348,811)$ |
| Net assets without donor restrictions - beginning of year |  | 1,906,038 |  | 2,254,849 |
| Net assets without donor restrictions - end of year | \$ | 3,465,992 | \$ | 1,906,038 |

THE ACADEMY CHARTER SCHOOL
Statement of Functional Expenses: The Academy - Hempstead
For the year ended June 30, 2019

## Salaries

Administrative staff personnel
Instructional personnel
Noninstructional personnel
Total salaries
Payroll taxes and fringe benefits
Retirement
Financial and administrative
Administrative
Marketing and recruitment
Insurance
Legal and professional
Repairs and maintenance
Equipment leasing and maintenance
Staff development
Food costs
Student services and activities
Supplies and instructional materials
Telephone and Internet services
Occupancy
Other expenses
Interest expense - facilities loans
Interest expense - equipment lease
Depreciation
Amortization
Total operating expenses
Total expenses

| Regular <br> Education | Special <br> Education | Food Service | Total <br> Programs | Management \& General |  | $\begin{aligned} & \text { Total } \\ & 2019 \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 2,648,747 | \$ 211,900 | \$ | \$ 2,860,647 | \$ 671,016 | \$ | 3,531,663 |
| 8,409,169 | 147,797 |  | 8,556,966 |  |  | 8,556,966 |
| 94,271 | - | 423,319 | 517,590 | 1,314,214 |  | 1,831,804 |
| 11,152,187 | 359,697 | 423,319 | 11,935,203 | 1,985,230 |  | 13,920,433 |
| 2,498,239 | 80,577 | 94,829 | 2,673,645 | 444,718 |  | 3,118,363 |
| 220,563 | 7,114 | 8,372 | 236,049 | 39,263 |  | 275,312 |
| 280,000 | 25,000 | - | 305,000 | 230,987 |  | 535,987 |
| 181,884 | 5,866 |  | 187,750 | 39,282 |  | 227,032 |
| 41,787 | 1,348 |  | 43,135 | 9,025 |  | 52,160 |
| 352,031 | 11,354 |  | 363,385 | 76,029 |  | 439,414 |
| 299,549 | 9,662 |  | 309,211 | 329,784 |  | 638,995 |
| 371,558 | 11,984 | 14,104 | 397,646 | 66,142 |  | 463,788 |
| 631,924 | 20,382 |  | 652,306 | 136,477 |  | 788,783 |
| 403,471 | 13,013 |  | 416,484 | 87,138 |  | 503,622 |
|  |  | 557,029 | 557,029 |  |  | 557,029 |
| 480,003 | 119,149 |  | 599,152 | 159, ${ }^{-}$ |  | 599,152 |
| 737,069 | 23,773 |  | 760,842 | 159,185 |  | 920,027 |
| 122,807 | 3,961 | - | 126,768 | 26,523 |  | 153,291 |
| 647,546 | 20,886 |  | 668,432 | 139,851 |  | 808,283 |
| 119,291 | 3,848 | 4,528 | 127,667 | 21,237 |  | 148,904 |
| 1,367,141 | 109,371 | 72,914 | 1,549,426 | 273,428 |  | 1,822,854 |
| 40,549 | 3,244 | 2,163 | 45,956 | 8,110 |  | 54,066 |
| 966,720 | 31,180 | 36,695 | 1,034,595 | 172,088 |  | 1,206,683 |
| 76,696 | 6,136 | 4,090 | 86,922 | 15,339 |  | 102,261 |
| 9,838,828 | 507,848 | 794,724 | 11,141,400 | 2,274,606 |  | 13,416,006 |
| \$ 20,991,015 | \$ 867,545 | \$ 1,218,043 | \$23,076,603 | \$ 4,259,836 | \$ | 27,336,439 |

THE ACADEMY CHARTER SCHOOL
Statements of Financial Position: The Academy - Uniondale
As of June 30,

| Assets $\quad \frac{2018}{}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | \$ | 19,584 | \$ | 964 |
| Accounts and grants receivable - net |  | 518,620 |  | - |
| Due from government agencies |  | 338,764 |  | - |
| Prepaid expenses |  | - |  | 100,000 |
| Total current assets |  | 876,968 |  | 100,964 |
| Property and equipment, net |  | 14,895,885 |  | 8,101,457 |
| Other assets |  |  |  |  |
| Restricted cash and escrow reserves |  | 6,502,294 |  | 12,290,340 |
| Security deposits |  | 29,925 |  | 29,925 |
| Total assets | \$ | 22,305,072 | \$ | 20,522,686 |
| Liabilities and Net Assets |  |  |  |  |
| Current liabilities |  |  |  |  |
| Accounts payable |  | 733,127 |  | 130,827 |
| Due to The Academy - Hempstead |  | 275,586 |  | 40,620 |
| Accrued interest payable |  | 600,308 |  | 16,116 |
| Total current liabilities |  | 1,609,021 |  | 187,563 |
| Bonds payable (less current portion; net of unamortized deferred financing costs of $\$ 1,083,867$ in 2019 and financing costs of $\$ 1,118,859$ in 2018) $20,381,133$ <br> 20,346,141 |  |  |  |  |
| Total liabilities |  | 21,990,154 |  | 20,533,704 |
| Net assets without donor restrictions |  | 314,918 |  | $(11,018)$ |
| Total liabilities and net assets without donor restrictions |  | 22,305,072 | \$ | 20,522,686 |

## THE ACADEMY CHARTER SCHOOL

Statements of Activities: The Academy - Uniondale
For the years ended June 30,

## Operating revenue and other support

Public school district
General education
Total state and local per pupil operating revenue
Grants, contracts and other support
Federal and state grants
Interest and other income
Total operating revenue and other support

## Expenses <br> Program Expenses <br> Regular education <br> Special education <br> Food service <br> Total program expenses <br> Supporting Services <br> Management and general

Total expenses
Change in net assets
Net assets without donor restrictions - beginning of year
Net assets without donor restrictions - end of year

| 2019 |  |  | 2018 |
| :---: | :---: | :---: | :---: |
| \$ | 3,543,538 | \$ | - |
|  | 3,543,538 |  | - |
|  | $\begin{array}{r} 1,130,334 \\ 652,102 \end{array}$ |  |  |
|  | 5,325,974 |  | - |
|  | $\begin{array}{r} 3,533,582 \\ 111,716 \\ 259,444 \\ \hline \end{array}$ |  | - |
|  | 3,904,742 |  | - |
|  | 1,095,296 |  | 11,018 |
|  | 5,000,038 |  | 11,018 |
|  | $\begin{aligned} & 325,936 \\ & (11,018) \\ & \hline \end{aligned}$ |  | $\begin{gathered} (11,018) \\ - \\ \hline \end{gathered}$ |
| \$ | 314,918 | \$ | $(11,018)$ |

## THE ACADEMY CHARTER SCHOOL

## Statement of Functional Expenses: The Academy - Uniondale

For the year ended June 30, 2019

## Salaries

Administrative staff personnel
Instructional personnel
Noninstructional personnel
Total salaries
Payroll taxes and fringe benefits
Retirement
Financial and administrative
Administrative
Insurance
Legal and professional
Repairs and maintenance
Equipment leasing and maintenance
Staff development
Food costs
Student services and activities
Supplies and instructional materials
Telephone and Internet services
Occupancy
Other expenses
Interest expense - facilities loans
Depreciation
Amortization
Total operating expenses
Total expenses

| Regular Education |  | Special Education |  | Food <br> Service |  | Total Programs |  | Management \& General |  | $\begin{aligned} & \text { Total } \\ & 2019 \\ & \hline \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 280,195 | \$ | 22,416 | \$ | - | \$ | 302,611 | \$ | 70,983 | \$ | 373,594 |
|  | 958,874 |  |  |  |  |  | 958,874 |  |  |  | 958,874 |
|  | - |  | - |  | 87,683 |  | 87,683 |  | 275,633 |  | 363,316 |
| 1,239,069 |  |  | 22,416 |  | 87,683 |  | 1,349,168 |  | 346,616 |  | 1,695,784 |
| $\begin{array}{r} 232,086 \\ 11,596 \end{array}$ |  |  | 4,199 |  | 16,424 |  | 252,709 |  | 64,924 |  | 317,633 |
|  |  |  | 210 |  | 821 |  | 12,627 |  | 3,244 |  | 15,871 |
| 57,000 |  |  | 4,560 |  | - |  | 61,560 |  | 52,440 |  | 114,000 |
| 30,250 |  |  | 547 |  | - |  | 30,797 |  | 10,603 |  | 41,400 |
| 19,538 |  |  | 353 |  | - |  | 19,891 |  | 6,848 |  | 26,739 |
| 21,196 |  |  | 383 |  |  |  | 21,579 |  | 56,252 |  | 77,831 |
| 142,887 |  |  | 2,585 |  | 10,111 |  | 155,583 |  | 39,971 |  | 195,554 |
| 20,616 |  |  | 373 |  | - |  | 20,989 |  | 7,226 |  | 28,215 |
| 67,467 |  |  | 1,221 |  | - ${ }^{-}$ |  | 68,688 |  | 23,647 |  | 92,335 |
|  | - |  |  |  | 97,781 |  | 97,781 |  |  |  | 97,781 |
| 33,107 |  |  | 12,203 |  |  |  | 45,310 |  |  |  | 45,310 |
| 172,141 |  |  | 3,114 |  | - |  | 175,255 |  | 60,336 |  | 235,591 |
| 14,140 |  |  | 256 |  |  |  | 14,396 |  | 4,956 |  | 19,352 |
| 683,697 |  |  | 12,369 |  | - |  | 696,066 |  | 239,639 |  | 935,705 |
| 48,427 |  |  | 876 |  | 3,427 |  | 52,730 |  | 13,548 |  | 66,278 |
| 499,478 |  |  | 39,958 |  | 26,639 |  | 566,075 |  | 99,896 |  | 665,971 |
| 212,856 |  |  | 3,851 |  | 15,063 |  | 231,770 |  | 59,544 |  | 291,314 |
| 28,031 |  |  | 2,242 |  | 1,495 |  | 31,768 |  | 5,606 |  | 37,374 |
| 2,294,513 |  |  | 89,300 |  | 171,761 |  | 2,555,574 |  | 748,680 |  | 3,304,254 |
| \$ | 3,533,582 | \$ | 111,716 | \$ | 259,444 | \$ | 3,904,742 |  | 1,095,296 | \$ | 5,000,038 |

THE ACADEMY CHARTER SCHOOL
Other Supplementary Information - Schedule of Bonds Covenants Calculations
For the years ended June 30, 2019

|  | Minimum <br> Requirement | 1.15 | 2.13 |
| :--- | ---: | ---: | ---: |
|  |  | Actual |  |
| Debt service coverage ratio | 35 | 36 |  |

The debt service coverage ratio is calculated as follows:

Increase in net assets
Add back: Interest expense
Depreciation and amortization
Net revenues available for debt service

Debt service payments
Interest expense
Principal
Total current debt service

Net revenues available for debt service
Total current debt service
\$ 1,885,890
2,488,825
1,637,632
\$ 6,012,347

The days cash on hand is calculated as follows:
Total expenses
Less: Depreciation and amortization
Net expenses
Days
Cash used per day
Cash at year end
Cash used per day
\$ 32,336,477
\$ 2,488,825
335,000
\$ 2,823,825

$$
\frac{\$ 6,012,347}{\$ 2,823,825}=2.13
$$

$$
(1,637,632)
$$

$$
30,698,845
$$

$$
365
$$

$$
\begin{array}{ll}
\hline \$ 84,106 \\
\hline \hline
\end{array}
$$

$$
\begin{array}{lr}
\$ & 2,993,403 \\
\hline \$ & 84,106
\end{array}=
$$

## THE ACADEMY CHARTER SCHOOL

## Schedule of Expenditures of Federal Awards

For the year ended June 30, 2019

| Federal Grantor/Pass-through Grantor/Program Title | Federal CFDA No. | Pass-through identifying number |  | Federal penditures |
| :---: | :---: | :---: | :---: | :---: |
| Child Nutrition Cluster: |  |  |  |  |
| U.S. Department of Agriculture: |  |  |  |  |
| Pass-through New York State Department of Education |  |  |  |  |
| School Breakfast Program | 10.553 | 280201860934 | \$ | 316,792 |
| National School Lunch Program | 10.555 | 280201860934 |  | 932,736 |
| Summer Food Service Program | 10.559 | 280201860934 |  | 206,560 |
| Total U.S. Department of Agriculture |  |  |  | 1,456,088 |
| Total Child Nutrition Cluster |  |  |  | 1,456,088 |
| U.S. Department of Education |  |  |  |  |
| Office of Elementary and Secondary Education: |  |  |  |  |
| Pass-through New York State Department of Education: |  |  |  |  |
| Title I Grants to Local Education Agencies | 84.010 A | 0021-18-4495 |  | 257,590 |
| Supporting Effective Instruction State Grants (formerly Improving Teacher Quality State Grants) | 84.367A | 0147-18-4495 |  | 44,877 |
| English Language Acquisition Grants | 84.365A | 0293-18-4495 |  | 10,658 |
| Strengthening Institutions Program | 84.031 A | 0149-19-4495 |  | 25,241 |
| Student Support and Academic Enrichment | 84.424A | 0204-19-4495 |  | 20,585 |
| Total U.S. Department of Education |  |  |  | 358,951 |
| Total Expenditures of Federal Awards |  |  | \$ | 1,815,039 |

The accompanying notes are an integral part of this schedule.

For the year ended June 30, 2019

## Note 1 Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal award activity of The Academy Charter School for the year ended June 30, 2019. The information in this Schedule is presented in accordance with the requirements of Office of Management and Budget (OMB) Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards ("Uniform Guidance"). Because the Schedule presents only a selected portion of the operations of The Academy Charter School, it is not intended to, and does not, present the financial position, changes in net position or cash flows of The Academy Charter School.

## Note 2 Summary of Significant Accounting Policies

The accompanying schedule of expenditures of federal awards is presented using the accrual basis of accounting. The information in this Schedule is presented in accordance with the requirements of Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards. The amounts reported as expenditures in this Schedule may differ from certain financial reports submitted to federal funding agencies, due to those reports being submitted on either the cash or modified cash basis of accounting.

## Note 3 Indirect Cost Rate

The Academy Charter School has elected not to use the $10 \%$ de minimis indirect cost rate allowed under the Uniform Guidance.
accountants and advisors
40 Wall Street, 32nd Floor

# Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards 

To the Board of Trustees of
The Academy Charter School
Hempstead, New York

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of The Academy Charter School, which comprise the statement of financial position as of June 30, 2019, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 25, 2019.

## Internal control over financial reporting

In planning and performing our audit of the financial statements, we considered The Academy Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of The Academy Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of The Academy Charter School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and other matters

As part of obtaining reasonable assurance about whether The Academy Charter School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audits, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

## Purpose of this report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.


New York, New York
October 25, 2019
accountants and advisors
40 Wall Street, 32nd Floor
New York, NY 10005
T 2127850100
F 2127859168
www.ncheng.com

# Independent Auditors' Report on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance 

To the Board of Trustees of The Academy Charter School Hempstead, New York

## Report on Compliance for Each Major Federal Program

We have audited The Academy Charter School's compliance with the types of compliance requirements described in the OMB Compliance Supplement that could have a direct and material effect on each of The Academy Charter School's major federal programs for the year ended June 30, 2019. The Academy Charter School's major federal programs are identified in the summary of auditors' results section of the accompanying Schedule of Findings and Questioned Costs.

## Management's Responsibility

Management is responsible for compliance with the federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs

## Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of The Academy Charter School's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about The Academy Charter School's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of The Academy Charter School's compliance.

## Opinion on Each Major Federal Program

In our opinion, The Academy Charter School complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

## Report on Internal Control over Compliance

Management of The Academy Charter School is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered The Academy Charter School's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of The Academy Charter School's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.


New York, New York
October 25, 2019

## THE ACADEMY CHARTER SCHOOL

## Schedule of Findings and Questioned Costs

For the year ended June 30, 2019

## Schedule I - Summary of auditors' results

## Financial statements

Type of report the auditors issued on whether the financial statements audited were prepared in
accordance with GAAP:

Internal control over financial reporting:

- Material weakness(es) identified?
- Significant deficiency(ies) identified?

Noncompliance material to financial statements noted?
Unmodified

| _yes | X no |
| :--- | :--- |
|  | yes |
|  |  |

__yes X no

## Federal awards

Internal control over major federal programs:

- Material weakness(es) identified?
__yes X no
- Significant deficiency(ies) identified that are not Considered to be material weakness(es)?

Type of auditor's report issued on compliance for major federal programs:

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?
__yes X no
Identification of major federal programs:
CFDA number(s) Name of Federal Program or Cluster
10.

Child Nutrition Cluster

Dollar threshold used to distinguish between
Type A and Type B programs:
\$750,000
Auditee qualified as low-risk auditee?
X yes ___no

THE ACADEMY CHARTER SCHOOL
Schedule of Findings and Questioned Costs
For the year ended June 30, 2019

## Section II - Financial Statement Findings

None

Section III - Federal Award Findings and Questioned Costs
None

THE ACADEMY CHARTER SCHOOL
Summary Schedule of Prior Audit Findings
For the year ended June 30, 2019

Financial Statement Findings
None

## Federal Award Findings and Questioned Costs

None

## THE ACADEMY CHARTER SCHOOL

## Corrective Action Plan

For the year ended June 30, 2019

None

GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

|  | TEMPLATE TABS |
| :---: | :---: |
| 1-GRAY tab contains the Instructions |  |
| Instructions | Provides description of tabs and input requirements. |
| Funding by District | Charter School Tuition Rates |
| 2- BLUE tabs require input of information |  |
| 1.) Name of School | >Select school name from list. >Enter contact information. |
| 2.) Enrollment | Enter enrollment information for Annual Budget (\& Revisions) and Quarterly Actuals. Includes: <br> >Enrollment by Grade <br> >Enrollment by District |
| 3.) Staffing Plan | Enter staffing plan information for Annual Budget (\& Revisions) and Quarterly Actuals. Includes: <br> >Full Time Equivalent (FTE), by Position Category, By Quarter <br> >"Prior Year" column may initially be completed based upon preliminary data, and subsequently adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. |
| 4.) Yearly Budget | Enter Yearly Budget information. Includes: <br> >"Prior Year" column may initially be completed based upon preliminary data, and subsequently adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) <br> >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." <br> >Budgeted FTE for current year is populated based upon input on tab <br> "3.) Staffing Plan." <br> >All other sources of revenue <br> >All expenses <br> >Budget Revisions, as necessary and approved by the school's Board of Directors, should be submitted when submitting Quarterly Actuals. |
| 5.) Balance Sheet | Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. <br> >"Prior Year" column may be initially completed based upon preliminary data, and subsequently adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. |


| 6.) Quarterly Report | Enter Actual Quarterly Report information . Includes: <br> >Actual Enrollment data and Per Pupil Revenue for the current year <br> are populated based upon input on tab "2.) Enrollment." <br> $>$ >ctual FTE for current year is populated based upon input on tab <br> "3.) Staffing Plan." <br> $>$ >All other sources of revenue <br> >All expenses |
| :--- | :--- |
| 7.) Annual Report Requirement | Complete when submitting Actual Quarter 4. |

## CELL COLORS \& GUIDANCE COMMENTS

= Enter information into the light BLUE shaded cells.= Cells labeled in ORANGE containe guidance regarding the input of information.
= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item Please "mouse-over" the triangle to reveal each comment.

Charter Funding Alphabetical By NYS School District

* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)


## Academy Charter School, The

SCHOOL

| Name: | Academy Charter School, The |
| :--- | :--- |
| CONTACT INFORMATION |  |
| Contact Name: Paul J. Augello, Jr., C.P.A. <br> Contact Title: CEO, BoostEd Finance <br> Contact Email: Paugello@weboosted.com <br> Contact Phone: $917-583-9330$ |  |$.$

## REPORT PERIOD

| Current Academic Year: | $2019-20$ |
| :--- | :--- |
| Prior Academic Year: | $2018-19$ |


|  | ENROLLMENT BY GRADES |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GRADES | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| INITIAL BUDGETED ENROLLMENT | 147 | 235.2 | 117.6 | 117.6 | 117.6 | 117.6 | 117.6 | 117.6 |

## ENROLLMENT BY DISTRICT


*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.

ANNUAL BUDGET

| QUARTER 1 |  | QUARTER 2 |  | QUARTER 3 |  | QUAR |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Original Budgeted Enrollment | Revised <br> Budgeted <br> Enrollment | Original <br> Budgeted <br> Enrollment | Revised Budgeted Enrollment | Original Budgeted Enrollment | Revised <br> Budgeted <br> Enrollment | Original Budgeted Enrollment |
| 1284.014 |  | 1284.014 |  | 1284.014 |  | 1284.013 |
| 171.03 |  | 171.03 |  | 171.03 |  | 171.03 |
| 83.02 |  | 83.02 |  | 83.02 |  | 83.02 |
| 39.91 |  | 39.91 |  | 39.91 |  | 39.91 |
| 21.7 |  | 21.7 |  | 21.7 |  | 21.7 |
| 18.03 |  | 18.03 |  | 18.03 |  | 18.03 |
| 14.33 |  | 14.33 |  | 14.33 |  | 14.33 |
| 11.8 |  | 11.8 |  | 11.8 |  | 11.8 |
| 11.51 |  | 11.51 |  | 11.51 |  | 11.51 |
| 6.33 |  | 6.33 |  | 6.33 |  | 6.33 |
| 6.33 |  | 6.33 |  | 6.33 |  | 6.33 |
| 6.01 |  | 6.01 |  | 6.01 |  | 6.01 |
| 5.06 |  | 5.06 |  | 5.06 |  | 5.06 |
| 4.14 |  | 4.14 |  | 4.14 |  | 4.14 |
| 3.45 |  | 3.45 |  | 3.45 |  | 3.45 |
| 3.45 |  | 3.45 |  | 3.45 |  | 3.45 |
| 3.13 |  | 3.13 |  | 3.13 |  | 3.13 |
| 2.53 |  | 2.53 |  | 2.53 |  | 2.53 |
| 1.61 |  | 1.61 |  | 1.61 |  | 1.61 |
| 1.27 |  | 1.27 |  | 1.27 |  | 1.27 |
| 1.27 |  | 1.27 |  | 1.27 |  | 1.27 |
| 1.27 |  | 1.27 |  | 1.27 |  | 1.27 |
| 1.27 |  | 1.27 |  | 1.27 |  | 1.27 |
| 1.27 |  | 1.27 |  | 1.27 |  | 1.27 |
| 1.27 |  | 1.27 |  | 1.27 |  | 1.27 |
|  |  |  |  |  |  |  |



PRIOR YEAR

| Actual |
| :---: |
| Enrollment |

Enrollment

| ANNUAL BUDGET |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| QUARTER 1 |  | QUARTER 2 |  | QUARTER 3 |  | QUAR' |  |
| Original | Revised | Original | Revised | Original | Revised | Original |  |
| Budgeted | Budgeted | Budgeted | Budgeted | Budgeted | Budgeted | Budgeted |  |
| Enrollment | Enrollment | Enrollment | Enrollment | Enrollment | Enrollment | Enrollment |  |


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|  | ACTUAL ENROLLMENT BY QUARTER |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| TER 4 | QUARTER 1 | QUARTER 2 | QUARTER 3 | QUARTER 4 |
| Revised <br> Budgeted <br> Enrollment | Actual Enrollment | Actual Enrollment | Actual Enrollment | Actual Enrollment |
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## ACADEMY CHARTER SCHOOL, THE

2019-20
STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

| *NOTE: Enter the number of FTE |
| :--- |
| positions in the "blue" cells. |


| ADMINISTRATIVE PERSONNEL FTE |
| :--- |
| Executive Management |
| Instructional Management |
| Deans, Directors \& Coordinators |
|  |
| CFO / Director of Finance |
| Operation / Business Manager |
|  |
| Administrative Staff |
| TOTAL ADMINISTRATIVE STAFF |


| INSTRUCTIONAL PERSONNEL FTE |
| :--- |
|  |
| Teachers - Regular |
| Teachers - SPED |
| Substitute Teachers |
| Teaching Assistants |
| Specialty Teachers |
| Aides |
| Therapists \& Counselors |
| Other |
| TOTAL INSTRUCTIONAL |


| NON-INSTRUCTIONAL PERSONNEL FTE |
| :--- |
|  |
| Nurse |
| Librarian |
| Custodian |
| Security |



## ACADEMY CHARTER SCHOOL, THE



|  | 17.5 | 17.5 |  | 0.0 | 17.5 | 0.0 | 17.5 | 0.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0.0 | 56.0 | 0.0 | 56.0 |  | 56.0 |  | 56.0 |  |
| 0.0 | 267.5 | 0.0 | 267.5 | 0.0 | 267.5 | 0.0 | 267.5 | 0.0 |


|  |  |  |
| :--- | :--- | :--- |
| 0.0 | 0.0 | 0.0 |
| 0.0 0.0 0.0 |  |  |$.$|  |
| :--- |

## :ADEMY CHARTER SCHOOL,

2019-20

## PLAN - FULL TIME EQUIVALI

| *NOTE: <br> Nositions in the "blue" cells. | /d be input. |
| :---: | :--- |

${ }^{*}$ NOTE: State the assumptions that are being made for personnel FTE levels.

| ADMINISTRATIVE PERSONNEL FTE | Q4 |
| :--- | :---: |
|  | Actual |
| Executive Management |  |
| Instructional Management |  |
| Deans, Directors \& Coordinators |  |
|  |  |
| CFO / Director of Finance |  |
| Operation / Business Manager |  |
| Administrative Staff |  |
| TOTAL ADMINISTRATIVE STAFF | 0.0 |

Description of Assumptions
(1) CEO, (1) Executive Director
(1) Chief Academic Officer, (3) Principal, (3) Asst Principal
(4) Dean of Sch Culture, (2) ELA Coach, (3)

Math Coach, (1) Dean of Students, (2) ELA Coach, (1) Chief Inst. Tech \& Innovation, (1) Dir of Assessment, (1) Dir of PE, (2) Dir of Stud Svcs, (1) Coord of Inst, (1) Dir of Sec Ed, (1) Dir (1) CFO, (1) Comptroller

(1) Student Records Officer, (1) Ops Assoc, (1) HR Complaince Assoc, (1) Payroll Spec, (1) Chief of Staff, (1) Assoc Human Capital, (1) Chief of Staff, (1) Assoc Human Capital, (1) | Facilities, (1) Exec Asst |
| :--- |

(1) Exec Admin Asst, (3) Office Asst, (4) Admin Asst, (3) Receptionists, (1) Office Mngr

| INSTRUCTIONAL PERSONNEL FTE |  |
| :--- | :---: |
|  | Q4 |
|  | Actual |
| Teachers - Regular |  |
| Teachers - SPED |  |
| Substitute Teachers |  |
| Teaching Assistants |  |
| Specialty Teachers |  |
| Aides |  |
| Therapists \& Counselors | 0.0 |
| Other |  |
| TOTAL INSTRUCTIONAL |  |


| Description of Assumptions |
| :--- |
|  |
| (78) Regular, (9) Title I |
| (3) SPED |
| (4) Substitutes |
| (27) Teacher Assistants |
| (4) Art, (7) ESL. (4) Music, (6) PE, (1) Reader |
|  |
| (8) Guidance Counselors, (.5) Nurse |
| Summer Sch, After Sch, Bonus, Other Salaries |
|  |


| NON-INSTRUCTIONAL PERSONNEL FTE |  |
| :--- | :---: |
|  | Q4 |
|  | Actual |
| Nurse |  |
| Librarian |  |
| Custodian |  |
| Security |  |


| Description of Assumptions |
| :--- |
|  |
|  |
|  |
| (16.5) Custodians, (1) Custodian Superv, |
| (1) Security Coordinator, (18) Securities |

:ADEMY CHARTER SCHOOL,



|  | ACADEMY CHARTER SCHOOL, THE <br> Budget / Operating Plan 2019-20 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenue <br> Total Expenses <br> Net Income <br> Actual Student Enrollment | - | $8,878,504$ $\mathbf{7 , 0 9 3 , 7 3 9}$ $\mathbf{1 , 7 8 4 , 7 6 5}$ $\mathbf{1 , 7 0 5}$ | - - - |  | $8,878,504$ $8,642,221$ 236,283 1,705 | - - - | - | $8,878,504$ $9,353,168$ $(474,665)$ 1,705 |
|  | Prior Year Actua 2018-19 <br> Revenue Per Pupil | 1st <br> Original <br> Budget | arter - 7/1 <br> Revised <br> Budget | $9 / 30$ <br> Variance | Original Budget | arter - 10/1 <br> Revised <br> Budget | 12/31 <br> Variance | Original Budget |
| Charter School Program (CSP) Planning \& Implementation |  |  |  | - |  |  | - |  |
| Other |  |  |  | - |  |  | - |  |
| Other |  |  |  | = |  |  | = |  |
| TOTAL REVENUE FROM FEDERAL SOURCES | - | 410,973 | - | - | 410,973 | - | - | 410,973 |
| LOCAL and OTHER REVENUE |  |  |  |  |  |  |  |  |
| Contributions and Donations |  | 62,500 |  | - | 62,500 |  | - | 62,500 |
| Fundraising |  |  |  | - |  |  | - |  |
| Erate Reimbursement |  |  |  | - |  |  | - |  |
| Earnings on Investments |  |  |  | - |  |  | - |  |
| Interest Income |  | 12,500 |  | - | 12,500 |  | - | 12,500 |
| Food Service (Income from meals) |  | 32 |  | - | 32 |  | - | 32 |
| Text Book |  |  |  | - |  |  | - |  |
| OTHER |  | 255 |  | - | 255 |  | - | 255 |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES | - | 75,287 | - | - | 75,287 | - | - | 75,287 |
| TOTAL REVENUE | - | 8,878,504 | - | - | 8,878,504 | - | - | 8,878,504 |


|  |  | ACADEMY CHARTER SCHOOL, THE Budget / Operating Plan 2019-20 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Expenses Net Income Actual Student Enrollment |  | - | $8,878,504$ $7,093,739$ $1,784,765$ 1,705 | $:$ |  | $\begin{array}{r} 8,878,504 \\ 8,642,221 \\ 236,283 \\ 1,705 \end{array}$ |  | - | $\begin{gathered} 8,878,504 \\ 9,353,168 \\ (474,665) \\ 1,705 \end{gathered}$ |
|  |  | Prior Year Actua <br> 2018-19 <br> Revenue Per Pupil | 1st <br> Original <br> Budget | uarter - $7 / 1$ <br> Revised <br> Budget | 9/30 <br> Variance | 2nd Q <br> Original Budget | arter - 10/1 <br> Revised <br> Budget | 12/31 <br> Variance | 3rd C <br> Original <br> Budget |
| EXPENSES |  |  |  |  |  |  |  |  |  |
| Executive Management | 2.00 |  | 108,003 |  |  | 92,574 |  |  | 108,003 |
| Instructional Management | 7.00 |  | 251,034 |  |  | 215,172 |  | - | 251,034 |
| Deans, Directors \& Coordinators | 20.00 |  | 471,169 |  |  | 403,859 |  |  | 471,169 |
| CFO / Director of Finance | 2.00 |  | 78,077 |  |  | 66,923 |  | - | 78,077 |
| Operation / Business Manager | 11.00 |  | 264,558 |  | - | 226,764 |  | - | 264,558 |
| Administrative Staff | 12.00 |  | 171,490 |  | = | 146,991 |  | - | 171,490 |
| TOTAL ADMINISTRATIVE STAFF | 54.00 | - | 1,344,331 | - | - | 1,152,283 | - | - | 1,344,331 |
| INSTRUCTIONAL PERSONNEL COSTS |  |  |  |  |  |  |  |  |  |
| Teachers - Regular | 87.00 |  | 432,024 |  |  | 1,296,072 |  | - | 1,512,083 |
| Teachers - SPED | 3.00 |  | 18,873 |  | - | 56,618 |  | - | 66,054 |
| Substitute Teachers | 4.00 |  | 15,371 |  | - | 46,113 |  | - | 53,798 |
| Teaching Assistants | 27.00 |  | 82,351 |  | - | 247,053 |  | - | 288,228 |
| Specialty Teachers | 28.00 |  | 135,765 |  |  | 407,296 |  | - | 475,179 |
| Aides |  |  |  |  |  |  |  | - |  |
| Therapists \& Counselors | 8.50 |  | 48,639 |  |  | 145,916 |  | - | 170,235 |
| Other |  |  | 278,012 |  | = | 278,012 |  | - | 278,012 |
| TOTAL INSTRUCTIONAL | 157.50 |  | 1,011,034 | - | - | 2,477,078 | - | - | 2,843,589 |
| NON-INSTRUCTIONAL PERSONNEL COSTS |  |  |  |  |  |  |  |  |  |
| Nurse | - |  |  |  | - |  |  | - |  |
| Librarian |  |  |  |  |  |  |  | - |  |
| Custodian | 19.50 |  | 188,192 |  | - | 161,307 |  | - | 188,192 |
| Security | 19.00 |  | 205,664 |  | - | 176,283 |  | - | 205,664 |
| Other | 17.50 |  | 199,888 |  | = | 171,332 |  | $=$ | 199,888 |
| TOTAL NON-INSTRUCTIONAL | 56.00 | - | 593,743 | - | - | 508,923 | - | - | 593,743 |
| SUBTOTAL PERSONNEL SERVICE COSTS | 267.50 | - | 2,949,108 | - |  | 4,138,284 | - | - | 4,781,663 |
| PAYROLL TAXES AND BENEFITS |  |  |  |  |  |  |  |  |  |
| Payroll Taxes <br> Fringe / Employee Benefits |  |  | 250,674 |  | - | 351,754 |  | - | 406,441 |
|  |  |  | 616,805 |  | - | 616,805 |  | - | 616,805 |



|  | ACADEMY CHARTER SCHOOL, THE Budget / Operating Plan 2019-20 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenue <br> Total Expenses <br> Net Income <br> Actual Student Enrollment | - | $8,878,504$ $\mathbf{7 , 0 9 3}, 739$ $\mathbf{1 , 7 8 4 , 7 6 5}$ $\mathbf{1 , 7 0 5}$ | - - - |  | $8,878,504$ $8,642,221$ 236,283 1,705 | - <br> - <br> - | - - - | $8,878,504$ $9,353,168$ $(474,665)$ 1,705 |
|  | Prior Year Actua 2018-19 <br> Revenue Per Pupil | Original Budget | uarter - 7/1 <br> Revised <br> Budget | $9 / 30$ <br> Variance | Original Budget | arter - 10/1 <br> Revised Budget | $12 / 31$ <br> Variance | Original <br> Budget |
| SCHOOL OPERATIONS |  |  |  |  |  |  |  |  |
| Board Expenses |  | 7,500 |  | - | 7,500 |  | - | 7,500 |
| Classroom / Teaching Supplies \& Materials |  | 78,000 |  | - | 78,000 |  | - | 78,000 |
| Special Ed Supplies \& Materials |  |  |  | - |  |  | - |  |
| Textbooks / Workbooks |  | 62,500 |  | - | 62,500 |  | - | 62,500 |
| Supplies \& Materials other |  |  |  | - |  |  | - |  |
| Equipment / Furniture |  | 105,000 |  | - | 105,000 |  | - | 105,000 |
| Telephone |  | 30,000 |  | - | 30,000 |  | - | 30,000 |
| Technology |  | 15,000 |  | - | 15,000 |  | - | 15,000 |
| Student Testing \& Assessment |  | 30,000 |  | - | 30,000 |  | - | 30,000 |
| Field Trips |  | 6,000 |  | - | 18,000 |  | - | 18,000 |
| Transportation (student) |  | 2,000 |  | - | 6,000 |  | - | 6,000 |
| Student Services - other |  | 32,000 |  | - | 96,000 |  | - | 96,000 |
| Office Expense |  | 35,000 |  | - | 35,000 |  | - | 35,000 |
| Staff Development |  | 115,000 |  | - | 115,000 |  | - | 115,000 |
| Staff Recruitment |  | 7,500 |  | - | 7,500 |  | - | 7,500 |
| Student Recruitment / Marketing |  | 12,500 |  | - | 12,500 |  | - | 12,500 |
| School Meals / Lunch |  | 7,500 |  | - | 7,500 |  | - | 7,500 |
| Travel (Staff) |  | 17,500 |  | - | 17,500 |  | - | 17,500 |
| Fundraising |  |  |  | - |  |  | - |  |
| Other |  | 47,500 |  | - | 47,500 |  | - | 47,500 |
| TOTAL SCHOOL OPERATIONS | - | 610,500 | - | - | 690,500 | - | - | 690,500 |
| FACILITY OPERATION \& MAINTENANCE |  |  |  |  |  |  |  |  |
| Insurance |  | 127,519 |  | - | 127,519 |  | - | 127,519 |
| Janitorial |  | 40,000 |  | - | 40,000 |  | - | 40,000 |
| Building and Land Rent / Lease / Facility Finance Interest |  | 1,168,128.7 |  | - | 1,168,128.7 |  | - | 1,168,128.7 |
| Repairs \& Maintenance |  | 132,500 |  | - | 132,500 |  | - | 132,500 |
| Equipment / Furniture |  | 10,000 |  | - | 10,000 |  | - | 10,000 |
| Security |  |  |  | - |  |  | - |  |
| Utilities |  | 142,500 |  | - | 142,500 |  | - | 142,500 |
| TOTAL FACILITY OPERATION \& MAINTENANCE | - | 1,620,648 | - | - | 1,620,648 | - | - | 1,620,648 |
| DEPRECIATION \& AMORTIZATION |  | 585,000 |  | - | 585,000 |  | - | 585,000 |
| RESERVES / CONTINGENCY |  | 585,000 |  | - | 585,000 |  | - | 585,000 |
| DEFERRED RENT |  |  |  | - |  |  | - |  |


|  | ACADEMY CHARTER SCHOOL, THE Budget / Operating Plan 2019-20 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenue <br> Total Expenses <br> Net Income <br> Actual Student Enrollment |  | 8,878,504 <br> 1,784,765 <br> 1,705 | : |  | $8,878,504$$8,642,221$236,2831,705 | - |  | 8,878,504 9,353,168 $(474,665)$ 1,705 |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  | Prior Year Actua | 1st | uarter - 7/1 |  | 2nd Q | arter - 10/1 | 12/31 | 3rd C |
|  | Revenue Per Pupil | Original <br> Budget | Revised Budget | Variance | Original <br> Budget | Revised Budget | Variance | Original <br> Budget |
| total expenses | $=$ | 7,093,739 | $=$ |  | 8,642,221 | $=$ |  | 9,353,168 |
| Net income | $=$ | 1,784,765 | $=$ |  | 236,283 | - |  | (474,665) |


|  | ACADEMY CHARTER SCHOOL, THE <br> Budget / Operating Plan 2019-20 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenue <br> Total Expenses <br> Net Income <br> Actual Student Enrollment | - | $8,878,504$ $7,093,739$ $\mathbf{1 , 7 8 4 , 7 6 5}$ $\mathbf{1 , 7 0 5}$ | - |  | $8,878,504$ $8,642,221$ 236,283 1,705 |  | - - - | $8,878,504$ $9,353,368 \mathrm{C}$ (474,665) 1,705 |
|  | Prior Year Actua <br> 2018-19 Revenue Per Pupil | 1st Original Budget | arter - 7/1 <br> Revised <br> Budget | $9 / 30$ <br> Variance | 2nd <br> Original <br> Budget | arter - 10/1 <br> Revised <br> Budget | $12 / 31$ <br> Variance | Original Budget |
| ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: | - | 25 | - | - | 25 | - | - | 25 |
| HEMPSTEAD UFSD | - | 1,284 | - | - | 1,284 | - | - | 1,284 |
| UNIONDALE UFSD | - | 171 | - | - | 171 | - | - | 171 |
| ROOSEVELT UFSD | - | 83 | - | - | 83 | - | - | 83 |
| NYC CHANCELLOR'S OFFICE | - | 40 | - | - | 40 | - | - | 40 |
| WESTBURY UFSD | - | 22 | - | - | 22 | - | - | 22 |
| AMITYVILLE UFSD | - | 18 | - | - | 18 | - | - | 18 |
| BALDWIN UFSD | - | 14 | - | - | 14 | - | - | 14 |
| FREEPORT UFSD | - | 12 | - | - | 12 | - | - | 12 |
| MALVERNE UFSD | - | 12 | - | - | 12 | - | - | 12 |
| ELMONT UFSD | - | 6 | - | - | 6 | - | - | 6 |
| SEWANHAKA CENTRAL HS DISTRICT | - | 6 | - | - | 6 | - | - | 6 |
| WEST HEMPSTEAD UFSD | - | 6 | - | - | 6 | - | - | 6 |
| LONG BEACH CITY SD | - | 5 | - | - | 5 | - | - | 5 |
| WYANDANCH UFSD | - | 4 | - | - | 4 | - | - | 4 |
| VALLEY STREAM 13 UFSD | - | 3 | - | - | 3 | - | - | 3 |
| ALL OTHER School Districts: ( Weighted Avg ) | - | 18 | - | - | 18 | - | - | 18 |
| TOTAL ENROLLMENT | $=$ | 1,705 | $=$ | $=$ | 1,705 | $=$ | $=$ | 1,705 |
|  |  |  |  |  |  |  |  |  |
| REVENUE PER PUPIL | $=$ | 5,207 | $=$ | $=$ | 5,207 | $=$ | $=$ | 5,207 |
|  |  |  |  |  |  |  |  |  |
| EXPENSES PER PUPIL | - | 4,161 | - | - | 5,069 | - | - | 5,486 |





| Total Revenue |  | - |  | 8,878,499 | - - |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Expenses Net Income Actual Student Enrollment |  | - |  | 10,719,234 | - | - |
|  |  | - |  | $(1,840,736)$ | - | - |
|  |  | - |  | 1,705 | - | - |
|  |  | Ruarter-1/1-3/31 |  | 4th Quarter - 4/1-6/30 |  |  |
|  |  | Revised Budget | Variance | Original Budget | Revised Budget | Variance |
| Retirement / Pension TOTAL PAYROLL TAXES AND BENEFITS |  |  | - | 119,547 |  | - |
|  |  | - | - | 1,243,874 | - | - |
| TOTAL PERSONNEL SERVICE COSTS | 267.50 | - | - | 7,214,713 | - | - |
| CONTRACTED SERVICES |  |  |  |  |  |  |
| Accounting / Audit |  |  | - | 52,000 |  | - |
| Legal |  |  | - | 17,500 |  | - |
| Management Company Fee |  |  | - |  |  | - |
| Nurse Services |  |  | - |  |  | - |
| Food Service / School Lunch |  |  | - | 231,624 |  | - |
| Payroll Services |  |  | - |  |  | - |
| Special Ed Services |  |  | - |  |  | - |
| Titlement Services (i.e. Title I) |  |  | - | 6,000 |  | - |
| Other Purchased / Professional / Consulting |  |  | = | 301,250 |  | $=$ |
| TOTAL CONTRACTED SERVICES |  | - | - | 608,374 | - | - |


| Total Revenue <br> Total Expenses <br> Net Income <br> Actual Student Enrollment |  | - | 8,878,499 | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | - | 10,719,234 | - |  |
|  |  | - - | $(1,840,736)$ | - - |  |
|  |  | - | 1,705 | - | - |
|  | 2uarter - 1/1-3/31 |  | 4th Quarter - 4/1-6/30 |  |  |
|  | Revised Budget | Variance | Original Budget | Revised Budget | Variance |
| SCHOOL OPERATIONS |  |  |  |  |  |
| Board Expenses |  | - | 7,500 |  | - |
| Classroom / Teaching Supplies \& Materials |  | - | 78,000 |  | - |
| Special Ed Supplies \& Materials |  | - |  |  | - |
| Textbooks / Workbooks |  | - | 62,500 |  | - |
| Supplies \& Materials other |  | - |  |  | - |
| Equipment / Furniture |  | - | 105,000 |  | - |
| Telephone |  | - | 30,000 |  | - |
| Technology |  | - | 15,000 |  | - |
| Student Testing \& Assessment |  | - | 30,000 |  | - |
| Field Trips |  | - | 18,000 |  | - |
| Transportation (student) |  | - | 6,000 |  | - |
| Student Services - other |  | - | 96,000 |  | - |
| Office Expense |  | - | 35,000 |  | - |
| Staff Development |  | - | 115,000 |  | - |
| Staff Recruitment |  | - | 7,500 |  | - |
| Student Recruitment / Marketing |  | - | 12,500 |  | - |
| School Meals / Lunch |  | - | 7,500 |  | - |
| Travel (Staff) |  | - | 17,500 |  | - |
| Fundraising |  | - |  |  | - |
| Other |  | - | 47,500 |  | - |
| TOTAL SCHOOL OPERATIONS | - | - | 690,500 |  | - |
| FACILITY OPERATION \& MAINTENANCE |  |  |  |  |  |
| Insurance |  | - | 127,519 |  | - |
| Janitorial |  | - | 40,000 |  | - |
| Building and Land Rent / Lease / Facility Finance Interest |  | - | 1,168,128.7 |  | - |
| Repairs \& Maintenance |  | - | 132,500 |  | - |
| Equipment / Furniture |  | - | 10,000 |  | - |
| Security |  | - |  |  | - |
| Utilities |  | - | 142,500 |  | - |
| TOTAL FACILITY OPERATION \& MAINTENANCE | - | - | 1,620,648 | - | - |
| DEPRECIATION \& AMORTIZATIONRESERVES / CONTINGENCYDEFERRED RENT |  |  |  |  |  |
|  |  | - | 585,000 |  | - |
|  |  | - |  |  | - |
|  |  | - |  |  | - |



| Total Revenue <br> Total Expenses <br> Net Income <br> Actual Student Enrollment | Ruarter - 1/1-3/31 |  | $8,878,499$  <br> $10,719,234$  <br> $(1,840,736)$  <br>  1,705 | - - - - | - - - - |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Ruarter-1/1-3/31 <br> Revised Budget Variance |  | Original <br> Budget | arter - 4/1 - <br> Revised <br> Budget | $3 / 30$ <br> Variance |
| ENROLLMENT - *School Districts Are Linked To Above Entries*$\begin{aligned} & \text { Number of Districts: }\end{aligned}$ |  |  |  |  |  |
| Number of Districts: | - | - | 25 | - | - |
| HEMPSTEAD UFSD | - | - | 1,284 | - | - |
| UNIONDALE UFSD | - | - | 171 | - | - |
| ROOSEVELT UFSD | - | - | 83 | - | - |
| NYC CHANCELLOR'S OFFICE | - | - | 40 | - | - |
| WESTBURY UFSD | - | - | 22 | - | - |
| AMITYVILLE UFSD | - | - | 18 | - | - |
| BALDWIN UFSD | - | - | 14 | - | - |
| FREEPORT UFSD | - | - | 12 | - | - |
| MALVERNE UFSD | - | - | 12 | - | - |
| ELMONT UFSD | - | - | 6 | - | - |
| SEWANHAKA CENTRAL HS DISTRICT | - | - | 6 | - | - |
| WEST HEMPSTEAD UFSD | - | - | 6 | - | - |
| LONG BEACH CITY SD | - | - | 5 | - | - |
| WYANDANCH UFSD | - | - | 4 | - | - |
| VALLEY STREAM 13 UFSD | - | - | 3 | - | - |
| ALL OTHER School Districts: ( Weighted Avg ) | - | - | 18 | - | - |
| TOTAL ENROLLMENT | $=$ | $=$ | 1,705 | - | $=$ |
| REVENUE PER PUPIL <br> EXPENSES PER PUPIL |  |  |  |  |  |
|  |  |  |  |  |  |
|  | - | - | 6,287 | - | - |



|  | ACADEMY CHARTER SCHOOL, THE\||2019-20 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| Total Revenue | 35,514,010 | 35,514,010 | - | 35,514,010 | 35,514,010 | DESCRIPTION OF ASSUMPTIONS |
| Total Expenses <br> Net Income | $\begin{gathered} 35,808,363 \\ \hline \end{gathered}$ | $\begin{gathered} 35,808,363 \\ (294,353) \end{gathered}$ |  | $(35,808,363)$ $(294,353)$ | $\begin{array}{r} (35,808,363) \\ (294,353) \end{array}$ |  |
|  |  | Total Year |  | VARIA | ANCE |  |
|  | Original <br> Budget | Revised Budget | Variance | Original Budget vs. PY Budget | Revised Budget vs. PY Budget |  |
| Charter School Program (CSP) Planning \& Implementation | Budget | - | - | Pudget | Pr |  |
| Other | - | - | - | - | - |  |
| Other | = | = | - | = | = |  |
| TOTAL REVENUE FROM FEDERAL SOURCES | 1,643,893 | 1,643,893 | - | 1,643,893 | 1,643,893 |  |
| LOCAL and OTHER REVENUE |  |  |  |  |  |  |
| Contributions and Donations | 250,000 | 250,000 | - | 250,000 | 250,000 |  |
| Fundraising | - | - | - | - | - |  |
| Erate Reimbursement | - | - | - | - | - |  |
| Earnings on Investments | - | - | - | - | - |  |
| Interest Income | 50,000 | 50,000 | - | 50,000 | 50,000 |  |
| Food Service (Income from meals) | 127 | 127 | - | 127 | 127 |  |
| Text Book | - | - | - | - | - |  |
| OTHER | 1,020 | 1,020 | - | 1,020 | 1,020 |  |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES | 301,147 | 301,147 | - | 301,147 | 301,147 |  |
| total revenue | 35,514,010 | 35,514,010 | = | -30,014,010 | 30,014,010 |  |







|  | ACADEMY CHARTER SCHOOL, THE <br> Budget / Operating Plan 2019-20 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenue |  | 8,878,504 | - |  | 8,878,504 | - |  | 8,878,504 |
| Total Expenses <br> Net Income <br> Actual Student Enrollment | - | $\begin{array}{r} 7,093,739 \\ 1,784,765 \\ 1,705 \end{array}$ | $\stackrel{-}{-}$ |  | $8,642,221$ 236,283 1,705 | - | - | $9,353,168$ $(474,665)$ 1,705 |
|  | Prior Year Actua <br> 2018-19 Revenue Per Pupil | 1stOriginal <br> Budget | arter - 7/1 <br> Revised <br> Budget | $9 / 30$ <br> Variance | 2nd Q <br> Original Budget | arter - 10/1 <br> Revised <br> Budget | $12 / 31$ <br> Variance | Original Budget |
| CASH FLOW ADJUSTMENTS |  |  |  |  |  |  |  |  |
| OPERATING ACTIVITIES \{enter descriptions below\} |  |  |  |  |  |  |  |  |
| Example - Add Back Depreciation | - | 550,000 | - | - | 550,000 | - | - | 550,000 |
| Other | - | - | - | - | - | - | - | - |
| Total Operating Activities | - | 550,000 | - | - | 550,000 | - | - | 550,000 |
| INVESTMENT ACTIVITIES \{enter descriptions below\} |  |  |  |  |  |  |  |  |
| Example - Subtract Property and Equipment Expenditures | - | $(107,500)$ | - | - | $(107,500)$ | - | - | $(107,500)$ |
| Other | - | - | - | - | - | - | - | - |
| Total Investment Activities | - | $(107,500)$ | - | - | $(107,500)$ | - | - | $(107,500)$ |
| FINANCING ACTIVITIES \{enter descriptions below\} |  |  |  |  |  |  |  |  |
| Example - Add Expected Proceeds from a Loan or Line of Credit | - | $(214,687)$ | - | - | $(214,687)$ | - | - | $(214,687)$ |
| Other | - | - | - | - | - | - | - | - |
| Total Financing Activities | - | $(214,687)$ | - | - | $(214,687)$ | - | - | $(214,687)$ |
|  |  |  |  |  |  |  |  |  |
| Total Cash Flow Adjustments | - | 227,813 | - | - | 227,813 | - | - | 227,813 |
| NET INCOME | - | 2,012,578 | - | - | 464,096 | - | - | $(246,851)$ |
|  |  |  |  |  |  |  |  |  |
| Beginning Cash Balance | 6,420,489 | 6,420,489 | - | - | 8,433,067 | - | - | 8,897,163 |
|  |  |  |  |  |  |  |  |  |
| ENDING CASH BALANCE | 6,420,489 | 8,433,067 | - | - | 8,897,163 | - | - | 8,650,311 |




## ACADEMY CHARTER SCHOOL, THE

ALANCE SHEET

2019-20
Please enter balance sheet data for the Ed Corp Academy Charter School, The (Combined) only on thistemplate.
The balance sheet should include data for allcharterschools operated by the Ed Corp.

ASSETS

## CURRENT ASSETS

Cash and cash equivalents
Grants and contracts receivable
Accounts receivables
Prepaid Expenses
Contributions and other receivables
TOTAL CURRENT ASSETS

PROPERTY, BUILDING AND EQUIPMENT, net
OTHER ASSETS

TOTAL ASSETS

| Prior Year | Q1 <br> 2018-19 | Q2 | Q3 | Q4 |
| :---: | :---: | :---: | :---: | :---: |
|  | As of $9 / 30$ | As of $12 / 31$ | As of $3 / 31$ | As of $6 / 30$ |


$\qquad$




## LIABILITIES AND NET ASSETS

## CURRENT LIABILITIES

Accounts payable and accrued expenses
Accrued payroll and benefits
Deferred Revenue
Current maturities of long-term debt
Short Term Debt - Bonds, Notes Payable
Other
TOTAL CURRENT LIABILITIES

LONG-TERM DEBT and NOTES PAYABLE, net current maturities

TOTAL LIABILITIES

NET ASSETS
Unrestricted
Temporarily restricted





|  |  |  |  |  | ACADEMY CHARTER SCHOC <br> Budget / Operating Pla |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 2019-20 |  |  |
| Total Revenue | - | 8,878,504 | - | - | 8,878,504 | - | - |
| Total Expenses | - | 7,093,739 | - | - | 8,642,221 | - | - |
| Net Income | - | 1,784,765 | - | - | 236,283 | - | - |
| Actual Student Enrollment | - | 1,705 | - | - | 1,705 | - | - |
|  | 1st Quarter - 7/1-9/30 |  |  | 2nd Quarter - 10/1-12/31 |  |  |  |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual $\begin{gathered}\text { Current } \\ \text { Budget }\end{gathered}$ |  |  | Actual | Current <br> Budget | Variance | 3rd CActual |
|  |  |  |  |  |  |  |  |
| CONTRACTED SERVICES |  |  |  |  |  |  |  |
| Accounting / Audit |  | - | - |  | - | - |  |
| Legal |  | 17,500 | - |  | 17,500 | - |  |
| Management Company Fee |  | - | - |  | - | - |  |
| Nurse Services |  | - | - |  | - | - |  |
| Food Service / School Lunch |  | 77,208 | - |  | 231,624 | - |  |
| Payroll Services |  | - | - |  | - | - |  |
| Special Ed Services |  | - | - |  | - | - |  |
| Titlement Services (i.e. Title I) |  | 6,000 | - |  | 6,000 | - |  |
| Other Purchased / Professional / Consulting |  | 301,250 | - |  | 301,250 | - |  |
| TOTAL CONTRACTED SERVICES | - | 401,958 | - | - | 556,374 | - | - |

ACADEMY CHARTER SCHOC
Budget / Operating Pla

## 2019-20

| Total Revenue <br> Total Expenses <br> Net Income <br> Actual Student Enrollment | - | $\begin{array}{r} 8,878,504 \\ 7,093,739 \\ 1,784,765 \\ 1,705 \\ \hline \end{array}$ |  | - | $\begin{array}{r} 8,878,504 \\ 8,642,221 \\ 236,283 \\ 1,705 \\ \hline \end{array}$ |  | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Quarter - 7/1-9/30 |  |  | 2nd Quarter - 10/1-12/31 |  |  | 3rdC <br> Actual |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual | Current Budget | Variance | Actual | Current <br> Budget | Variance |  |
| SCHOOL OPERATIONS |  |  |  |  |  |  |  |
| Board Expenses |  | 7,500 | - |  | 7,500 | - |  |
| Classroom / Teaching Supplies \& Materials |  | 78,000 | - |  | 78,000 | - |  |
| Special Ed Supplies \& Materials |  | - | - |  | - | - |  |
| Textbooks / Workbooks |  | 62,500 | - |  | 62,500 | - |  |
| Supplies \& Materials other |  | - | - |  | - | - |  |
| Equipment / Furniture |  | 105,000 | - |  | 105,000 | - |  |
| Telephone |  | 30,000 | - |  | 30,000 | - |  |
| Technology |  | 15,000 | - |  | 15,000 | - |  |
| Student Testing \& Assessment |  | 30,000 | - |  | 30,000 | - |  |
| Field Trips |  | 6,000 | - |  | 18,000 | - |  |
| Transportation (student) |  | 2,000 | - |  | 6,000 | - |  |
| Student Services - other |  | 32,000 | - |  | 96,000 | - |  |
| Office Expense |  | 35,000 | - |  | 35,000 | - |  |
| Staff Development |  | 115,000 | - |  | 115,000 | - |  |
| Staff Recruitment |  | 7,500 | - |  | 7,500 | - |  |
| Student Recruitment / Marketing |  | 12,500 | - |  | 12,500 | - |  |
| School Meals / Lunch |  | 7,500 | - |  | 7,500 | - |  |
| Travel (Staff) |  | 17,500 | - |  | 17,500 | - |  |
| Fundraising |  | - | - |  | - | - |  |
| Other |  | 47,500 | - |  | 47,500 | - |  |
| TOTAL SCHOOL OPERATIONS | - | 610,500 | - | - | 690,500 | - | - |
| FACILITY OPERATION \& MAINTENANCE |  |  |  |  |  |  |  |
| Insurance |  | 127,519 | - |  | 127,519 | - |  |
| Janitorial |  | 40,000 | - |  | 40,000 | - |  |
| Building and Land Rent / Lease / Facility Finance Interest |  | 1,168,129 | - |  | 1,168,129 | - |  |
| Repairs \& Maintenance |  | 132,500 | - |  | 132,500 | - |  |
| Equipment / Furniture |  | 10,000 | - |  | 10,000 | - |  |
| Security |  | - | - |  | - | - |  |
| Utilities |  | 142,500 | - |  | 142,500 | - |  |
| TOTAL FACILITY OPERATION \& MAINTENANCE | - | 1,620,648 | - | - | 1,620,648 | - | - |
| DEPRECIATION \& AMORTIZATION |  | 585,000 | - |  | 585,000 | - |  |
| RESERVES / CONTINGENCY |  | - | - |  | - | - |  |
| DEFERRED RENT |  | - | - |  | - | - |  |


|  |  |  |  |  | ACADEMY CHARTER SCHOC <br> Budget / Operating Pla |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 2019-20 |  |  |
| Total Revenue | - | 8,878,504 | - | - | 8,878,504 |  | - |
| Total Expenses |  | 7,093,739 | - | - | 8,642,221 | - | - |
| Net Income | - | 1,784,765 | - | - | 236,283 | - | - |
| Actual Student Enrollment | - | 1,705 | - | - | 1,705 | - | - |
|  | 1st Quarter -7/1-9/30 |  |  | 2nd Quarter - 10/1-12/31 |  |  | 3rdC |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |  |  |  |  |  |  |  |
|  | Actual | Current Budget | Variance | Actual | Current Budget | Variance | Actual |
| TOTAL EXPENSES | = | 7,093,739 | = | = | 8,642,221 | - | = |
| NET INCOME | - | 1,784,765 | $=$ | - | 236,283 | - | - |







|  | $\begin{aligned} & \text { دL, THE } \\ & \text { n } \end{aligned}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenue | 8,878,504 | - | - | 8,878,499 | - |
| Total Expenses | 9,353,168 | - |  | 10,719,234 | - |
| Net Income | $(474,665)$ | - |  | $(1,840,736)$ | - |
| Actual Student Enrollment | 1,705 | - | - | 1,705 | - |
|  | 2uarter-1/1- | /31 | 4th | uarter - 4/1- | /30 |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Current Budget | Variance | Actual | Current <br> Budget | Variance |
| SCHOOL OPERATIONS |  |  |  |  |  |
| Board Expenses | 7,500 | - |  | 7,500 | - |
| Classroom / Teaching Supplies \& Materials | 78,000 | - |  | 78,000 | - |
| Special Ed Supplies \& Materials | - | - |  | - | - |
| Textbooks / Workbooks | 62,500 | - |  | 62,500 | - |
| Supplies \& Materials other | - | - |  | - | - |
| Equipment / Furniture | 105,000 | - |  | 105,000 | - |
| Telephone | 30,000 | - |  | 30,000 | - |
| Technology | 15,000 | - |  | 15,000 | - |
| Student Testing \& Assessment | 30,000 | - |  | 30,000 | - |
| Field Trips | 18,000 | - |  | 18,000 | - |
| Transportation (student) | 6,000 | - |  | 6,000 | - |
| Student Services - other | 96,000 | - |  | 96,000 | - |
| Office Expense | 35,000 | - |  | 35,000 | - |
| Staff Development | 115,000 | - |  | 115,000 | - |
| Staff Recruitment | 7,500 | - |  | 7,500 | - |
| Student Recruitment / Marketing | 12,500 | - |  | 12,500 | - |
| School Meals / Lunch | 7,500 | - |  | 7,500 | - |
| Travel (Staff) | 17,500 | - |  | 17,500 | - |
| Fundraising | - | - |  | - | - |
| Other | 47,500 | - |  | 47,500 | - |
| TOTAL SCHOOL OPERATIONS | 690,500 | - | - | 690,500 | - |
| FACILITY OPERATION \& MAINTENANCE |  |  |  |  |  |
| Insurance | 127,519 | - |  | 127,519 | - |
| Janitorial | 40,000 | - |  | 40,000 | - |
| Building and Land Rent / Lease / Facility Finance Interest | 1,168,129 | - |  | 1,168,129 | - |
| Repairs \& Maintenance | 132,500 | - |  | 132,500 | - |
| Equipment / Furniture | 10,000 | - |  | 10,000 | - |
| Security | - | - |  | - | - |
| Utilities | 142,500 | - |  | 142,500 | - |
| TOTAL FACILITY OPERATION \& MAINTENANCE | 1,620,648 | - | - | 1,620,648 | - |
| DEPRECIATION \& AMORTIZATION | 585,000 | - |  | 585,000 | - |
| RESERVES / CONTINGENCY | - | - |  | - | - |
| DEFERRED RENT | - | - |  | - | - |









|  |  |  |  |  | ACADEMY CHARTER SCHOOL, THE Budget / Operating Plan |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019-20 |  |  |  |  |  |  |  |
| Total Revenue |  |  |  | 35,514,010 | (35,514,010) | - | - | 35,514,0 |
| Total Expenses | - | - | - | 35,808,363 | 35,808,363 | - | - | 35,808,3 |
| Net Income | - | - | - | $(294,353)$ | 294,353 | - |  | (294,3 |
| Actual Student Enrollment | - | - | - |  |  | - | - |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | TOTALS | ND VARIAN | E ANALYS |  |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual | Current <br> Budget <br> (Current <br> Quarter) | Actual vs. Current Budget | Current <br> Budget - TY | Actual vs. Current Budget TY | Original <br> Budget <br> (Current <br> Quarter) | Actual vs. Original Budget | Origin Budget |
| TOTAL EXPENSES | = | = | = | 35,808,363 | 35,808,363 | = | = | 35,808,3 |
| NET INCOME | - | - | $=$ | $(294,353)$ | 294,353 | - | - | (294,3 |



| Total Revenue <br> Total Expenses <br> Net Income <br> Actual Student Enrollment |  | $\begin{array}{\|c\|} (35,514,010) \\ 35,808,363 \\ 294,353 \end{array}$ | - <br> - <br> - <br> - | - |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total Analysis' Section is Based on LAST ACTUAL Quarter Com | nd Variance pleted | Actual VS. Original Budget TY | PY Actual (PY TY <br> / No. of COMPLETED Actual CY | ```Actual CY vs. Actual PY``` |
| REVENUE <br> REVENUES FROM STATE SOURCES 2019-20 <br> Per Pupil Revenue |  |  |  |  |
| HEMPSTEAD UFSD | 19,578 | $)^{(20,100,4<1}$ | - | - |
| UNIONDALE UFSD | 21,983 | $(3,759,752)$ | - | - |
| ROOSEVELT UFSD | 18,225 | $(1,513,040)$ | - | - |
| NYC CHANCELLOR'S OFFICE | 16,150 | $(644,547)$ | - | - |
| WESTBURY UFSD | 20,991 | $(455,505)$ | - | - |
| AMITYVILLE UFSD | 19,117 | $(344,680)$ | - | - |
| BALDWIN UFSD | 16,833 | $(241,217)$ | - | - |
| FREEPORT UFSD | 17,468 | $(206,122)$ | - | - |
| MALVERNE UFSD | 22,175 | $(255,234)$ | - | - |
| ELMONT UFSD | 15,908 | $(100,698)$ | - | - |
| SEWANHAKA CENTRAL HS DISTRICT | 14,022 | $(88,759)$ | - | - |
| WEST HEMPSTEAD UFSD | 17,513 | $(105,253)$ | - | - |
| LONG BEACH CITY SD | 23,822 | $(120,539)$ | - | - |
| WYANDANCH UFSD | 18,331 | $(75,890)$ | - | - |
| VALLEY STREAM 13 UFSD | 16,972 | $(58,553)$ | - | - |
| ALL OTHER School Districts: ( Count = 10 ) | 18,580 | $(340,759)$ | - | - |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) | 19,618 | $(33,448,970$ | - | - |
| Special Education Revenue |  | $(120,000)$ | - | - |
| Grants |  |  |  |  |
| Stimulus |  | - | - | - |
| DYCD (Department of Youth and Community Development) |  | - | - | - |
| Other |  | - | - | - |
| NYC DoE Rental Assistance |  | - | - | - |
| Other |  | - | - | - |
| TOTAL REVENUE FROM STATE SOURCES |  | (33,568,970 | - | - |
| REVENUE FROM FEDERAL FUNDING |  |  |  |  |
| IDEA Special Needs |  | - | - | - |
| Title I |  | $(329,476)$ | - | - |
| Title Funding - Other |  | $(16,190)$ | - | - |
| School Food Service (Free Lunch) |  | $(1,298,227)$ | - | - |
| Grants |  |  |  |  |
| Charter School Program (CSP) Planning \& Implementation |  | - | - | - |
| Other Page 59 | of 66 | - | - | - |




EXPENSES
ADMINISTRATIVE STAFF PERSONNEL COSTS
Executive Management
Instructional Management
Deans, Directors \& Coordinators
CFO / Director of Finance
Operation / Business Manager
Administrative Staff
TOTAL ADMINISTRATIVE STAFF
INSTRUCTIONAL PERSONNEL COSTS
Teachers - Regular
Teachers - SPED
Substitute Teachers
Teaching Assistants
Specialty Teachers
Aides
Therapists \& Counselors
Other
TOTAL INSTRUCTIONAL
NON-INSTRUCTIONAL PERSONNEL COSTS
Nurse
Librarian
Custodian
Security
Other
TOTAL NON-INSTRUCTIONAL
SUBTOTAL PERSONNEL SERVICE COSTS
PAYROLL TAXES AND BENEFITS
Payroll Taxes
Fringe / Employee Benefits
Retirement / Pension
TOTAL PAYROLL TAXES AND BENEFITS
TOTAL PERSONNEL SERVICE COSTS

Quarter 0
No. of Positions


| 401,154 | - | - |
| ---: | ---: | ---: |
| 932,413 | - | - |
| $1,750,055$ | - | - |
| 290,000 | - | - |
| 982,644 | - | - |
| 636,961 | - | - |
| $4,993,228$ | - | - |


| $5,616,310$ | - | - |
| ---: | ---: | ---: |
| 245,343 | - | - |
| 199,821 | - | - |
| $1,070,562$ | - | - |
| $1,764,950$ | - | - |
| - | - | - |
| 632,301 | - | - |
| $1,112,048$ | - | - |
| $10,641,335$ | - | - |



| - | - | - |
| ---: | ---: | ---: |
| - | - | - |
| 698,997 | - | - |
| 763,894 | - | - |
| 742,440 | - | - |
| $2,205,331$ | - | - |
| 17839,894 | - | - |


| Total Revenue <br> Total Expenses <br> Net Income <br> Actual Student Enrollment | $\begin{array}{\|c\|} \hline(35,514,010) \\ 35,808,363 \\ 294,353 \\ \hline \end{array}$ | - | - |
| :---: | :---: | :---: | :---: |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual vs. Original Budget TY | PY Actual (PY TY / No. of COMPLETED Actual CY | Actual CY vs. <br> Actual PY |
| CONTRACTED SERVICES |  |  |  |
| Accounting / Audit | 52,000 | - | - |
| Legal | 70,000 | - | - |
| Management Company Fee | - | - | - |
| Nurse Services | - | - | - |
| Food Service / School Lunch | 772,079 | - | - |
| Payroll Services | - | - | - |
| Special Ed Services | - | - | - |
| Titlement Services (i.e. Title I) | 24,000 | - | - |
| Other Purchased / Professional / Consulting | 1,205,000 | - | - |
| TOTAL CONTRACTED SERVICES | 2,123,079 | - | - |


| Total Revenue <br> Total Expenses <br> Net Income <br> Actual Student Enrollment | $\begin{array}{\|c\|} \hline(35,514,010) \\ 35,808,363 \\ 294,353 \\ \hline \end{array}$ | - | - |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual vs. Original Budget TY | PY Actual (PY TY / No. of COMPLETED Actual CY | Actual CY vs. <br> Actual PY |
| SCHOOL OPERATIONS |  |  |  |
| Board Expenses | 30,000 | - | - |
| Classroom / Teaching Supplies \& Materials | 312,000 | - | - |
| Special Ed Supplies \& Materials | - | - | - |
| Textbooks / Workbooks | 250,000 | - | - |
| Supplies \& Materials other | - | - | - |
| Equipment / Furniture | 420,000 | - | - |
| Telephone | 120,000 | - | - |
| Technology | 60,000 | - | - |
| Student Testing \& Assessment | 120,000 | - | - |
| Field Trips | 60,000 | - | - |
| Transportation (student) | 20,000 | - | - |
| Student Services - other | 320,000 | - | - |
| Office Expense | 140,000 | - | - |
| Staff Development | 460,000 | - | - |
| Staff Recruitment | 30,000 | - | - |
| Student Recruitment / Marketing | 50,000 | - | - |
| School Meals / Lunch | 30,000 | - | - |
| Travel (Staff) | 70,000 | - | - |
| Fundraising | - | - | - |
| Other | 190,000 | - | - |
| TOTAL SCHOOL OPERATIONS | 2,682,000 | - | - |
| FACILITY OPERATION \& MAINTENANCE |  |  |  |
| Insurance | 510,076 | - | - |
| Janitorial | 160,000 | - | - |
| Building and Land Rent / Lease / Facility Finance Interest | 4,672,515 | - | - |
| Repairs \& Maintenance | 530,000 | - | - |
| Equipment / Furniture | 40,000 | - | - |
| Security | - | - | - |
| Utilities | 570,000 | - | - |
| TOTAL FACILITY OPERATION \& MAINTENANCE | 6,482,591 | - | - |
| DEPRECIATION \& AMORTIZATION | 2,340,000 | - | - |
| RESERVES / CONTINGENCY | - | - | - |
| DEFERRED RENT | - | - | - |


| Total Revenue <br> Total Expenses <br> Net Income <br> Actual Student Enrollment | $\begin{array}{\|c\|} \hline(35,514,010) \\ 35,808,363 \\ 294,353 \end{array}$ | - <br> - <br> - | - |
| :---: | :---: | :---: | :---: |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual vs. Original Budget TY | PY Actual (PY TY / No. of COMPLETED Actual CY | Actual CY vs. <br> Actual PY |
| TOTAL EXPENSES | 35,808,363 | - | $=$ |
| NET INCOME | 294,353 | = | $=$ |


| Total Revenue <br> Total Expenses <br> Net Income <br> Actual Student Enrollment | $\begin{gathered} (35,514,010) \\ 35,808,363 \\ 294,353 \end{gathered}$ | - | - |
| :---: | :---: | :---: | :---: |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual vs. Original Budget TY | PY Actual (PY TY <br> / No. of COMPLETED Actual CY | Actual CY vs. <br> Actual PY |

|ENROLLMENT - *School Districts Are Linked To Above Entries*
HEMPSTEAD UFSD
UNIONDALE UFSD
ROOSEVELT UFSD
NYC CHANCELLOR'S OFFICE
WESTBURY UFSD
AMITYVILLE UFSD
BALDWIN UFSD
FREEPORT UFSD
MALVERNE UFSD
ELMONT UFSD
SEWANHAKA CENTRAL HS DISTRICT
WEST HEMPSTEAD UFSD
LONG BEACH CITY SD
WYANDANCH UFSD
VALLEY STREAM 13 UFSD
ALL OTHER School Districts: $($ Count $=10)$
TOTAL ENROLLMENT
REVENUE PER PUPIL
EXPENSES PER PUPIL


*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4

## Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:


Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

ACADEMY CHARTER sehtoon

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2. Is the trustee an employee of any school operated by the Education Corporation?
$\quad$ Yes No
$\qquad$
$\qquad$
If Yes, for each school, please provide a description of the positions) you hold, your responsibilities, your salary and your start date.
3. Is the trustee an employee or agent of the management company or institutional partner of the charter schools) governed by the Education Corporation?
$\qquad$ Yes $\qquad$ No If Yes, for each school, please provide a description of the positions) you hold, your responsibilities, your salary and your start date.
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter schools) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Dates) | Nature of Financial <br> Interest/Transaction | Steps taken to avoid <br> a conflict of interest, <br> (e.g., did not vote, <br> did not participate in <br> discussion) | Name of person <br> holding interest or <br> engaging in <br> transaction and <br> relationship to <br> yourself |
| :---: | :---: | :---: | :---: |


5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.


Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.
Business Telephone: 516-633-8314
Business Address: PO Q0X T605, FRęP民T, NM11520
E-mail Address: BAM11459a. AOL.com
Home Telephone: $516-633-8314$
Home Address:


## Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

## Trustee Name:

Peter J. Goodman

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

## The Academy Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2. Is the trustee an employee of any school operated by the Education Corporation?
$\qquad$ Yes $X$ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
$\qquad$ Yes X No
If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial <br> Interest/Transaction | Steps taken to avoid <br> a conflict of interest, <br> (e.g., did not vote, <br> did not participate in <br> discussion) | Name of person <br> holding interest or <br> engaging in <br> transaction and <br> relationship to <br> yourself |
| :---: | :---: | :---: | :---: |


5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

| Organization <br> conducting <br> business with <br> the school(s) | Nature of <br> business <br> conducted | Approximate <br> value of the <br> business <br> conducted | Name of Trustee and/or <br> immediate family member <br> of household holding an <br> interest in the organization <br> conducting business with <br> the school(s) and the <br> nature of the interest | Steps Taken <br> to Avoid <br> Conflict of <br> Interest |
| :--- | :---: | :---: | :---: | :---: |
| None |  |  |  |  |
| Signature |  |  |  |  |

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.
Business Telephone: 516-747-1136
Business Address:
6901 Jericho Turnpike; Ste 230; Syosset, New York 11791
E-mail Address: pgoodman@bfslawfirm.com
Home Telephone: 516-361-4875
Home Address:
5 Prospect Avenue; Sea Cliff, New York 11579

## Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

## Trustee Name:

BARRINgton F. GODSOn
Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):


1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). BOARD CHAIV Also member of Finale

2. Is the trustee an employee of any school operated by the Education Corporation?
$\qquad$ Yes $\qquad$ No

If Yes, for each school, please provide a description of the positions) you hold, your responsibilities, your salary and your start date.
3. Is the trustee an employee or agent of the management company or institutional partner of the charter schools) governed by the Education Corporation?


If Yes, for each school, please provide a description of the positions) you hold, your responsibilities, your salary and your start date.
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter schools) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Dates) | Nature of Financial <br> Interest/Transaction | Steps taken to avoid <br> a conflict of interest, <br> (e.g., did not vote, <br> did not participate in <br> discussion) | Name of person <br> holding interest or <br> engaging in <br> transaction and <br> relationship to <br> yourself |
| :---: | :---: | :---: | :---: |


5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the schools) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family members) or persons) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the schools) that is/are doing business with the schools) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the schools). If there was no financial interest, write None.


Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.
Business Telephone: $516-292-3685$
Business Address: 78, N. Framklm ST
E-mail Address:


Home Telephone: $51649-4931$
Home Address: 158 Hitton A he Hemp 5 lead Ny 1400

## Trustee Name:

## Dale John James

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):


1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
Board Member
2. Is the trustee an employee of any school operated by the Education Corporation?
$\qquad$ Yes $\qquad$ No

If Yes, for each school, please provide a description of the positions) you hold, your responsibilities, your salary and your start date.
3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
$\qquad$ Yes $\qquad$ No

If Yes, for each school, please provide a description of the positions) you hold, your responsibilities, your salary and your start date.
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter schools) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Dates) | Nature of Financial <br> Interest/Transaction | Steps taken to avoid <br> a conflict of interest, <br> (e.g., did not vote, <br> did not participate in <br> discussion) | Name of person <br> holding interest or <br> engaging in <br> transaction and <br> relationship to <br> yourself |
| :---: | :---: | :---: | :---: |


5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
| :---: | :---: | :---: | :---: | :---: |
| None | write "No | e" if applic | ble. Do not leave this st | ace blank. |
|  |  |  | $\frac{\text { of } / 31 / 2019}{\text { Date }}$ |  |

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.
Business Telephone: $\quad 212-752-1356$
Business Address: 1411 Broadw7y, $34^{\text {th }} \mathrm{Fl}$ r, New Y sth, NY 10018 E-mail Address: dale.j.james (2gmail.com
Home Telephone: $212-234-1609$
Home Address: 15 West $139^{\text {th }}$ Street \#14N, New York, NY, 10037

## Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

## Trustee Name:

## DOROTHY M. BURTON

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

## THE ACADEMY CHARTER SCHOOL

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
TRUSTEE
2. Is the trustee an employee of any school operated by the Education Corporation?
$\qquad$ Yes $\qquad$ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
$\qquad$ Yes $\qquad$ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial <br> Interest/Transaction | Steps taken to avoid <br> a conflict of interest, <br> (e.g., did not vote, <br> did not participate in <br> discussion) | Name of person <br> holding interest or <br> engaging in <br> transaction and <br> relationship to <br> yourself |
| :---: | :---: | :---: | :---: |


| Please write "None" if applicable. Do not leave this space blank. |
| :---: | :---: | :---: | :---: |

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the schools) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family members) or persons) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the schools) that is/are doing business with the schools) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the schools). If there was no financial interest, write None.

| Organization <br> conducting <br> business with <br> the schools) | Nature of <br> business <br> conducted | Approximate <br> value of the <br> business <br> conducted | Name of Trustee and/or <br> immediate family member <br> of household holding an <br> interest in the organization <br> conducting business with <br> the schools) and the <br> nature of the interest | Steps Taken <br> to Avoid <br> Conflict of <br> Interest |
| :---: | :---: | :---: | :---: | :---: |
| Pleas se write "None" if applicq ole. Do not leave this space blank. |  |  |  |  |

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.
Business Telephone: $\quad 718-262-8032$
Business Address: $90-25161^{\text {st }}$ Street, Suite 501 , Jamaica, N4 11432
E-mail Address: dorothymburton e cid. com
Home Telephone: 516-643-6433
Home Address: 417 Woodland Estates Drive, Baldwin, N4 11510

## Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

## Trustee Name:

Robert Stewart

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Academy Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Vice Chair, Acting Chairman of the Board
2. Is the trustee an employee of any school operated by the Education Corporation?
$\qquad$
If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
$\qquad$ Yes $\qquad$
If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial <br> Interest/Transaction | Steps taken to avoid <br> a conflict of interest, <br> (e.g., did not vote, <br> did not participate in <br> discussion) | Name of person <br> holding interest or <br> engaging in <br> transaction and <br> relationship to <br> yourself |
| :---: | :---: | :---: | :---: |


| Please write "None" if applicable. Do not leave this space blank. <br> None |  |
| :---: | :---: | :---: |

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

| Organization <br> conducting <br> business with <br> the school(s) | Nature of <br> business <br> conducted | Approximate <br> value of the <br> business <br> conducted | Name of Trustee and/or <br> immediate family member <br> of household holding an <br> interest in the organization <br> conducting business with <br> the school(s) and the <br> nature of the interest | Steps Taken <br> to Avoid <br> Conflict of <br> Interest |
| :---: | :---: | :---: | :---: | :---: |
| Pleas s write "None" if applica |  |  |  |  |



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Business Telephone: 516-292-3685
Business Address: $\quad 78$ North Franklin Street, Hempstead NY 11550
E-mail Address: rtennyson01@aol.com
Home Telephone: 516-850-2702

Home Address: 220 Denton Avenue, Lynbrook NY 11563

## Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

## Trustee Name:

## DOROTHY M. BURTON

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

## THE ACADEMY CHARTER SCHOOL

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
TRUSTEE
2. Is the trustee an employee of any school operated by the Education Corporation?
$\qquad$ Yes $\qquad$ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
$\qquad$ Yes $\qquad$ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial <br> Interest/Transaction | Steps taken to avoid <br> a conflict of interest, <br> (e.g., did not vote, <br> did not participate in <br> discussion) | Name of person <br> holding interest or <br> engaging in <br> transaction and <br> relationship to <br> yourself |
| :---: | :---: | :---: | :---: |


| Please write "None" if applicable. Do not leave this space blank. |
| :---: | :---: | :---: | :---: |

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the schools) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family members) or persons) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the schools) that is/are doing business with the schools) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the schools). If there was no financial interest, write None.

| Organization <br> conducting <br> business with <br> the schools) | Nature of <br> business <br> conducted | Approximate <br> value of the <br> business <br> conducted | Name of Trustee and/or <br> immediate family member <br> of household holding an <br> interest in the organization <br> conducting business with <br> the schools) and the <br> nature of the interest | Steps Taken <br> to Avoid <br> Conflict of <br> Interest |
| :---: | :---: | :---: | :---: | :---: |
| Pleas se write "None" if applicq ole. Do not leave this space blank. |  |  |  |  |

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Business Telephone: $\quad 718-262-8032$
Business Address: $90-25161^{\text {st }}$ Street, Suite 501 , Jamaica, N4 11432
E-mail Address: dorothymburton e cid. com
Home Telephone: 516-643-6433
Home Address: 417 Woodland Estates Drive, Baldwin, N4 11510

## Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

## Trustee Name:

## Roger Ball

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

## Academy Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2. Is the trustee an employee of any school operated by the Education Corporation?
$\qquad$ Yes $\underline{X}$ No
If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
$\qquad$ Yes $\qquad$ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial <br> Interest/Transaction | Steps taken to avoid <br> a conflict of interest, <br> (e.g., did not vote, <br> did not participate in <br> discussion) | Name of person <br> holding interest or <br> engaging in <br> transaction and <br> relationship to <br> yourself |
| :---: | :---: | :---: | :---: |


5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
| :---: | :---: | :---: | :---: | :---: |
| Please | write "No | he" if applica | ble. Do not leave this sp none | ace blank. <br> none |
| AB all |  |  | July 31,2019 |  |
| Signature | Date |  |  |  |

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone:
914-319-6217
Business Address: 730 Bryant Ave, The Bronx, NY 10474
E-mail Address: drrogerball@gmail.com
Home Telephone: same as above
Home Address:

## Trustee Name:

$\qquad$

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

The Academy Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Trustee
2. Is the trustee an employee of any school operated by the Education Corporation?
$\qquad$ Yes $\qquad$ No

If Yes, for each school, please provide a description of the positions) you hold, your responsibilities, your salary and your start date.
3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
$\qquad$ Yes $\qquad$ No

If Yes, for each school, please provide a description of the positions) you hold, your responsibilities, your salary and your start date.
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| Dates) | Nature of Financial <br> Interest/Transaction | Steps taken to avoid <br> a conflict of interest, <br> (e.g., did not vote, <br> did not participate in <br> discussion) | Name of person <br> holding interest or <br> engaging in <br> transaction and <br> relationship to <br> yourself |
| :---: | :---: | :---: | :---: |


5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the schools) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family members) or persons) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the schools) that is/are doing business with the schools) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the schools). If there was no financial interest, write None.


Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.
Business Telephone: $\qquad$ 718) $396-7415$

Business Address: 16-02 Northern Blvd. Jacksontheight N41/426
E-mail Address: $\qquad$ redan $2 x$ e Auc.com

Home Telephone: (516) 505.5835

Home Address: $\qquad$

Created: 07/20/2019 • Last updated: 07/27/2019

1. SUNY-AUTHORIZED charter schools are required to provide information for VOTING Trustees only.
2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools are required to provide information for all --VOTING and NON-VOTING-- trustees.

## 1. Current Board Member Information (Enter info for each BOT member)

|  | Trustee <br> Name <br> and <br> Email <br> Address | Position on the Board | Committ ee Affiliation s | Voting Member Per ByLaws (Y/N) | Number of Terms Served | Start <br> Date of Current Term (MM/DD/Y YYY) | End Date of Current Term (MM/DD/Y YYY) | Board <br> Meetings <br> Attended <br> During <br> 2018-19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Bishop <br> Barringto <br> n <br> Goldson | Chair | Finance, Judicial, Grievanc e and Complian ce Committ ees | Yes | 2 | $\begin{aligned} & 09 / 01 / 20 \\ & 14 \end{aligned}$ | $\begin{aligned} & 08 / 31 / 20 \\ & 19 \end{aligned}$ | 8 |
| 2 | Robert Stewart | Vice Chair | Technolo gy and Instructio n Committ ees | Yes | 2 | $\begin{aligned} & 09 / 01 / 20 \\ & 14 \end{aligned}$ | $\begin{aligned} & 08 / 31 / 20 \\ & 19 \end{aligned}$ | 8 |
| 3 | Dawn WestBloise | Trustee/M ember | Communi ty Relations Committ ee | Yes | 2 | $\begin{aligned} & 09 / 01 / 20 \\ & 15 \end{aligned}$ | $\begin{aligned} & 08 / 31 / 20 \\ & 20 \end{aligned}$ | 6 |
| 4 | Stephen Rowley | Trustee/M ember | Finance/A cademic | Yes | 1 | $\begin{aligned} & 09 / 01 / 20 \\ & 14 \end{aligned}$ | $\begin{aligned} & 08 / 31 / 20 \\ & 19 \end{aligned}$ | 8 |
| 5 | Peter J. <br> Goodman | Trustee/M ember | Legal/ Real <br> Estate | Yes | 2 | $\begin{aligned} & 09 / 01 / 20 \\ & 15 \end{aligned}$ | $\begin{aligned} & 08 / 31 / 20 \\ & 20 \end{aligned}$ | 5 or less |
| 6 | Roderick <br> Roberts | Trustee/M ember | Fundraisi ng and Communi ty Relations | Yes | 2 | $\begin{aligned} & 09 / 01 / 20 \\ & 15 \end{aligned}$ | $\begin{aligned} & 08 / 31 / 20 \\ & 20 \end{aligned}$ | 6 |


|  |  |  | Committ <br> ees |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 7 | Janet <br> Roache | Parent <br> Rep | PTO | Yes | 1 | $08 / 01 / 20$ <br> 18 | $08 / 01 / 20$ <br> 19 | 10 |
| $\mathbf{8}$ | Donovan <br> Henry | Trustee/M <br> ember |  | Yes | 1 | $06 / 01 / 20$ <br> 18 | $05 / 31 / 20$ <br> 23 | 5 or less |
| $\mathbf{9}$ | Beth <br> McKenzie | Trustee/M <br> ember |  | Yes |  | $06 / 01 / 20$ <br> 18 | $05 / 31 / 20$ <br> 23 | 7 |

1a. Are there more than 9
Yes members of the Board of

## Trustees?

## 1b. Current Board Member Information

|  | Trustee <br> Name <br> and <br> Email <br> Address | Position <br> on the <br> Board | Committ <br> ee <br> Affiliation <br> s | Voting <br> Member <br> Per By- <br> Laws <br> (Y/N) | Number <br> of Terms <br> Served | Start <br> Date of <br> Current <br> Term <br> (MM/DD/Y <br> YYY) | End Date <br> of <br> Current <br> Term <br> (MM/DD/Y <br> YYY) | Board <br> Meetings <br> Attended <br> During <br> $2018-19$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 10 | Marie <br> Graham | Trustee/M <br> ember |  | Yes | 1 | $06 / 01 / 20$ <br> 18 | $05 / 31 / 20$ <br> 23 | 5 or less |
| 11 | Dale <br> James | Trustee/M <br> ember |  | Yes | 1 | $06 / 01 / 20$ <br> 18 | $05 / 31 / 20$ <br> 23 | 5 or less |
| 12 | Roger <br> Ball | Trustee/M <br> ember |  | Yes | 1 | $06 / 01 / 20$ <br> 18 | $05 / 31 / 20$ <br> 23 | 5 or less |
| 13 | Dorothy | Trustee/M <br> ember |  | Yes |  | $06 / 01 / 20$ | $05 / 31 / 20$ <br> 23 | 5 or less |
| 14 | Atkinson |  |  |  |  | 18 |  |  |
| 15 |  |  |  |  |  |  |  |  |
| 10 |  |  |  |  |  |  |  |  |

## 1c. Are there more that 15 <br> No members of the Board of

## Trustees?

## 2. INFORMATION ABOUT MEMBERS OF THE BOARD OF TRUSTEES

1. SUNY-AUTHORIZED charter schools provide response relative to VOTING Trustees only.
2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools provide a response relative to all trustees.
a. Total Number of BOT Members on June 30, 2019
b.Total Number of Members Added During 2018-19
C. Total Number of Members who Departed during 2018-19
d.Total Number of members in 2018-19, as set by in Bylaws, Resolution or
Minutes
3. Number of Board meetings

## held during 2018-19

## 4. Number of Board meetings <br> 12

## scheduled for 2019-20

## Thank you.

# Entry 10 Enrollment and Retention of Special Populations 

Last updated: 07/20/2019

Instructions for Reporting Enrollment and Retention Strategies
Describe the efforts the charter school has made in 2018-19 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners/Multilingual learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2019-20.

## ACADEMY CHARTER SCHOOLSection Heading

## Recruitment/Attraction Efforts Toward Meeting Targets

Describe Recruitment Efforts in 2018-19
The Academy School will conduct several information sessions for parents who live in the Hempstead community every year
Econom between January and March. The information ically Disadva ntaged
session will focus of the school's success, programs and curriculum. The school will engage in a continuous advertisement including radio and newspapers, mail drops in various communities, distribution of flyers and scheduled information sessions.

Describe Recruitment Plans in 2019-20
The Academy has engaged in various advertisement strategies including radio and newspapers, mail drops in various communities, distribution of flyers and scheduled information sessions. The school does not have a problem recruiting poor students as demonstrated by the current free and reduced lunch population of $80 \%$ which is much high than the school district's.

During the 2018-2019 school year, the school population of ESL students increase from $6.3 \%$ to $10 \%$. Though our ESL population has a high success rate with the NYSESLAT, we anticipate enrolling a high percentage of ESL students in the incoming 2019-2020 kindergarten cohort. Moreover, the school has increased the number of certified ESL teachers and has improved its curriculum to reflect programs that increase language acquisitions skills in the elementary grades (K-5).

The school has two (2) fulltime Director of Special Education; this has increase the oversight to as follows: K-5 (elementary), and secondary (6-12). For the 2019-2020 school year, the school has doubled the number of certified special education teachers and has increase the number of ICT classes in the elementary and middle school grades.

## Retention Efforts Toward Meeting Targets

## Describe Retention Efforts in 2018-19

The Academy has engaged in various advertisement strategies including radio and newspapers, mail drops in various communities, distribution of flyers and scheduled information sessions. The school does not have a problem recruiting poor students as demonstrated by the current free and reduced lunch population of $80 \%$ which is much high than the school district's.

During the 2018-2019 school year, the school population of ESL students increase

English
Langua
ge
Learner
s/Multili
ngual
Learner
S
from $6.3 \%$ to $10 \%$. Though our ESL
population has a high success rate with the NYSESLAT, we anticipate enrolling a high percentage of ESL students in the incoming 2019-2020 kindergarten cohort. Moreover, the school has increased the number of certified ESL teachers and has improved its curriculum to reflect programs that increase language acquisitions skills in the elementary grades (K-5).

The school has two (2) fulltime Director of Special Education; this has increase the
Student s with Disabilit ies
oversight to as follows: K-5 (elementary), and secondary (6-12). For the 2019-2020 school year, the school has doubled the number of certified special education teachers and has increase the number of ICT classes in the elementary and middle school grades.

Describe Retention Plans in 2019-20
The Academy has engaged in various advertisement strategies including radio and newspapers, mail drops in various communities, distribution of flyers and scheduled information sessions. The school does not have a problem recruiting poor students as demonstrated by the current free and reduced lunch population of $80 \%$ which is much high than the school district's.

During the 2018-2019 school year, the school population of ESL students increase from 6.3\% to 10\%. Though our ESL population has a high success rate with the NYSESLAT, we anticipate enrolling a high percentage of ESL students in the incoming 2019-2020 kindergarten cohort. Moreover, the school has increased the number of certified ESL teachers and has improved its curriculum to reflect programs that increase language acquisitions skills in the elementary grades (K-5).

The school has two (2) fulltime Director of Special Education; this has increase the oversight to as follows: K-5 (elementary), and secondary (6-12). For the 2019-2020 school year, the school has doubled the number of certified special education teachers and has increase the number of ICT classes in the elementary and middle school grades.

## Entry 11 Classroom Teacher and Administrator Attrition

Last updated: 07/20/2019

Report changes in teacher and administrator staffing.
Instructions for completing the Classroom Teacher and Administrator Attrition Tables Charter schools must complete the tables titled 2018-2019 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2018-2019 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2018; the FTE for any departed staff from July 1, 2018 through June 30, 2019; the FTE for added staff from July 1, 2018 through June 30, 2019; and the FTE of staff added in newly created positions from July 1, 2018 through June 30, 2019 using the tables provided.

## 1. Classroom Teacher Attrition Table

| FTE Classroom <br> Teachers on <br> $6 / 30 / 18$ | FTE Classroom <br> Teachers <br> Departed $7 / 1 / 18$ <br> $-6 / 30 / 19$ | FTE Classroom <br> Teachers Filling <br> Vacant Positions <br> $7 / 1 / 18-6 / 30 / 19$ | FTE Classroom <br> Teachers Added <br> in New Positions <br> $7 / 1 / 18-6 / 30 / 19$ | FTE of <br> Classroom <br> Teachers on <br> $6 / 3019$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 85 | 23 | 23 | 45 | 102 |

2. Administrator Position Attrition Table

| FTE | FTE | FTE | FTE | FTE |
| :--- | :--- | :--- | :--- | :--- |
| Administrative |  |  |  |  |
| Positions on <br> $6 / 30 / 18$ | Administrators <br> Departed $7 / 1 / 18$ <br> $-6 / 30 / 19$ | Administrators <br> Filling Vacant <br> Positions $7 / 1 / 18$ <br> $-6 / 30 / 19$ | Administrators <br> Added in New <br> Positions $7 / 1 / 18$ <br> $-6 / 30 / 19$ | Administrative <br> Positions on <br> $6 / 30 / 19$ |
| 16 | 1 | 1 | 5 | 21 |

## 3. Tell your school's story

Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.

TACS is in an expansion phase including the high school grades, one grade at a time per year; as a result additional teachers have to hired each year. The school has recently become an Educational Corporation and added another school which opened as a K-2 school with 175 students in September 2018. As a result, some instructional staff have been transferred to help with the replication of this new school. The school uses the SED teacher rating system (HEDI) to evaluate instructional staff; some teachers rated Ineffective and have been terminated or not invited back for the 2019-2020 school year.
4. Charter schools must ensure that all prospective employees receive clearance through the NYSED Office of School Personnel Review and Accountability (OSPRA) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

Have all employees have been cleared through the NYSED TEACH system?

Yes
5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system?

## Yes

Thank you

| SEPTEMBER 19SD |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| S | M | T | W | T | F | S |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| 8 | 9 | 10 | 11 | 12 | 13 | 14 |
| 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 22 | 23 | 24 | 25 | 26 | 27 | 28 |
| 29 | 30 |  |  |  |  |  |
|  |  |  |  |  |  |  |
| DECEMBER 15SD |  |  |  |  |  |  |
| S | M | T | W | T | F | S |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| 8 | 9 | 10 | 11 | 12 | 13 | 14 |
| 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 22 | 23 | 24 | 25 | 26 | 27 | 28 |
| 29 | 30 | 31 |  |  |  |  |
|  |  |  |  |  |  |  |
| MARCH 22SD |  |  |  |  |  |  |
| S | M | T | W | T | F | S |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| 8 | 9 | 10 | 11 | 12 | 13 | 14 |
| 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 22 | 23 | 24 | 25 | 26 | 27 | 28 |
| 29 | 30 | 31 |  |  |  |  |
|  |  |  |  |  |  |  |
| JUNE 20SD |  |  |  |  |  |  |
| S | M | T | W | T | F | S |
|  | 1 | 2 | 3 | 4 | 5 | 6 |
| 7 | 8 | 9 | 10 | 11 | 12 | 13 |
| 14 | 15 | 16 | 17 | 18 | 19 | 20 |
| 21 | 22 | 23 | 24 | 25 | 26 | 27 |
| 28 | 29 | 30 |  |  |  |  |
|  |  |  |  |  |  |  |


| OCTOBER 20SD |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| S | M | T | W | T | F | S |
|  |  | 1 | 2 | 3 | 4 | 5 |
| 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| 13 | 14 | 15 | 16 | 17 | 18 | 19 |
| 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| 27 | 28 | 29 | 30 | 31 |  |  |
|  |  |  |  |  |  |  |
| JANUARY 19SD |  |  |  |  |  |  |
| S | M | T | W | T | F | S |
|  |  |  | 1 | 2 | 3 | 4 |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 26 | 27 | 28 | 29 | 30 | 31 |  |
|  |  |  |  |  |  |  |
| APRIL 15SD |  |  |  |  |  |  |
| S | M | T | W | T | F | S |
|  |  |  | 1 | 2 | 3 | 4 |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 26 | 27 | 28 | 29 | 30 |  |  |
|  |  |  |  |  |  |  |


| NOVEMBER 18SD |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| S | M | T | W | T | F | S |
|  |  |  |  |  | 1 | 2 |
| 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 |
| FEBRUARY 15S |  |  |  |  |  |  |
| S | M | T | W | T | F | S |
|  |  |  |  |  |  | 1 |
| 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| 9 | 10 | 11 | 12 | 13 | 14 | 15 |
| 16 | 17 | 18 | 19 | 20 | 21 | 22 |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 |
| MAY 18SD |  |  |  |  |  |  |
| S | M | T | W | T | F | S |
|  |  |  |  |  | 1 | 2 |
| 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 |
| 31 |  |  |  |  |  |  |


| School Closed |  |
| :--- | :--- |
| First \& Last Day of School |  |
| 2pm Dismissals \& 12 Noon Dismissal |  |
|  | Parent \& Teachers Conferences / Curriculum Nights |
|  | NYS Testing Dates |


| 3-Sep |
| :---: |
| 17-Sep |
| 18-Sep |
| Sep 30 - Oct 1 |
| 9-Oct |
| 14-Oct |
| Nov 6-7 |
| Nov 13-14 |
| 11-Nov |
| 27-Nov |
| Nov 28-29 |
| Dec 23 - Jan 3 |
| 20-Jan |
| Jan 21-24 |
| Feb 5-6 |
| Feb 12-13 |
| Feb 17-21 |
| Mar 25-27 |
| April 1-2 |
| April 7-8 |
| Apr 9-17 |
| Apr21-23 |
| Apr 13 - May 15 |
| May 4-15 |
| May 18-29 |
| May 22-26 |
| June - 1st |
| June -2nd |
| Jun 17-25 |
| 26-Jun |

May -22 ${ }^{\text {nd }} \quad 1^{\text {st }}$ - Snow Day (Otherwise School Closed)
May $-\mathbf{2 6}^{\text {th }} \quad{22^{\text {nd }}-\text { Snow Day (Otherwise School Closed) }}_{\text {D }}$
April - $9^{\text {th }} \quad 3^{\text {rd }}$ - Snow Day (Otherwise School Closed)

| Created 5/14/2019 |
| :---: |
| First day of School |
| Curriculum Night Grades -6-12 |
| Curriculum Night Grades - K-5 |
| Rosh Hashanah School Closed |
| Yom Kippur School Closed |
| Columbus Day - School Closed |
| Parent Teacher Conferences Grades 6 |
| Parent Teacher Conferences Grades K-5 |
| Veteran's Day School Closed |
| 12noon Dismissal |
| Thanksgiving Recess |
| Holiday Recess |
| MLK Day School Closed |
| January Regents |
| Parent Teacher Conferences Grades 6-12 |
| Parent Teacher Conferences Grades K |
| Winter Break |
| Grades 3-8 NYS ELA Test |
| Parent Teacher Conferences Grades 6 -1 |
| Parent Teacher Conferences Grades K - |
| Springs Break School Closed |
| Grades 3-8 NYS Math Test |
| NYSESLAT Speaking |
| NYSESLAT Listening, Reading, Writing |
| Science Gr 4 \& 8 Performance Test |
| School Closed |
| Science Gr 4 \& 8 Written Test |
| New Regents US Hist. \& Government |
| Other Regents Exams |
| Last Day of School 2pm Dismissal |


[^0]:    ${ }^{1}$ The state's guidance for the $4+1$ graduation pathway can be found here: http://www.p12.nysed.gov/ciai/multiple-pathways/.

[^1]:    ${ }^{2}$ Schools can retrieve district level graduation rates from the SED's Information and Reporting Services office. News releases and an Excel workbook containing these data are available from the IRS Data Release webpage.

[^2]:    ${ }^{3}$ For more detail about the weighting of college readiness methods for calculation of the CCCRI, see pages 64-65 of the state's finalized ESSA plan here.

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[^3]:    ${ }^{4}$ Students exempted from this exam according to their Individualized Education Program (IEP), because of English Language Learners (ELL) status, or absence for at least some part of the exam.

[^4]:    ${ }^{5}$ Schools can acquire these data when the New York State Education Department releases its database containing grade level ELA and math test results for all schools and districts statewide. The NYSED announces the release of the data on its News Release webpage.

[^5]:    ${ }^{6}$ See Guidelines for Creating a SUNY Accountability Plan for an explanation.

[^6]:    ${ }^{7}$ Schools can acquire these data from the NYSED's Business Portal: portal.nysed.gov.

[^7]:    ${ }^{8}$ Based on the highest score for each student on the English Regents exam

[^8]:    ${ }^{9}$ Based on the highest score for each student on the English Regents exam

[^9]:    ${ }^{10}$ For more details on the score ranges used to determine Accountability Levels as distinguished from Performance Levels, see
    www.p12.nysed.gov/irs/sirs/documents/2017RegentsScoreRangesforAnnualandAccountabilityReporting.pdf
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[^10]:    ${ }^{11}$ For an explanation of the procedure to calculate the school's PI, see page 28.

[^11]:    ${ }^{12}$ Based on the highest score for each student on the English Regents exam

[^12]:    ${ }^{13}$ Based on the highest score for each student on the English Regents exam

[^13]:    ${ }^{14}$ Students exempted from this exam according to their Individualized Education Program (IEP), because of English Language Learners (ELL) status, or absence for at least some part of the exam.

[^14]:    ${ }^{15}$ Schools can acquire these data when the New York State Education Department releases its database containing grade level ELA and math test results for all schools and districts statewide. The NYSED announces the release of the data on its News Release webpage.

[^15]:    ${ }^{16}$ See Guidelines for Creating a SUNY Accountability Plan for an explanation.

[^16]:    ${ }^{17}$ Schools can acquire these data from the NYSED's business portal: portal.nysed.gov.

[^17]:    ${ }^{18}$ Based on the highest score for each student on a mathematics Regents exam

[^18]:    ${ }^{19}$ Based on the highest score for each student on a mathematics Regents exam
    ${ }^{20}$ For more details on the score ranges used to determine Accountability Levels as distinguished from Performance Levels, see www.p12.nysed.gov/irs/sirs/documents/2017RegentsScoreRangesforAnnualandAccountabilityReporting.pdf

[^19]:    ${ }^{21}$ Based on the highest score for each student on the English Regents exam

[^20]:    ${ }^{22}$ Based on the highest score for each student on the mathematics Regents exam
    ${ }^{23}$ If the school includes a middle school component, add these measures to the subject area goal for the younger grades.

[^21]:    ${ }^{24}$ This table uses the prior year's results as 2018-19 district science scores are not yet available.

[^22]:    ${ }^{25}$ Based on the highest score for each student on any science Regents exam

[^23]:    ${ }^{26}$ Based on the highest score for each student on a science Regents exam

[^24]:    ${ }^{27}$ Based on the highest score for each student on a science Regents exam

